



Fiscal Year 2021 to 2022

Annual Report



OUR MISSION

To provide world-class golf and recreational facilities and efficient high quality services to its members, families and guests; friendly atmosphere, affordable cost and the employment of dedicated and service-oriented personnel. It is the overriding goal of the Club to promote the game of golf, enhance harmony and fellowship and instill courtesy, discipline, honesty, fair play and integrity among all its members.



OUR VISION

Valley Golf, the premiere golf and country club providing unparalleled recreational experience to our members, their families and guests.



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***“Always make a total effort,
even when the odds are against you.”
- Arnold Palmer***

It was truly an honor and privilege to have served Valley Golf & Country Club as the 39th President. My stint as the President was never a walk in the park as I was faced with the challenge of addressing various issues especially coming out of pandemic. However, I would like to reassure that the club continues to meet our targets and financial stability. Covid still remains an ongoing concern to the Valley community but just as long we remind ourselves to comply with the safety protocol, our club will remain open.

We are proud to report that as of the end of the fiscal year, the value of our shares has reached a high of 2.75million per share and still is on the upward swing. Our financial report shows a net excess of revenues over expenses of P10.35 million. Our appreciation to our members for the continuous support during the time that we increased our monthly dues which has not been done for the past 11 years.

We re-hired our General Manager, Mr. Dan L. Salvador III who has proved to be a great part of all the achievements we have this year.

In our effort to provide our members a world-class golf and recreational facilities, we have undertaken the following projects:

1. We have completed the Phase 1 of our Zoysia Infusion Project at the South Course.
2. We have completed the swimming pool complex and cabana
3. We have completed the renovation of our Men's Locker room.
4. We have completed the renovation of our Ladies Locker room, complete with sauna.
5. We have completed the construction of the two-storey cart garage which can accommodate 650 private golf carts
6. We have constructed another toilet near the lower veranda.
7. We also finished constructing the lower veranda kitchen to ensure our members will be served hot meals in the morning.
8. Addressing the irrigation system with the rehabilitation of North and South Pumping Station
9. Repair and maintenance work of the North Clubhouse
10. Installation of LED Fairway lights to ensure that those who teed off late can still finish their round of golf

11. Installation of handrails at our fairways for the safety of our members and guests.

To ensure continuity of all the plans and programs of the Board, we have approved charters for each committee in compliance with the corporate governance framework as it encompasses every aspect of management, from management, action plans, internal controls, performance measurement and corporate disclosure.

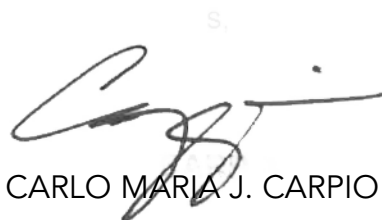
We also took care of the welfare of our employees by providing career developments to boost the morale of our employees. We have undertaken Effective Workplace Relationship Seminar for our Supervisors and Managers. Likewise, thru the generosity of one of our members and the assistance of the Antipolo City Health Department, we were able to facilitate covid booster program for our employees, caddies, and service providers.

As of this writing, the Club has already started the 50CMD Sewage Treatment Plant and Soil Protection Works.

We shall continue to embark on further improvements which includes the following:

- Reblocking of the DCT Avenue
- Structural Retrofitting Works
- Main and North Clubhouse Toilet Renovation
- Golf Cart Path Repair
- Purchasing of Long Arm Backhoe
- Additional Canopy Works at Two Level Golf Cart Parking
- Construction of a Fine Dining Restaurant at Upper Veranda

I'd like to extend my appreciation to the Board of Directors who have been supportive and cooperative with all the projects and policies . Working in harmony brought out their willingness to share their knowledge and best practices in their field of expertise . I would also like to thank GM Dan for consistently and responsibly monitoring the safety of our members, employees and guests and most especially the course condition. All the developments wouldn't be possible without the dedication of our Valley staff as well. To all our stockholders, thank you for the continued trust and confidence you reposed in us. We shall not fail you in your hopes and aspirations for a better Valley Golf & Country Club.



CARLO MARIA J. CARPIO



The Club's financial performance for the fiscal year ending June 30, 2022 is reflected in the Audited Financial Report which shows a net excess of revenues over expenses of P10.35 Million. As your Chief Financial Officer, I was tasked to ensure that the Club has the much-needed funds to complete all on-going projects started during the pandemic and are due for completion this fiscal year. I am pleased to report that we were able to finance our major projects for the year including the 2-level golf cart garage, swimming pool complex, Phase 1 of zoysia infusion at the South Course and the renovation of the ladies locker room, hallway and pro-shop.

Our financial recovery started this year with the easing up of restrictions and opening up of the Club to accompanied guests and tournaments. This was despite the Board of Directors' resolve early this year to maintain exclusivity of the Club by not accepting walk-in guests despite its negative effect on revenues. Strategic financial strategies and collaborative efforts of the Board of Directors and management resulted in the decision to finally increase the members' monthly dues after 11 years in order to maintain the financial stability of our Club.

Gross Revenues for the Fiscal Year 2022 amounted to P162.44 Million or an increase of P21.46 Million which is up by 15% from last year's figure of P140.98 Million. The increase in our membership dues effective April 1, 2022 resulted in a positive increment of P3.49 Million a month. Likewise, revenues from Green Fees (P18.49 Million), Road Users' Fees (P15.25 Million), Golf Cart Rental (P14.9 Million), Membership Fee/Transfer Fee (12.23 Million) and Service Charge (P10.33 Million) have contributed significantly to the uptick in our revenues.

However, with more members and guests playing, the 100% opening of our facilities and the rising cost of supplies, Expenses likewise ballooned by P20.29 Million for a total of P151.51 Million for Fiscal Year 2022. This is 15.46% up from last Fiscal Year's figure of P131.22 Million. This was fanned by the drastic increase in inflation rate (from 3.7% in FY 2021 to 6.1% in FY 2022), dramatic rise in fuel costs, and the recent Wage Order adjustment. Nevertheless, the substantial increase in the Club's operating cost can still be considered manageable considering the better than expected improvement in our revenues. The Board and Management will simply continue their policy and practice to prioritize expenses and defer expenditures on items that lack urgency and importance.

In terms of Cash Flow, our Cash and Cash Equivalents including investment in UITF as of June 30, 2022 is P 61.27 Million. Worth noting is that in spite of several drawbacks and unexpected capital expenditures, your Treasury was able to finance P45.87 Million of Capex and still maintain the Club's liquidity. As a general principle, we prioritized our capital expenditures and projects, and saw to it that funds are available before the start of any project.

We are proud to report the impressive market performance of our shares of stock in 2022 which has seen its value rise from P1.6 Million in 2021 to P2.75 Million, not including Transfer Fees. Needless to say, the continuing improvements in our golf courses, the consistent and systematic upgrading of our facilities for the exclusive enjoyment of our members, their dependents and guests and the Club's stable financial position have contributed greatly to the over 70% rise in the value of our shares in a span of less than one year.

For our on-going concerns and to keep up with technology we shall soon be introducing an innovative registration system for the convenience of our members and guests and to improve controls on transactions in our restaurants and tee-houses as well as green fee and rental payments. We will use digital wallets and online payments to provide wider payment options for our members and guests.

Several projects are in the pipeline for implementation in the next Fiscal Year such as the Sewerage Treatment Plant, re-blocking of certain portions of the Don Celso Tuason Ave., installation of solar panels to save on ever increasing power cost, Phase 2 of the Zoysia Infusion Project and Renovations in the Main Clubhouse. The Treasury is committed to support these priority projects and safeguard our assets while strictly adhering to the Club's budget and procurement policies.

In closing, we thank our stockholders for their support and cooperation on the financial steps that we are undertaking, to President Carlo Carpio and my fellow members of the Board for their faith and confidence in the Treasury Group, to the Finance Committee for their dedication and selfless sharing of their time and expertise and the Almighty for His strength and guidance.

RIO SESINANDO E. VENTURANZA





The Board of Directors and Management



CARLO MARIA J. CARPIO
President



REGINALD BENJAMIN V. SAN PEDRO
Vice-President



RIO SESINANDO E. VENTURANZA
Treasurer



RAFAEL S. RAYMUNDO
Assistant Treasurer



RENATO C. BALIBAG
Director



The Board of Directors and Management



**JOSE ARSENIO ISIDRO
D. BORROME0 III**
Director



PABLITO M. GREGORE
Director



CONSTANTINE L. KOHCHE0-CHUA
Director



JOSE G. RAZON
Director



ALLAN JOCSON
Corporate Secretary



DAN L. SALVADOR III
General Manager



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 Member Marcelino L. Corpus Jr.
 Member Ma. Cecilia N. Esguerra
 Member Romeo M. Avila
 Member Nestor P. Borrromeo
 Member Rustico D.G Nero
 Member Fernando A. Reyla
 Member Romeo H. Robles
 Member Jose G. Razon

Member

Cesario A. Villanueva Jr.

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 Member Nilo T. Calatrava II
 Member Arnold P. Duay
 Member Michael T. Echavez
 Member Maria Consuelo R. Fregil
 Member Jose Arsenio Isidro Borrromeo III
 Member Rio Seginando E. Venturanza
 Adviser Rafael P. Estanislao
 Member Robert John C. Barretto

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 Member Pablito M. Gregore
 Member Virgilio C. Bucat
 Member Pedro H. Maniego Jr.
 Member Dennis Ramon F. Guanio
 Member Nestor P. Borrromeo
 Member Jason A. Sy
 Member Fernando A. Reyla
 Member Gerardo B. Marcelo

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 Member Marlon D.G Fajardo
 Member Lamberto T. Tagayuna
 Member Wendell V. Dimaculangan
 Member Ricardo N. Fernandez Jr.
 Member Joseph Joel R. Castillo
 Member Marcos Antonius T. Andaya

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 Member Jose G. Razon
 Member Jose Ferdinand R. Guiang
 Member Jan Erwin B. Menguito
 Member Albert P. Samaniego
 Member Augusto F. Manalo
 Member Nicanor S. Jorge
 Member Michael T. Echavez
 Adviser Rafael P. Estanislao

MEMBERSHIP

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 Vice-Chairman Miguel U. Silos
 Member Alejandro Jose D. Hirang
 Member Edward P. Lim
 Member Aristotle B. Viray
 Member Bernard T. Jao
 Member Jaime Victor J. Santos
 Adviser Wilfredo G. Manahan

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 Member Eric R. Illescas
 Member Ron Nelson P. See
 Member Wilfredo G. Manahan
 Member Rommel S. Latinazo
 Member Lakan D. Fonacier
 Member Joaquin P. Tolentino Jr.
 Member John E. Huang
 Adviser Abraham C. Dela Cruz

REAL ESTATE

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 Vice-Chairman Alexander S. Marquez
 Member Levie G. Angeles
 Member Jose Noel D. Mercado
 Member Igor Adamovitch
 Member Augie Cruz
 Member Jose Ferdinand R. Guiang
 Member Romeo V. Ricardo Jr.
 Member Michael Raymund R. Liamzon
 Adviser Jose B. Cruz

GROUNDS

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 Member Alvin N. Tan
 Member Andrew Mari T. Yu
 Member Damasus C. Wong
 Member Adrian C. Mauricio
 Member Arnold P. Duay
 Member Renato M. Mercado II
 Member Albert D.G San Gabriel

SECURITY

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 Member Alex Joseph G. Gorne
 Member Bortolo H. Monforte
 Member Bernard T. Jao
 Member Teddy Z. Tan
 Member Nathaniel E. Isip
 Member Victorio Emmanuel M. Dionisio

SPORTS & GAMES

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Member	Marvin A. Caparros
Member	Calvin L. Kohchet-Chua
Member	Jose Ferdinand R. Guiang
Member	Joaquin P. Tolentino Jr.
Member	Robert Kevin C. Lachica
Member	Renato M. Mercado II
Member	Gerardo B. Marcelo
Member	Gerald O. Silva
Member	Elmer S. Espino

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member	RICARDO N. FERNANDEZ
member	SANTIAGO S. LIM
member	MARCOS C. HERMOSO

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member	Emerito L. Ramos III
member	Wilfredo G. Manahan
member	Jaime Victor J. Santos
member	Ira Gabriel C. Valte
member	Nilo T. Calatrava II
member	Remigio M. Reintar
member	Niccolo M. Galang
member	Rene T. Ceniza

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member	Jose G. Razon
member	Rio Rio Seseinando E. Venturanza
member	Allan Jocson
member	Ira Gabriel C. Valte
member	Calvin L. Kohchet-Chua
member	Donald Joseph C. Macomb
member	Bortolo H. Monforte
member	Wilfredo G. Manahan
member	Dan Salvador III

ETHICS

Chairman	Raymundo G. Estrada
member	Ernesto O. Severino
member	Elmer S. Espino
member	Ronald O. Solis
member	Miguel U. Silos

ADMIN COMMITTEE

The Admin Committee for Fiscal Year 2021- 2022 is pleased to report the following accomplishments in organizational development covering Human Resources management, Collective Bargaining negotiation (CBA) and administrative system of VGCCI.

ORGANIZATIONAL REVIEW

The Admin Committee has initiated the review of the existing organizational structure to make it more attuned to the current business environment. One of the immediate results is the creation of the I.T. Department reporting directly to the GM which was approved by the Board of Directors on December 18, 2021. The new I. T. system has brought Valley up to speed in its management information system and customer service processes.

HUMAN RESOURCES

- The Committee implemented a salary adjustment for Managers (6) and Supervisors (9) effective July 1, 2021. This increase was covered by the approved budget in FY 2021 which considered economic and performance-based components. The increased cost is P22,265 monthly or P267,185.00 yearly.
- Implemented an across-the-board salary adjustment for Rank-and-File amounting to P550.00 for 57 employees or a total of P31,350.00 monthly and P376,200.00 yearly. This adjustment is the result of the CBA arrived at by the Management and the Union covering the 5th year of existing CBA negotiation.
- Granted a one-time P2,000.00 COVID-19 assistance to all 77 employees for a total assistance of P154,000.00.
- Conducted a management development training for 17 Department Managers, Supervisors and the General Manager on May 24, 2021 at the North Clubhouse. The theme of the seminar is "*Effective Workplace Relationships for all Managers and Supervisors*" and was facilitated by Mr. Bernard Marquez.
- The Committee also recommended the hiring of the following new employees:
 - Reyea Briones as Engineer effective April employment and was regularized and approved by the Board of Directors last July 23, 2022.
 - Cecille Ignacio as HR/ Admin Manager effective August 1, 2022.

UPCOMING PROGRAMS

- The training of all Rank-and-File employees.
- Implement an "Employee of the Month Award". Mechanics being prepared for approval.
- On-going salary review for Managers and Supervisors to be presented to the Board of Directors for approval.

ENGINEERING COMMITTEE

The Engineering Committee deals with all aspects of Structural engineering, planning, construction, design, monitoring, inspection and maintenance and rehabilitation and taking into consideration the technical, social and environmental aspects of the Club.

The capacity of the golf carts increasing rapidly over the years in Valley Golf and Country Club Inc. To address the issue, the engineering committee propose and construct a two-storey golf cart parking that can accommodate at least six hundred fifty golf carts. This was the main highlight of the golf course for the past two years.

The country club has so much to offer such as newly renovated swimming pools, locker, pro shop and many more. The Engineering Committee were fully dedicated to provide outstanding golf, recreational facilities, quality roadway and services responsive to the needs of the members and commuters.

Furthermore, The Engineering Committee has eyeing on upcoming projects including Road Reblocking along Don Celso S. Tuason Avenue and Sewage Treatment Plant. The wastewater project was recently awarded and will commence soon for the compliance to treat the wastewater thoroughly as practically as possible.

Summary of Completed Projects:

Swimming Pool and Cabanas
Ladies Locker
Sauna
Lower Veranda Toilet
Lower Veranda Kitchen Renovation
Rehabilitation of North and South Pumping Station
Repair and Maintenance Works and North Clubhouse
Concreting Works at Two Storey Golf Cart Parking
Drainage/Canal
LED Fairway Lights
Road Repair Works
Wall Fence Maintenance
Handrails at Fairways
Gabion and Lagoon Dredging
Employees Parking
North Clubhouse maintenance and repair works
Two Storey Golf Cart Parking

Summary of ongoing Projects

Battery Charger Bracket
50CMD Sewage Treatment Plant
Main Clubhouse Building Permit
Soil Protection Works

Upcoming Projects (2022-2023)

Structural Retrofitting Works
Main and North Clubhouse Toilet Renovation
Golf Cart Path Repair
Purchasing of Long Arm Backhoe
Addition Canopy Works at Two Level Golf Cart Parking
Main Clubhouse Fine Dining Restaurant at Upper Veranda

FINANCE COMMITTEE REPORT

For the last fiscal year, the Finance Committee focused on the task to balance the financial well being of the Club with the need to ensure that there are enough funds to support on-going projects and operating costs. We are fortunate that though we are still in the pandemic stage, the Finance Committee had the foresight and developed a financial strategy to stabilize the cash flow of our Club. As of August 31, 2022 our cash and cash equivalents is P52.71 Million while short term investment stands at P10.15 Million .

In compliance with Corporate Governance mandate, the Finance Committee came up with its own Charter which was approved by the Board.

We are pleased to report that the Finance Committee in its effort to accomplish the mandates of the Board and consistent with its Charter submitted the following recommendations which the Board had approved:

- a. Increase of P800.00 in Monthly Dues. Prior to the adjustment, our Monthly Dues is one of the lowest if not the lowest among comparable 18 and 36 holes Golf Clubs. Even after the increase, our monthly dues is within the lower range of fees charged by other Golf Clubs. The much needed additional cash flow will be used to support our on-going projects inclusive of the 10-year Plan for Capex that are on the pipeline. The visible improvements both in the golf courses and in our facilities as well as the distinction of being an exclusive golf club by not accepting walk-in guests are expected to further enhance the market value of our shares of stock which is currently doing at P2.75 Million and is continually rising.
- b. Auction of delinquent shares of stock with a minimum bid price at P2,500,000.00 per share plus P200,000.00 transfer fee or P2,700,000.00 for Filipino citizens and P2,500,000.00 per share plus P400,000.00 transfer fee or P2,900,000.00 for non-Filipino citizens.
- c. Auction of gasoline golf carts, gym equipment and service vehicle with total proceeds of P416k. The Committee likewise came up for the first time with the Policy Statement for the Procedure for Auction of Club Equipment.
- d. Set transfer Fee rate at P40,000 for transfers from grandfather/mother to grandson/daughter in order to encourage and make it easier for grandparents to donate/transfer their share to the third generation of future golfers.
- e. Recommended the purchase of 20 units electric golf carts for a total amount of P6.72 Million on staggered mode of payment.
- f. Engagement of online/mobile digital wallets such as Gcash, PayMaya One, PayMaya QR and BDO Digital Payment Facility for the convenience of and to provide alternative modes of payment for our members and guests. For our Concessionaires, the Committee recommended the Cashless mode of transaction thru the use F & B Consumable Coupons for internal controls.
- g. Subscription to the Smart messaging system for the sending of the monthly reminders of the members account balances and due dates, tournaments and other announcements.
- h. Writing-off of resigned accounts with balances in the amount of P808k due to systems errors. The revised policy on resigned accounts and the internal control mechanism for the new accounts receivable system will be implemented to prevent the recurrence of the errors.

The Finance Committee being the lead committee in the budget preparation and financial reporting was able to prepare, review, evaluate and submit to the Board the Financial and Budget Plan for the period July 2022 to June 2023. The audited financial reports for the year ending June 30, 2022 was reviewed by the committee with the external auditors, Sycip Gorres Velayo & Co. to ensure compliance with accounting and audit standards. The investment strategy of the Retirement Fund is also being monitored with the fund level as of June 30, 2022 standing at P 18 Million.

GROUNDS COMMITTEE

(By VMJEGMCC)

This year we have successfully completed the rehabilitation of red tee at south course. Also we started last April the zoysia infusion on fairways landing area at Hole 1,2,3,5,6,7,9,10,11,13,16,17 and expected to be completed this September.

As a cultural practice: aggressive maintenance program - coring and solid tine aeration twice a year. Light to heavy top-dressing of sand, to foliar and granular fertilization with fungicide, insecticide, and growth retardant to sustain the quality of the turf.

Aggressive herbicide program manual weeding to avoid contamination of foreign grass on tee's and fairways w/ zoysia grass.

Tree branches trimming are continuously done for both course.

For irrigation , we have repaired sprinkler, pipes, and replaced damaged gate valves.

PROPOSED PROJECTS:

1. Rehabilitation of North Course tee's.
2. Zoysia Infusion on fairways and green complex.

HOUSE COMMITTEE

2021-2022 was a recovery year post-Covid 19 pandemic. Our golf operations started to normalize and consequently, our Food Service Operations are getting better with new and exciting concessionaires. Furthermore, the House Committee has made a lot of notable accomplishments this year that will transform our Golf Club's equity better, stronger and more prestigious which also makes our members and guests happier and promotes more fun and enjoyable for families.

We started our fiscal year in 2021 by appointing Golf Kitchen to be our new concessionaire in the Main Club House including the Café and Swimming Pool amenity area. On October 19, 2021, we converted our Lobby to a Café and named it The Coffee Lounge where members and their families could lounge and entertain friends and business associates, a relaxing place that fulfilled their demanding taste for great coffee, delicious pastries and excellent service. Golf Kitchen then started to operate at the Lower Veranda on November 2, 2021, serving high-quality food, delectable meals and has a wide spread varying from breakfast, snacks, lunch and dinner.

Months later in February 2022, we reopened four major renovations namely the Ladies and Men's Locker Rooms, the Hallway, the Pro Shop and the Swimming Pool Amenity Area. We improved the locker rooms with a better layout, features electronic key cards and a new sauna in the Ladies Locker Room. The new hallway gives a fresh impression with the installation of new floorings and LED TVs that replaced the old bulletin boards. We transferred the Pro Shop to a bigger location in the registration area giving a better and cohesive perspective for players. It is our major direction to transform Valley Golf & Country Club to be a family oriented place. Hence, we renovated the Swimming Pool Area to give luxurious and relaxing feel that features an infinity pool, cabanas and landscaping that members and their families will enjoy hanging around. Following this in May 15, 2022, we continued the Sunday Mass celebrations at the Main Club House for families to attend.

It is also our major direction to provide the best experiences to our members and guests. So in June 2022, we finished the construction of additional toilets in the Lower Veranda for easy access of dining customers. In line with this direction, we appointed last July 2022 a new concessionaire in the North Club House namely Mandarin Sky that promises better service and affordable and delicious food offering. In partnership with them, we are currently renovating the dining area, kitchen and function rooms of the North Club House Restaurant. This guarantees a pleasant atmosphere and satisfying dining experience to our customers. Mandarin Sky is expected to open its doors to customers on October 1, 2022.

Finally, in August 22, 2022, we have finished the construction of our Two Level Golf Cart Parking Building that will house a maximum of 700 golf carts. This completed project will open the possibilities to expand our North Club House for a full pledged Country Club facility.

HIGHLIGHTS

October 19, 2021	: Opening of The Coffee Lounge in the Upper Veranda of the Main Club House
November 2, 2021	: Opening of our new concessionaire, Golf Kitchen, in the Main Club House
February 21, 2022	: Blessing and opening of the newly renovated Swimming Pool amenities including the Cabanas and Landscaping
February 21, 2022	: Blessing and opening of the newly renovated Ladies and Mens Locker Room
February 21, 2022	: Newly renovated hallway and relocation of the Pro Shop in the registration area
May 15, 2022	: Continuation of Sunday Mass schedule at the Main Club House
June 1, 2022	: Installation of indoor and outdoor furniture in the Swimming Pool amenities
June 1, 2022	: Construction of Toilets near the stage at Main Clubhouse
July 31, 2022	: Last day of Jayjays at North Restaurant
August 22, 2022	: Blessing and opening of the Two Level Golf Cart Parking Building that can accommodate up to 700 golf carts
Aug -Sep 2022	: Renovation of the North Restaurant, Kitchen and Function Rooms
October 1, 2022	: Opening of Mandarin Sky

FINISHED PROJECTS

- Conversion of the Main Club House Lobby to a Coffee Lounge Area
- Appointment of new concessionaire, Golf Kitchen, to cater the Main Club House and Swimming Pool amenities
- Renovation of Ladies and Mens Locker Room
- Renovation of Hallway and relocation of the Pro Shop in the registration area
- Renovation of Swimming Pool Amenities
- Construction of Two Level Golf Cart Parking Building that will house up to 700 golf carts

The House Committee is currently working on the projects below which are expected to be completed before end of December 2022:

ONGOING PROJECTS

- PWD access and railings at the big gazebo at the Swimming Pool amenity area
- Renovation of North Restaurant & Function Rooms
- Installation of additional aircon units at the Founders Hall & North Clubhouse

The House Committee also approved to seek consultations with master planners for future expansion of facilities to make Valley Golf a full pledged country club. Among the initial projects in mind are;

FUTURE PLANS

- Renovation of the Main Clubhouse including Lower Veranda Dining, Function Rooms and Kitchen
 - Additional Airconditioned Function Rooms
 - Conversion of Founders Hall to become one big ballroom to accommodate big events like DCT awardings and also big weddings post pandemic. Dividers to be installed so it can be easily converted into smaller function rooms.
 - Fine Dining Room at the second floor of the Lower Veranda at the Main Club House
- Conversion of the North Clubhouse to provide other indoor facilities like Gym, Game Rooms, Spa etc.

MARKETING AND RECIPROCITY COMMITTEE

If I recall correctly the committee met either in person or via zoom on three occasions this past year. But we were very active in our Viber group.

The Instagram account as of August 21 has 3,147 followers, still the most-followed private golf club on IG in the Philippines.

All throughout the year the major activities and happenings of the club were reported in Inquirer Golf and Pinoygolfer Facebook group.

August 2021

The committee recommended the formal end of reciprocity with Eastridge and Forest Hills to the board.

In early August the new logo was formally launched to near-universal acclaim.

September 2021

We were approached for a potential feature in Blueprint magazine, a publication that concerns itself with interior design and architecture. Sadly it never materialized.

October 2021

A photo contest was proposed by our member, Emil Reintar. Although it did not materialize last year, this is still something we can consider.

December 2021

The committee decided against using the Century Gothic text font recommended by Kenny Tai. Instead we chose Avenir and that has been used in all of our communications since. The corporate identity manual was also approved by the committee.

January 2022

After consulting with Manny Hermosa and studying all of the data, the committee made a recommendation for the on hallway TV ads. It was around P8,000 a spot.

The committee also started exploring the possibility of having a revenue-generating electronic billboard in the confines of the club's property. We discussed this with Carranz, Luneta advertising, and one more supplier. The quotes of the suppliers all required a rather large investment from the club. We were asked to check if there could be a set-up where we had no cash out and just received rent. One supplier gave a quote for this but the revenue sharing was 80 percent to the billboard company and only 20 percent to Valley, so President Carlo was not keen on it.

February 2022

Revenue-generating ideas were submitted to the board in a google presentation.

Yuka Saso was presented with her certificate of honorary membership, and a picture of her holding it was shown on our Instagram.

The opening of the new swimming pool was shared on our Instagram and also on Inquirer Inquirer Golf's Facebook.

March to May 2022

The committee asked for the return of Valley's legacy Garlic Chicken. We spoke to the old kusinero, got his recipe and process, and Golf Kitchen was able to replicate it. It is now a very hot seller in our main clubhouse.

July 2022

The committee finalized the new membership card design.

Tried unsuccessfully to remove P1.6M listing in GG&A's social media which had to be put there for tax reasons according to them. As promised, it disappeared soon after. Now they are publishing that buyers are at P2.1M. Last sale was P2.6M.

MEMBERSHIP COMMITTEE

The Membership Committee was able to evaluate, interview, and recommend a total of fifty-seven (57) proprietary members, twenty-six (26) corporate representatives, nineteen (19) playing guests, and thirty-three (33) associate members for the fiscal year 2021-2022. As a result, has generated a total of Php 12.23 million from transfer fees and Php 10.33 million from service charge. At the beginning of the fiscal year the market value of the share is P1.2million. Currently the market value of the share is P2.75 million.

As of June 30, 2022, there were a total of 1,594 shareholders of the club.

REAL ESTATE COMMITTEE REPORT

The Real Estate Committee considers this year as very successful and productive in terms of projects and revenue collections. The teamwork of our professional and hard-working members of the Committee paid off with very well studied projects submitted and approved by the Board and implemented by Management. One of our objectives is to tap alternative revenue sources for the Club that will serve as our buffer during these uncertain times and we are pleased to report that we have accomplished this objective thru various schemes and major policies as follows:

1. Excavation/Digging/Utilities Services Permit

The total amount of Excavation/Digging/Utilities Services Bond submitted for approval of the Board is P 13.71 Million and 10% or P 1.37 Million will be retained by Valley Golf as revenue for its services. The details of the recommendations are as follows:

- a. Increase in the rate of the Excavation/Digging/Utilities Services Bond to P100,000.00 or P10,000/sq. meter of the subject area whichever is higher
- b. Cash Bond for aerial installations is set at P100,000 for every 500 meters.
- c. The standard terms and conditions for the return of the bonds to ensure that all projects and restoration works are compliant with the policies of the Club was established by the Committee.
- d. The applicants screened and processed by the Committee includes Utility Companies' installation of poles and laying of Fiber Optic Cable, Boreholes for sewerage system testing and Residential/Commercial water and electricity connections.

2. Policy on the grant of Right of Way

The Committee recommended and was able to get the approval of the Board for P 6 Million Right of Way (ROW) Fees to be collected from two (2) large companies along Don Celso Tuason Ave. The payment is now being negotiated by Management.

The Committee developed the standard formula and the terms and conditions of the ROW

- a. The right of way fee is based on 1% of the current Zonal Value of the lots in the Valley Golf Compound for Commercial, Industrial and Residential categories.
- b. The grant of right of way is for 10 years only subject to renewal.
- c. The right of way is not transferable.
- d. The right of way is on top of the other fees being imposed by the Club such as stickers, Road users fee, share on the road maintenance, etc.

3. Construction Permit

The objective of the Construction Permit is to regulate all construction activities within the Valley Golf compound and ensure that only legitimate homeowners with right of way are allowed entry of construction materials. This is a long overdue policy since all subdivisions are securing clearances from Valley Golf. The recommended fees that were approved by the Board are P50 for Residential, P200 and P400 for Commercial and P5,000 for Industrial establishments.

4. The Committee negotiated and secured the approval of the Board on the sale of Lot 12 Block 1 for P1.3 Million. This lot was accidentally discovered during the due diligence audit of the TCT's, occupied by informal settlers and of no use to the Club. The option money has been paid by the buyer and we are only waiting for the issuance of the Owners Duplicate Copy of TCT to complete the sale

The other accomplishments of the Committee are as follows:

- a. The Committee prepared the Real Estate Committee Charter that will serve as the guiding principles for the succeeding years.
- b. Another property recently discovered is Lot 29 Block 7 with an area of 1,815 sq. meters with a possible market value of P 8 Million on as is where is basis. The lot is landlocked, without right of way and with squatters. The Committee exerted effort to obtain right of way from nearby lot owners and likewise recommended the sale of the lot to prospective buyers. The Board however deferred the sale and opted to file the petition for right of way to increase the market value of the lot.
- c. The MOA with Manila Water was reviewed and Manila Water was required to comply with the Cash Bond Policy and rectify all restoration works along Don Celso that have deteriorated and unacceptable to Valley Golf. The repair works are now on-going.
- d. Last March 14, 2022, there was a claimant of properties near the Sumulong Gate that built illegal fencing which affected certain properties of the Club. The matter is now being managed by our Legal Committee and Legal Counsel.
- e. The Gawad Kalinga project was likewise reviewed by the Committee and was referred to the Legal Committee for further study.
- f. The Club received the Notice of Auction Sale for a street lot and a canal lot which are now for verification and survey.

SECURITY COMMITTEE

The Security Committee for the year 2021-2022 was composed of the following:

Chairman	-	Director John Borromeo III
Members	-	Mr. Dino Dionisio Mr. Alex Joseph Gorne Mr. Noel Isip Mr. Bernard Jao Mr. Bart Monforte Mr. Teddy Tan

The Committee held regular meetings during the year, with the members of the committee constituting a quorum, along with representatives of Annapolis Security Agency and Ms. Rose Victor of VGCC.

SECURITY COMMITTEE PROJECTS FOR THE YEAR 2022-2023.

1. Re-blocking and installation of drainage system along Don Celso Tuason Avenue.



2. Installation of CCTV cameras for the 2 Clubhouses (Main and North), Parking area, Swimming pool area, Golf Cart area 1 & 2, Motor pool Area, Carpentry area.
3. RFID
4. Road safety measures
 - a. Road Speed Strips
 - b. Reflectorized paint on said road to indicate "Max 30kph" speed
 - c. Centerline Cat's Eye/Road reflector

REVENUE GENERATED BY THE SECURITY COMMITTEE

This year the committee is happy to inform the increase in revenue thru our collection system with the help of our new security agency ANNAPOLIS SECURITY AGENCY.

REVENUE SOURCE JULY 2021-JUNE 2022

Car stickers	8,458,716.77
Road User Fee (Toll Fee)	8,064,935.46
Road User Fee 2 (Passing Thru)	6,422,799.28
Event Parking fee	70,105.36
Prepaid Voucher	690,207.86
Tire Clamping	202,231.67
Total	23,908,996.40

The Committee implement the following:

1. New Rate for Delivery Truck and Closed Van Sticker

Ø 4 wheels (ELF/ Closed Van)	-	Php 3,100.00
Ø 6 wheels	-	Php 4,000.00
Ø 8-10 wheels	-	Php 5,000.00
Ø 12 wheels	-	Php 6,000.00

CLEAN-UP OF DON CELSO TUASON AVENUE

This year, the Committee agreed to reimpose the no parking along Don Celso Tuason Avenue and easement. The Committee also agreed to continued implementing tire clamping for all illegally parked vehicles along DCT Avenue and easement.

SPORTS AND GAMES COMMITTEE

As the country started to get a better grip on the pandemic and the IATF slowly easing up its restrictions on the game we love, the new Sports and Games Committee decided to focus its efforts on these main tasks:

1. Bring back the pre-pandemic vigor of the Club and its members;
2. Ensure all members and their guests enjoy their rounds much more;
3. Improve the image of the Club and the revenue generation of our golf courses;
4. Support junior golf and develop the junior golf dependents of the Club.

For the first task, the committee immediately decided to bring back the major members-only club tournaments as a start – the Club Championship, Barkadahan, Presidents' and Directors' Cup, Intraclub Tournament in November, and the DCT & Valley Founders' Cup which will be

scheduled in February of next year. All the past three tournaments have seen unprecedented numbers of participants, evidence of the revitalized enthusiasm of our members in the Club. This year's Barkadahan had a record participation by 24 teams while the Presidents' and Directors' Cup had an overflow of registrants, so much so that a second playing day was added to accommodate everyone.

For the second task, the committee buckled down to work on improving pace of play while increasing the available tee times on peak days and times. With the cooperation of the management and the Board, we empowered our Golf Director, our marshals, and our starters to ensure players adhere to our policies on course play. We installed numerous reminders on the course such as the big bulletin boards on both courses for players to see, pace-of-play clocks to make players self-aware of their pace, time allotment per hole or time-par table to guide players on the acceptable time for every hole. We also reintroduced the double-barrel tee off during weekends and holidays on the South Course. Guest-accompaniment policies were also amended for members to accommodate more guests on weekends and holidays. The committee was also successful in getting the Board's approval to suspend until further notice and revisit the old handbook rule of maximum 36 handicap index requirement for members and guests to play on our South Course. This is in support of beginner members and acknowledging that all members should have the same privileges.

For the 3rd task, the committee has crafted some guest-friendly policies to encourage more to come pay and play. For a limited period, we offered an Endorsed Unaccompanied Guest program which attracted quite a number of non-members. We also made several outside tournament-friendly policies such as allowing shotgun tee offs, allowing minimum of 12 players to do private tournaments, opening up the South Course to outside tournaments on Mondays twice a month, allowing tournaments on the North Course on weekends twice a month, etc. The committee also revived the Twilight Rate promo on both courses to maximize the unbooked tee times in the afternoons especially during the rainy season. These policies have been instrumental in bringing in a lot of paying guests and increasing the revenue generation of our golf courses. To help uplift and enhance our image, the committee also took it upon itself to reintroduce our Club to the professional golf tour. We have reached out to them and offered to be a host venue. In fact, the LPGT held one of its legs on our South Course last September 7 to 9. Additionally, the committee has also gotten the Board's approval to replace the caddies' uniforms ahead of the DCT budget allocation to ensure that our caddies' general appearance is consistent with our image.

For the last task, the committee together with the management and some member-parents has revived the Jungolf Association of Valley (JAV). As its first program, the JAV organized and revived the Summer Golf Program for junior dependents last May and June. More than 60 junior dependents were given free golf lessons at the driving range and had a fun tournament as their culminating activity. We also hosted the 2022 Valley Junior Golf Summer Circuit of the JGFP last June 1-2 at the North Course. We have also committed to continue to be one of their host venues for their future tournaments.

Valley Golf & Country Club, Inc.
(A Nonprofit Organization)

Financial Statements
June 30, 2022 and 2021
and Years Ended June 30, 2022, 2021
and 2020

and

Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

The Members and the Board of Directors
Valley Golf & Country Club, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Valley Golf & Country Club, Inc. (a nonprofit organization) (the Club), which comprise the statements of financial position as at June 30, 2022 and 2021, and the statements of income, statements of comprehensive income, statements of changes in members' equity and statements of cash flows for each of the three years in the period ended June 30, 2022, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Club as at June 30, 2022 and 2021, and its financial performance and its cash flows for each of the three years in the period ended June 30, 2022 in accordance with Philippine Financial Reporting Standards (PFRSs).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Club in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Club's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Report on the Supplementary Information Required Under Revenue Regulations 34-2020 and 15-2010

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations 34-2020 and 15-2010 in Note 26 to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of Valley Golf & Country Club, Inc. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Peter John R. Ventura

Partner

CPA Certificate No. 0113172

Tax Identification No. 301-106-741

BOA/PRC Reg. No. 0001, August 25, 2021, valid until April 15, 2024

SEC Partner Accreditation No. 113172-SEC (Group A)

Valid to cover audit of 2022 to 2026 financial statements of SEC covered institutions

SEC Firm Accreditation No. 0001-SEC (Group A)

Valid to cover audit of 2021 to 2025 financial statements of SEC covered institutions

BIR Accreditation No. 08-001998-140-2021, November 10, 2021, valid until November 9, 2024

PTR No. 8854381, January 3, 2022, Makati City

September 3, 2022



VALLEY GOLF & COUNTRY CLUB, INC.
(A Nonprofit Organization)

STATEMENTS OF FINANCIAL POSITION

	June 30	
	2022	2021
ASSETS		
Current Assets		
Cash and cash equivalents (Note 4)	₱51,147,281	₱51,715,093
Trade and other receivables (Note 5)	13,861,275	13,731,908
Debt instruments at fair value through profit or loss (Note 9)	10,120,765	10,024,917
Other current assets (Note 6)	9,124,722	7,994,765
Total Current Assets	84,254,043	83,466,683
Noncurrent Assets		
Property and equipment (Note 7)	238,125,202	215,385,047
Investment properties (Note 8)	123,880	214,565
Trust fund (Note 9)	4,856,245	4,811,529
Deferred tax assets - net (Note 22)	–	226,570
Other noncurrent assets (Note 10)	2,204,716	1,758,125
Total Noncurrent Assets	245,310,043	222,395,836
TOTAL ASSETS	₱329,564,086	₱305,862,519
LIABILITIES AND MEMBERS' EQUITY		
Current Liabilities		
Trade and other payables (Note 11)	₱23,792,555	₱16,006,859
Members' deposits and others (Note 12)	18,237,703	16,888,951
Contract liabilities (Note 13)	11,406,585	7,809,771
Provision for probable claims (Note 14)	5,668,575	5,668,575
Short-term borrowing (Note 25)	236,946	–
Total Current Liabilities	59,342,364	46,374,156
Noncurrent Liabilities		
Retirement benefit obligation (Note 24)	7,614,418	5,446,848
Deferred tax liabilities - net (Note 22)	177,111	–
Other noncurrent liabilities (Notes 17 and 18)	863,528	137,253
Total Noncurrent Liabilities	8,655,057	5,584,101
Total Liabilities	67,997,421	51,958,257
Members' Equity		
Capital stock (Note 15)	14,346,000	14,346,000
Contributions in excess of par value	201,627,772	201,627,772
Accumulated excess of revenues over expenses (Note 15)	45,592,893	37,930,490
Total Members' Equity	261,566,665	253,904,262
TOTAL LIABILITIES AND MEMBERS' EQUITY	₱329,564,086	₱305,862,519

See accompanying Notes to Financial Statements.



VALLEY GOLF & COUNTRY CLUB, INC.
(A Nonprofit Organization)

STATEMENTS OF INCOME

	Years Ended June 30		
	2022	2021	2020
REVENUES			
Revenue from contracts with customers (Note 16)	₱141,185,352	₱122,163,041	₱123,666,014
Rentals (Note 18)	20,986,983	18,645,114	15,343,492
Unrealized gain on financial assets at fair value through profit or loss (Note 9)	140,564	36,877	–
Interest income (Notes 4, 9 and 18)	129,588	131,457	694,990
	162,442,487	140,976,489	139,704,496
COST AND EXPENSES			
Cost of services (Note 19)	129,583,939	111,594,261	131,011,939
General and administrative expenses (Note 20)	21,894,121	19,620,289	23,971,691
Interest expense	35,549	11,094	10,575
	151,513,609	131,225,644	154,994,205
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE INCOME TAXES			
	10,928,878	9,750,845	(15,289,709)
PROVISION FOR INCOME TAXES (Note 22)	573,993	328,652	1,908,635
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES			
	₱10,354,885	₱9,422,193	(₱17,198,344)

See accompanying Notes to Financial Statements.



VALLEY GOLF & COUNTRY CLUB, INC.
(A Nonprofit Organization)

STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended June 30		
	2022	2021	2020
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	₱10,354,885	₱9,422,193	(₱17,198,344)
OTHER COMPREHENSIVE INCOME (LOSS)			
<i>Item not to be reclassified to profit or loss in subsequent periods:</i>			
Re-measurement gains (losses) on defined benefit obligation (Note 24)	(2,692,482)	2,087,149	(5,196,438)
Income tax effect	-	(317,900)	1,558,931
	(2,692,482)	1,769,249	(3,637,507)
TOTAL COMPREHENSIVE INCOME (LOSS)	₱7,662,403	₱11,191,442	(₱20,835,851)

See accompanying Notes to Financial Statements.



VALLEY GOLF & COUNTRY CLUB, INC.
(A Nonprofit Organization)

STATEMENTS OF CHANGES IN MEMBERS' EQUITY

	Years Ended June 30		
	2022	2021	2020
CAPITAL STOCK (Note 15)	₱14,346,000	₱14,346,000	₱14,346,000
CONTRIBUTIONS IN EXCESS OF PAR VALUE	201,627,772	201,627,772	201,627,772
ACCUMULATED EXCESS OF REVENUES OVER EXPENSES (Note 15)			
Balances at beginning of year	37,930,490	26,739,048	47,574,899
Excess (deficiency) of revenues over expenses	10,354,885	9,422,193	(17,198,344)
Other comprehensive income (loss)	(2,692,482)	1,769,249	(3,637,507)
Total comprehensive income (loss)	7,662,403	11,191,442	(20,835,851)
Balance at end of year	45,592,893	37,930,490	26,739,048
TOTAL MEMBERS' EQUITY	₱261,566,665	₱253,904,262	₱242,712,820

See accompanying Notes to Financial Statements.



VALLEY GOLF & COUNTRY CLUB, INC.
(A Nonprofit Organization)

STATEMENTS OF CASH FLOWS

	Years Ended June 30		
	2022	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES			
Excess (deficiency) of revenues over expenses before income taxes	₱10,928,878	₱9,750,845	(₱15,289,709)
Adjustments for:			
Depreciation and amortization (Notes 7, 8 and 10)	23,417,865	23,455,146	25,040,564
Interest expense	35,549	11,094	10,575
Movements in:			
Retirement benefit obligation	(524,912)	(442,811)	(865,209)
Provision for probable claims	–	(142,094)	4,790,929
Gain on sale of property and equipment and investment properties (Notes 7 and 16)	(371,572)	(2,250)	(320,536)
Unrealized gain on financial assets at fair value through profit or loss (Note 9)	(140,564)	(36,877)	–
Interest income (Notes 4, 9 and 18)	(129,588)	(131,457)	(694,990)
Operating income before working capital changes	33,215,656	32,461,596	12,671,624
Decrease (increase) in:			
Trade and other receivables	(128,414)	3,295,247	(2,896,754)
Other current assets	(1,300,269)	435,250	1,015,076
Increase (decrease) in:			
Trade and other payables	7,785,696	(269,391)	(8,238,582)
Contract liabilities	3,596,814	645,256	409,326
Members' deposits and others	2,088,752	1,404,431	1,936,563
Net cash generated from operations	45,258,235	37,972,389	4,897,253
Interest received	114,910	78,371	639,987
Interest paid	(35,549)	(11,094)	(10,575)
Net cash flows generated from operating activities	45,337,596	38,039,666	5,526,665
CASH FLOWS FROM INVESTING ACTIVITIES			
Additions to property and equipment (Note 7)	(45,872,069)	(9,983,686)	(17,926,910)
Decrease (increase) in:			
Debt instruments at fair value through profit or loss (Note 9)	–	(10,000,000)	–
Trust fund	–	19,046	(44,822)
Other noncurrent assets	(641,857)	(449,294)	(541,000)
Proceeds from sale of property and equipment (Note 7)	371,572	2,250	320,536
Net cash flows used in investing activities	(46,142,354)	(20,411,684)	(18,192,196)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from availment of short-term borrowing	694,400	–	–
Payment of short-term borrowing	(457,454)	–	–
Net cash flows generated from financing activities	236,946	–	–
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(567,812)	17,627,982	(12,665,531)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	51,715,093	34,087,111	46,752,642
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 4)	₱51,147,281	₱51,715,093	₱34,087,111

See accompanying Notes to Financial Statements.



VALLEY GOLF & COUNTRY CLUB, INC.

(A Nonprofit Organization)

NOTES TO FINANCIAL STATEMENTS

1. Corporate Information

Valley Golf & Country Club, Inc. (the Club) was organized in the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on May 14, 1958 as a nonprofit organization for a term of 50 years up to 2008. The Club's corporate life was extended for another 50 years from May 15, 2008 as confirmed and ratified by the members on November 18, 2007 and was subsequently approved by the SEC on April 29, 2008. On July 17, 1963, the SEC granted the Club a secondary license to sell its securities to the public.

The primary purpose of the Club is to foster and promote the game of golf and operate and maintain a golf course and country club and, generally, to do and perform all such acts and things, and exercise such powers as are ordinarily done, performed and exercised by social and athletic clubs and associations.

Prior to 2012, the Club is exempt from payment of income tax on income received from social, recreational, and athletic activities on a nonprofit basis provided that no part of the Club's income shall inure to the benefit of any of its members, trustees and officers. Under Section 30 (E) of the Tax Reform Act of 1997, an organization organized for recreational, sports and athletic activities shall be exempt from payment of income tax on income received from aforementioned activities.

On August 3, 2012, the Bureau of Internal Revenue (BIR) issued Revenue Memorandum Circular (RMC) No. 35-2012 clarifying that clubs organized and operated exclusively for pleasure, recreation and other non-profit purposes are subject to income tax and value-added tax (VAT) on their income from whatever source, including but not limited to membership fees, assessment dues, rental income, and service fees.

On August 13, 2019, the Supreme Court declared that membership fees, assessment dues, and fees of similar nature collected by Clubs which are organized and operated exclusively for pleasure, recreation, and other nonprofit purposes do not constitute as: (a) "the income of recreational clubs from whatever source" that are "subject to income tax"; and (b) part of the "gross receipts of recreational clubs" that are "subject to VAT". Accordingly, the Club did not collect the related output VAT for membership fees, assessment dues, and fees of similar nature.

The registered office of the Club, which is also its principal place of business, is located at Don Celso S. Tuason Ave., Antipolo City.

The Club's Board of Directors (BOD) approved the issuance of the financial statements as at June 30, 2022 and 2021 and for each of the three years in the period ended June 30, 2022 on September 3, 2022.

2. Summary of Significant Accounting Policies

Basis of Preparation

The financial statements of the Club have been prepared on a historical cost basis, except for the debt instruments at fair value through profit or loss (FVTPL) and trust fund which are measured at fair value. The financial statements are presented in Philippine peso (₱), which is the Club's functional and presentation currency. All values are rounded to the nearest peso, except when otherwise indicated.



The financial statements provide comparative information in respect of the previous period.

Statement of Compliance

The financial statements of the Club have been prepared in compliance with Philippine Financial Reporting Standards (PFRSs).

Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year, except that the Club has adopted the following amendments to existing standards starting July 1, 2021. Adoption of these pronouncements did not have any impact on the Club's financial position or performance.

- Amendment to PFRS 16, *COVID-19-related Rent Concessions beyond 30 June 2021*
- Amendments to PFRS 9, Philippine Accounting Standard (PAS) 39, PFRS 7, PFRS 4 and PFRS 16, *Interest Rate Benchmark Reform – Phase 2*

Standards Issued but Not yet Effective

Pronouncements issued but not yet effective are listed below. The Club does not expect that the future adoption of the said pronouncements will have a significant impact on its financial statements. The Club intends to adopt the following pronouncements when they become effective.

Effective beginning on or after July 1, 2022

- Amendments to PFRS 3, *Reference to the Conceptual Framework*
- Amendments to PAS 16, *Plant and Equipment: Proceeds before Intended Use*
- Amendments to PAS 37, *Onerous Contracts – Costs of Fulfilling a Contract*
- *Annual Improvements to PFRSs 2018-2020 Cycle*
 - Amendments to PFRS 1, *First-time Adoption of Philippine Financial Reporting Standards, Subsidiary as a first-time adopter*
 - Amendments to PFRS 9, *Financial Instruments, Fees in the '10 per cent' test for derecognition of financial liabilities*
 - Amendments to PAS 41, *Agriculture, Taxation in fair value measurements*

Effective beginning on or after July 1, 2023

- Amendments to PAS 12, *Deferred Tax related to Assets and Liabilities arising from a Single Transaction*
- Amendments to PAS 8, *Definition of Accounting Estimates*
- Amendments to PAS 1 and PFRS Practice Statement 2, *Disclosure of Accounting Policies*

Effective beginning on or after July 1, 2024

- Amendments to PAS 1, *Classification of Liabilities as Current or Non-current*

Effective beginning on or after July 1, 2025

- PFRS 17, *Insurance Contracts*

Deferred effectivity

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

Current versus Non-current Classification

The Club presents assets and liabilities in the statement of financial position based on current and noncurrent classification. An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;



- Expected to be realized within 12 months after the reporting period; or
- Cash and cash equivalents unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within 12 months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period

The Club classifies all other liabilities as noncurrent.

Deferred tax assets and liabilities are classified as noncurrent assets and liabilities.

Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from dates of acquisition and that are subject to insignificant risk of changes in value.

Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Assets

Initial Recognition and Measurement of Financial Assets

Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, fair value through other comprehensive income (FVOCI) and FVTPL.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Club's business model for managing the financial assets. With the exception of trade receivables that do not contain a significant financing component the Club initially measures a financial asset at its fair value plus, in the case of financial assets not at FVTPL, transaction costs. Trade receivables that do not contain a significant financing component or for which the Club has applied the practical expedient are measured at the transaction price determined under PFRS 15.

In order for a financial asset to be classified and measured at amortized cost or FVOCI, it needs to give rise to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Club's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortized cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at FVOCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.



Purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace (regular way trades) are recognized on the trade date, i.e., the date that the Club commits to purchase or sell the asset.

The Club's financial assets are in the nature of financial assets at amortized cost and financial assets at FVTPL. The Club has no financial assets at FVOCI as at June 30, 2022 and 2021.

Subsequent Measurement of Financial Assets

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at FVTPL

Financial assets at amortized cost (debt instruments)

Financial assets at amortized cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognized in the statement of income when the asset is derecognized, modified or impaired.

The Club's financial assets at amortized cost includes cash and cash equivalents, trade and other receivables and trust fund (see Notes 4, 5 and 9).

Financial assets at FVTPL

This include financial assets held for trading, financial assets designated upon initial recognition at FVTPL, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not SPPI are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortized cost or at FVOCI, as described above, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognized in the statement of income.

The Club's financial assets at FVTPL includes its investments in unit investment trust fund (UITF) (see Note 9).

Impairment of Financial Assets

The Club recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Club expects to receive, discounted at an approximation of the original EIR. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance



is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For cash in bank and cash equivalents, debt instrument at FVTPL, and trust fund, the Club applies the low credit risk simplification. The probability of default and loss given defaults are publicly available and are considered to be low credit risk investments. It is the Club's policy to measure ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL. The Club considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

For trade and other receivables, the Club applies a simplified approach in calculating ECLs. Therefore, the Club does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Club has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Definition of default

The Club considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable.

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Club, in full (without taking into account any collaterals held by the Club).

Irrespective of the above analysis, the Club considers that default has occurred when a financial asset is more than 120 days past due unless the Club has reasonable and supportable information to demonstrate that a more conservative default criterion is more appropriate.

Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Club compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Club considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Club's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organizations, as well as consideration of various external sources of actual and forecast economic information that relate to the Club's core operations.

Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- a) significant financial difficulty of the issuer or the borrower;
- b) a breach of contract, such as a default or past due event;
- c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;



- d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganization;
or
- e) the disappearance of an active market for that financial asset because of financial difficulties.

The Club implements a policy on its receivables, wherein members in the delinquent list or those with accounts that are past due for a certain period are reported to the BOD. The respective shares of the members or of the juridical entities they represent shall be ordered sold by the BOD, through an auction, to satisfy the claims of the Club.

Write-off policy

The Club writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Club's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognized the statement of income.

Derecognition of Financial Assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognized (i.e. removed from the Club's statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Club has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Club has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset, nor transferred control of the asset, the Club continues to recognize the transferred asset to the extent of its continuing involvement in the asset. In that case, the Club also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Club has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Club could be required to repay.

Financial Liabilities

Initial Recognition and Measurement of Financial Liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at FVTPL, loans and borrowings, payables, or as derivative designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in case of loans borrowings and payables, net of directly attributable transaction costs.

The Club has no financial liabilities at FVTPL and derivative instruments as at June 30, 2022 and 2021.



Subsequent Measurement of Financial Liabilities

Loans and borrowings and Payables

This is the category most relevant to the Club. After initial recognition, loans and borrowings and payables are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in the statement of income when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of income.

This category applies to trade and other payables, members' deposit and others and short-term borrowing (see Notes 11 and 12).

Derecognition of Financial Liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of income.

Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. The Club assesses that it has currently enforceable right of offset if the right is not contingent on a future event and is legally enforceable in the normal course of business, event of default, and event of insolvency or bankruptcy of the Club and all of the counterparties.

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Club.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Club uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.



All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Club determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Club has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Inventories

Inventories consist of gasoline, maintenance supplies, spare parts, office supplies and others. Inventories are valued at the lower of cost and net realizable value (NRV). Costs incurred in bringing each product to its present location and condition are accounted for using the first-in, first-out method.

NRV of the saleable merchandise is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale. NRV of gasoline, maintenance supplies, spare parts and others is the estimated replacement costs. In determining NRV, the Club considers any adjustment necessary for spoilage, breakage and obsolescence. An allowance for inventory obsolescence is determined based on a regular review and management evaluation of movement and condition of supplies.

Property and Equipment

Property and equipment, except for land, are stated at cost less accumulated depreciation and any impairment losses, if any. Land is stated at cost less any impairment in value.

The initial cost of property and equipment comprises its purchase price, including import duties, non-refundable taxes, and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Such cost includes the cost of replacing part of such property and equipment when the recognition criteria are met. Expenditures incurred after the property and equipment have been put into operations, such as repairs and maintenance and overhaul costs, are normally charged to the statement of income in the period when the costs are incurred.

Depreciation is computed on a straight-line basis over the following estimated useful lives of the assets:

<u>Category</u>	<u>Number of Years</u>
Land improvements	3-50
Building and structures	5-50
Ground tools and services machinery and equipment	3-10
Furniture, fixtures and equipment	3-10
Transportation equipment	5



Construction in progress is stated at cost. Depreciation is computed when the construction is completed.

The useful lives and methods of depreciation of property and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of income in the year the asset is derecognized.

Investment Properties

Investment properties consist of land and building held for rentals or capital appreciation or both. Except for land, investment property is stated at cost less accumulated depreciation and impairment in value for building. The cost of the investment property comprises its purchase price and other direct costs. Depreciation on the building is computed on a straight-line basis over the estimated useful life of 20 years. Land is stated at cost less any impairment in value.

Transfers are made to investment property when there is a change in use, evidenced by ending of owner-occupation, commencement of an operating lease to another party or ending of construction of development. Transfers are made from investment property when there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale. These transfers are recorded using the carrying amount of the investment property at the date of the change in use.

Gains or losses resulting from the sale of an investment property are recognized in the statement of income.

Investment property is derecognized upon disposal or when permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognized in the statement of income in the year of retirement or disposal.

Computer Software

Computer software included as part of "Other noncurrent assets" is initially recognized at cost. Following initial recognition, computer software is carried at cost, less accumulated amortization and any accumulated impairment in value.

Computer software is amortized on a straight-line basis over its estimated useful economic life of three (3) years to five (5) years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization commences when the computer software is available for use. The period and method of amortization for the computer software are reviewed at each end of the reporting period. Changes in the estimated useful life is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense is recognized in the statement of income in the expense category consistent with the function of the computer software.

Impairment of Property and Equipment, Investment Properties and Computer Software

The Club assesses at each reporting date whether there is an indication that a nonfinancial asset may be impaired. If any such indication exists, the Club makes a formal estimate of recoverable amount. The nonfinancial asset's estimated recoverable amount is the higher of the asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other nonfinancial assets or group of nonfinancial assets, in which case the recoverable amount is assessed as part of the cash



generating unit to which it belongs. Where the carrying amount of the nonfinancial asset exceeds its estimated recoverable amount, the nonfinancial asset is considered impaired and is written down to its estimated recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the nonfinancial asset. Fair value less costs to sell is the amount obtainable from the sale of the nonfinancial asset or cash-generating unit in an arm's-length transaction, adjusted for incremental costs that would be directly attributable to the disposal of the nonfinancial asset.

Impairment losses are recognized in the statement of income in those expense categories consistent with the function of the impaired nonfinancial asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the nonfinancial asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its estimated recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of income.

Capital Stock

Capital stock is measured at par value for all shares issued. Amount of contribution in excess of par value is accounted for as "Contributions in excess of par value". Contribution in excess of par value also arises from additional capital contribution from the members.

Accumulated Excess of Revenue Over Expenses

Accumulated excess of revenue over expenses represents accumulated net profits (losses).

Revenue from Contracts with Customers

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Club expects to be entitled in exchange for those goods or services. The Club has generally concluded that it is the principal in its revenue arrangements, except for the concessionaire services, because it typically controls the goods or services before transferring them to the customer.

The following are the Club's performance obligations:

Membership Dues

Membership dues pertains to monthly member's dues and administration fee charged to the Club's members and past Club presidents, respectively. Revenues are recognized over time when membership dues are due and demandable, net of any discount. Any advance payments are recorded under "Contract liabilities" account in the statement of financial position.

(i) Variable Consideration

- a. Discount on annual dues are provided to the members when they pay the annual dues in advance. The discount is equivalent to one-month membership dues and is presented as a reduction to the revenue recognized.
- b. Discount on prompt payments are provided to members when they pay their account balance in full within one month after billing. To estimate the variable consideration for the expected discount on prompt payments, the Club applies the most likely amount.



Sports and Recreation

Sports and recreation pertain to fees charged for use of the Club's golf and swimming pool facilities. This also includes the service fee charged for every play of golf. Revenues are recognized overtime when the related services have been rendered.

(i) Variable Consideration

- a. Discount on green fees are provided to guests when they purchase coupons which may be redeemed at a later date. Upon redemption, the green fee revenue recognized is net of the discount.

Assessment for Road Maintenance

Assessment for road maintenance is income generated from the use of the Club's main road, Don Celso S. Tuason Avenue. Revenues are recognized overtime when the related services have been rendered.

Corporate Services

Corporate services pertain to fees charged by the Club for processing members transactions. This includes transfer fees and service charge on playing guests. Transfer fees are transaction fees for transfers of members shares of stocks. Service charges on playing guests are transaction fees or cash requirements in order to process the Club's playing rights to outside individuals. Revenues are recognized overtime when the related services have been rendered.

Concession Fees

Concession fees pertains to a fee charged by the Club to its concessionaires in exchange for the right granted to the later to render food and beverage services and sale of goods to its members and guests. The amount of the commission income is based on the terms of the concessionaires' agreements. The Club acts as an agent on its concession agreements since it does not have control over the specified goods or services that will be delivered by the concessionaires to the Club's members and guests. Revenues are recognized at a point in time when the concessionaire has delivered the goods to the members and guests and the related services have been rendered.

Revenue from Special Events

Revenue from special events pertains to fees charged for golf tournaments and Club's social events. Revenue is recognized overtime upon occurrence of the event.

Patronage Fees

Patronage fees are consumables that members are entitled to for the consumption of food provided by the Club's concessionaire. Revenue are recognized at a point in time upon determination of the expired and unconsumed portion of the minimum required purchase of food and beverage, subject to the Club's policy. Any advance payments are recorded under "Contract liabilities" account in the statement of financial position.

Sale of Properties

Revenue from sale of properties are recognized at the point in time when control of the asset is transferred to the customer. The Club considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. In determining the transaction price for the sale of properties, the Club considers the effects of variable consideration, the existence of significant financing components, non-cash consideration, and consideration payable to the customer (if any).



Surcharge on Past Due Accounts

Surcharge on past due accounts are penalties charged to members with delinquent accounts for over 45 days from the statement or cut-off date of the later statement of account until the account is paid in full. Revenues are recognized at a point in time upon collection of the amount charged to the member for delayed payment.

Contract Balances

Receivables

A receivable represents the Club's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Club performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Club has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Club transfers goods or services to the customer, a contract liability is recognized when the payment is made, or the payment is due (whichever is earlier). Contract liabilities are recognized as revenue when the Club performs under the contract.

Interest Income

Interest is recognized as income when it accrues, taking into account the effective yield on the asset.

Cost and Expenses

Cost and expenses are decreases in economic benefits during the accounting period in the form of outflows or decreases of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Cost and expenses are recognized when incurred.

Leases

Determination of Whether an Arrangement Contains a Lease

The Club assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Club as a Lessor

Leases in which the Club does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income is accounted for on a straight-line basis over the lease terms and is included in the statement of income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Retirement Benefit Obligation

Defined Benefit Plan

The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the financial reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the



present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

Defined benefit costs comprise the following:

- Service cost
- Net interest on the net defined benefit liability or asset
- Re-measurements of net defined benefit liability or asset

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in statement of income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in statement of income.

Re-measurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Re-measurements are not reclassified to statement of income in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund or qualifying insurance policies. Plan assets are not available to the creditors of the Club, nor can they be paid directly to the Club. Fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The Club's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

Taxes

Current Income Tax

Current income tax assets and liabilities for the current and the prior period are measured at the amount expected to be recovered from or paid to the taxation authority. The income tax rates and income tax laws used to compute the amount are those that are enacted or substantively enacted at the end of each financial reporting period.



Deferred Tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable income or loss.

Deferred tax assets are recognized for all deductible temporary differences, and the carryforward benefits of unused tax credits from excess minimum corporate income tax (MCIT) over regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that sufficient future taxable profits will be available against which the deductible temporary differences and the carryforward benefits of unused tax credits and unused tax losses can be utilized except where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable income or loss.

The carrying amount of deferred tax assets is reviewed at each end of reporting period and reduced to the extent that it is no longer probable that sufficient future taxable income will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each end of reporting period and are recognized to the extent that it has become probable that sufficient future taxable income will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the income tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on income tax rates (and tax laws) that have been enacted or substantively enacted at the end of the reporting period. Deferred tax relating to items recognized directly in equity is recognized in equity and not in the statement of income.

The Club offsets deferred tax assets and deferred tax liabilities if and only if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Value-added Tax (VAT)

Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the statement of financial position. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the statement of financial position to the extent of the recoverable amount.

For the non-VAT registered activities, the amount of VAT passed on from its purchase of goods or service is recognized as part of the cost of goods/asset acquired or as part of expense item, as applicable.

Provisions

Provisions are recognized when the Club has a present obligation (legal and constructive) as a result of a past event; it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and a reliable estimate can be made of the amount of the obligation. If the effect



of the time value of money is material, provisions are made by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense.

Where the Club expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the receipt of the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of income, net of any reimbursement.

Contingencies

Contingent liabilities are not recognized in the financial statements. These are disclosed in the notes to financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the financial statements but are disclosed in the notes to financial statements when an inflow of economic benefits is probable.

Events After the Reporting Date

Post year-end events that provide additional information about the Club's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the notes to financial statements when material.

3. Significant Accounting Judgments, Estimates, and Assumptions

The preparation and fair presentation of the accompanying financial statements in compliance with PFRSs requires management to make judgments and estimates that affect the amounts reported in the financial statements and the accompanying notes. The judgments and estimates used in the accompanying financial statements are based upon management's evaluation of relevant facts and circumstances as at the date of the financial statements. Future event may occur which will cause the assumptions used in arriving at the estimates to change. The effects of any change in estimate are reflected in the financial statements as they become reasonably determinable. Actual results could differ from such estimates.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstance.

Judgments

In the process of applying the Club's accounting policies, management has made the following judgments which have the most significant effect on the amounts recognized in the financial statements:

Revenue from contracts with customers

The Club applied the following judgement that significantly affect the determination of the amount of revenue from contracts with customers:

- *Principal versus agent considerations*

The Club enters into contracts with its concessionaires to perform, on their behalf, sale of goods and services to its members. The Club determined that it does not control the goods before they are transferred to customers. The following factors indicate that the Club does not control the goods before they are being transferred to customers. Therefore, the Club determined that it is an agent in these contracts.

- The Club is not primarily responsible for fulfilling the promise to provide the goods or services.



- The Club's revenue is in the form of a fixed commission income as established in the concession contract with the concessionaires.
- The Club does not have inventory risk before or after the goods has been transferred to the customer.
- The Club has no discretion in establishing the price for the goods and services.
-

Operating Lease - Club as Lessor

The Club has entered into commercial property leases. The Club has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the commercial property and the present value of the minimum lease payments not amounting to substantially all of the fair value of the commercial property, that it retains substantially all the risks and rewards incidental to ownership of these properties and accounts for the contracts as operating leases.

Rental income pertaining to these leases for the years ended June 30, 2022, 2021 and 2020 amounted to ₱20,986,983, ₱18,645,114, and ₱15,343,492 respectively (see Note 18).

Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Estimation of Provision for ECLs of Trade and Other Receivables

The Club uses a provision matrix to calculate ECLs for its trade and other receivables. The provision rates are based on days past due of each member that have similar loss pattern. The provision matrix is initially based on the Club's historical observed default rates. The Club calibrates the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions expected to deteriorate over the next year which can lead to an increased number of defaults in its members, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Club's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Receivables from members that are considered as delinquent for a certain period and the amount due the Club has exceeded the credit limit of members as maybe fixed by the BOD from time to time shall be reported to the BOD and their shares of the juridical entities they represent shall thereafter be ordered sold by the BOD at auction to satisfy the claims of the Club as stated in the By-laws. It shall be absolutely prohibited to auction the share of a member whose overdue/delinquent account does not exceed such member's credit limit. As approved by the BOD, the members' credit limit shall be fixed at ₱50,000. A member may pay the overdue account at any time before the auction sale.

The carrying value of trade and other receivables amounted to ₱13,861,275 and ₱13,731,908 as at June 30, 2022 and 2021, respectively. Allowance for ECL amounted to ₱1,725,845 and ₱2,030,111 as at June 30, 2022 and 2021, respectively (see Note 5).



Estimation of Useful Lives of Property and Equipment and Investment Properties

The Club estimates the useful lives of property and equipment and investment properties based on the period over which the Club's property and equipment and investment properties are expected to be available for use. The estimated useful lives of property and equipment and investment properties are reviewed periodically and updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of these assets. In addition, the Club's estimation of the useful lives of property and equipment and investment properties are based on collective assessment of industry practice, internal technical evaluation and experience with similar assets. It is possible that the future results of operations could be materially affected by changes in estimates brought about by changes in factors mentioned above.

As at June 30, 2022 and 2021, there were no changes made in the estimated useful lives of the Club's property and equipment and investment properties. The carrying amount of property and equipment as at June 30, 2022 and 2021 amounted to ₱238,125,202 and ₱215,385,047, respectively (see Note 7). The carrying amount of investment properties as at June 30, 2022 and 2021 amounted to ₱123,880 and ₱214,565, respectively (see Note 8).

Determining Retirement Benefit Costs

The cost of defined benefit pension plans and the present value of the pension obligation are determined using actuarial valuation. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, turnover rate and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. In determining the appropriate discount rate, management considers the market yields on Philippine government bonds with terms consistent with the expected employee benefit payout as at end of the reporting periods.

The mortality rate is based on publicly available mortality tables and is modified accordingly with estimates of mortality improvements. Future salary increases and pension increases are based on expected future inflation rates for the Philippines.

Retirement benefit obligation amounted to ₱7,614,418 and ₱5,446,848 as at June 30, 2022 and 2021, respectively (see Note 24).

Assessing Recoverability of Deferred Tax Assets

The Club reviews the carrying amounts of deferred tax assets at each reporting date and reduced the amounts to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. However, there is no assurance that the Club can generate sufficient taxable profit to allow all or part of its deferred taxable assets to be utilized.

The Club's deferred tax assets amounted to ₱165,976 and ₱528,722 as at June 30, 2022 and 2021, respectively (see Note 22).

Temporary deductible differences for which no deferred tax asset was recognized amounted to ₱11,326,079 and ₱11,349,984 as at June 30, 2022 and 2021, respectively (see Note 22).

Provisions and Contingencies

The Club is currently involved in various legal proceedings. The estimate of the probable costs for the resolution of these claims has been developed in consultation with its counsel handling the defense in these matters and is based upon an analysis of potential results. In the opinion of management and its legal counsel, the eventual liability under these lawsuits or claims, if any, will not have a material or adverse effect on the Club's financial position and results of operations. It is possible, however, that



the future results of operations could be materially affected by changes in the estimates or in the effectiveness of the strategies relating to these proceedings.

The Club has provision for probable claims amounting to ₱5,668,575 as at June 30, 2022 and 2021 (see Note 14).

4. Cash and Cash Equivalents

	2022	2021
Cash on hand	₱120,000	₱120,000
Cash in banks	28,534,761	27,138,925
Cash equivalents	22,492,520	24,456,168
	₱51,147,281	₱51,715,093

Cash on hand consists of fund for daily operating expenses and undeposited collections. Cash in banks earn interest at the respective bank deposit rates. Cash equivalents are short term deposits made for varying periods of up to three (3) months and earns interest at the respective short-term deposit rates.

Interest income earned amounted to ₱115,863, ₱111,387 and ₱636,443 for the years ended June 30, 2022, 2021 and 2020, respectively.

5. Trade and Other Receivables

	2022	2021
Members	₱9,806,531	₱11,540,158
Others	5,780,589	4,221,861
	15,587,120	15,762,019
Less allowance for ECL	1,725,845	2,030,111
	₱13,861,275	₱13,731,908

Receivables from members, which are due 30 days after billing date, are noninterest-bearing and constitute a lien on the members' shares.

Other receivables consist mainly of the share of the concessionaires and maintenance provider for the security services and electricity of the access roads around the Club, advances made to officers and employees and receivables from concessionaires and various organizations which are settled within 30-90 days' term.

As at June 30, 2022, and 2021, the aging analysis of trade and other receivables are as follows:

	2022	2021
Not more than 30 days outstanding	₱6,389,614	₱9,236,735
Beyond 30 days outstanding:		
31-60 days	488,819	894,091
61-90 days	509,386	769,181
Over 90 days	8,199,301	4,862,012
	₱15,587,120	₱15,762,019



The movements in allowance for ECLs are as follows:

	2022	2021
Balances at beginning of year	₱2,030,111	₱2,030,111
Provision (Note 20)	614,492	-
Reversal	(918,758)	-
Balances at end of year	₱1,725,845	₱2,030,111

6. Other Current Assets

	2022	2021
Supplies inventory at NRV	₱3,788,106	₱3,597,263
Prepayments	2,585,721	2,502,227
Creditable withholding tax (CWT)	883,019	838,475
Others	1,867,876	1,056,800
	₱9,124,722	₱7,994,765

Supplies inventory include gasoline and oil stocks, grounds materials, office, shop and maintenance supplies and construction materials.

Prepayments pertain to prepaid taxes and licenses, prepaid medical expenses and prepaid insurance premiums.

CWTs are amounts withheld from income subject to expanded withholding taxes. CWTs can be utilized as payment for income taxes provided that these are properly supported by certificates of creditable tax withheld at source subject to the rules on Philippine income taxation. CWTs which are claimed against the income tax due, represents excess of the tax payable and carried over in the succeeding period for the same purpose.

Others pertain to advances on purchases and deferred input VAT.



7. Property and Equipment

	2022							Total
	Land	Land Improvements	Building and Structures	Ground Tools and Service Machinery and Equipment	Furniture, Fixtures and Equipment	Transportation Equipment	Construction In Progress	
Cost:								
Balances at beginning of year	₱9,400,307	₱319,277,831	₱57,488,137	₱37,266,003	₱5,333,006	₱32,494,648	₱9,827,400	₱471,087,332
Additions	–	315,196	491,970	6,936,379	–	868,000	37,260,524	45,872,069
Disposals/derecognition	–	–	(4,053,923)	(1,142,932)	(93,298)	(2,278,831)	–	(7,568,984)
Transfer	–	–	14,203,088	–	–	–	(14,203,088)	–
Balances at end of year	9,400,307	319,593,027	68,129,272	43,059,450	5,239,708	31,083,817	32,884,836	509,390,417
Accumulated depreciation:								
Balances at beginning of year	–	156,510,389	41,741,070	29,314,436	5,332,793	22,803,597	–	255,702,285
Depreciation (Notes 19 and 20)	–	12,384,235	2,119,233	4,099,250	–	4,529,196	–	23,131,914
Disposals/derecognition	–	–	(4,053,923)	(1,142,932)	(93,298)	(2,278,831)	–	(7,568,984)
Balances at end of year	–	168,894,624	39,806,380	32,270,754	5,239,495	25,053,962	–	271,265,215
Net book values	₱9,400,307	₱150,698,403	₱28,322,892	₱10,788,696	₱213	₱6,029,855	₱32,884,836	₱238,125,202

	2021							Total
	Land	Land Improvements	Building and Structures	Ground Tools and Service Machinery and Equipment	Furniture, Fixtures and Equipment	Transportation Equipment	Construction In Progress	
Cost:								
Balances at beginning of year	₱9,400,307	₱318,965,480	₱57,224,630	₱36,620,649	₱5,333,006	₱32,700,005	₱1,488,254	₱461,732,331
Additions	–	–	–	1,068,682	–	–	8,915,004	9,983,686
Disposals	–	–	–	(423,328)	–	(205,357)	–	(628,685)
Transfers	–	312,351	263,507	–	–	–	(575,858)	–
Balances at end of year	9,400,307	319,277,831	57,488,137	37,266,003	5,333,006	32,494,648	9,827,400	471,087,332
Accumulated depreciation:								
Balances at beginning of year	–	143,757,605	39,738,360	25,995,883	5,332,793	18,211,804	–	233,036,445
Depreciation (Notes 19 and 20)	–	12,752,784	2,002,710	3,741,881	–	4,797,150	–	23,294,525
Disposals	–	–	–	(423,328)	–	(205,357)	–	(628,685)
Balances at end of year	–	156,510,389	41,741,070	29,314,436	5,332,793	22,803,597	–	255,702,285
Net book values	₱9,400,307	₱162,767,442	₱15,747,067	₱7,951,567	₱213	₱9,691,051	₱9,827,400	₱215,385,047



On March 26, 2022, the Club open an auction sale of golf cart, gym equipment and transportation equipment. Proceeds and gain from the sale of these fully depreciated property and equipment amounted to ₱371,572 (see Note 16).

In 2021, the Club sold a fully depreciated golf cart. Proceeds and gain from the sale of golf cart amounted to ₱2,250 (see Note 16).

In 2020, the Club sold five (5) units of golf carts that is fully depreciated. Proceeds and gain from the sale of golf carts amounted to ₱320,536 (see Note 16).

The cost of fully depreciated property and equipment still used in operations amounted to ₱109,870,704 and ₱116,320,059 as at June 30, 2022 and 2021, respectively.

8. Investment Properties

	2022		
	Building	Land	Total
Cost:			
Balances at beginning and end of year	₱53,718,366	₱73,562	₱53,791,928
Accumulated depreciation:			
Balances at beginning of year	53,577,363	–	53,577,363
Depreciation (Notes 19 and 20)	90,685	–	90,685
Balances at end of year	53,668,048	–	53,668,048
Net book values	₱50,318	₱73,562	₱123,880
	2021		
	Building	Land	Total
Cost:			
Balances at beginning and end of year	₱53,718,366	₱73,562	₱53,791,928
Accumulated depreciation:			
Balances at beginning of year	53,442,875	–	53,442,875
Depreciation (Notes 19 and 20)	134,488	–	134,488
Balances at end of year	53,577,363	–	53,577,363
Net book values	₱141,003	₱73,562	₱214,565

Based on the appraisal report submitted by Top Consult, Inc., independent appraiser, dated July 7, 2022, the fair value of the land with aggregate land area of 9,055 sqm. and building with total floor area of 2,271 sqm., amounted to ₱141,227,700 and ₱30,526,000, respectively.

Based on the appraisal report submitted by Top Consult, Inc., independent appraiser, dated June 24, 2021, the fair value of the land with aggregate land area of 9,055 sqm. and building with total floor area of 2,271 sqm., amounted to ₱99,205,800 and ₱30,526,000, respectively.

Rental income earned from investment property amounted to ₱305,404 in 2022, 2021 and 2020 (see Note 18). Direct expenses related to investment properties consist mainly of amortization amounting to ₱90,685, ₱134,488 and ₱2,562,894 in 2022, 2021 and 2020, respectively.



9. Trust Fund and Debt Instrument at FVTPL

Pursuant to the resolution passed by the members on September 12, 1982 and as provided for in the Club's by laws, the trust fund committee is empowered to invest the Valley Golf Trust Fund, which in no case shall be less than the original amount of ₱3,500,000, in leading universal banks in the Philippines.

The members' resolution further states that all proceeds from future sale of shares and real property, including all amortizations due on the sale of shares previously sold, shall accrue to the trust fund and that 85% of the interest income of the fund shall be made available for the maintenance and repair of the golf course. The remaining 15% of said interest income shall accrue to and form part of the fund.

On May 21, 1989, the members' resolution was amended stating that, "the proceeds of the sale of any real property of the Club or shares of stock to be used for capital expenditure and other infrastructure project shall not form part of the Valley Golf Trust Fund. However, any excess thereof shall form part of the Valley Golf Trust Fund".

On February 19, 2021, the Club invested a total of ₱14,799,569 in UITF. The investment consists of the Club's trust fund, originally invested in time deposits, amounting to ₱4,799,569 and additional investment amounting to ₱10,000,000.

The Club's debt instruments at FVTPL as at June 30, 2022 are as follows:

	2022	2021
<i>Current asset</i>		
Debt instrument at FVTPL	₱10,120,765	₱10,024,917
<i>Noncurrent asset</i>		
Trust fund	4,856,245	4,811,529
	₱14,977,010	₱14,836,446

Movement in debt instruments at FVTPL are as follows:

	2022	2021
Beginning balance	₱14,836,446	₱-
Additions	-	14,799,569
Changes in fair value	140,564	36,877
Ending balance	₱14,977,010	₱14,836,446

The valuation gains due to changes in fair value as of June 30, 2022 and 2021 are allocated as follows:

	Fair Value at June 30, 2021	Unrealized gains	Fair value at June 30, 2022
Trust fund	₱4,811,529	₱44,716	₱4,856,245
Debt instrument at FVTPL	10,024,917	95,848	10,120,765
	₱14,836,446	₱140,564	₱14,977,010

	Cost at February 19, 2021	Unrealized gains	Fair value at June 30, 2022
Trust fund	₱4,799,569	₱11,960	₱4,811,529
Debt instrument at FVTPL	10,000,000	24,917	10,024,917
	₱14,799,569	₱36,877	₱14,836,446



Interest income recognized and realized for the trust fund amounted to nil, ₱6,345 and ₱44,822 for the years ended June 30, 2022, 2021 and 2020, respectively.

10. Other Noncurrent Assets

	2022	2021
Computer software	₱1,403,419	₱955,828
Refundable deposit	749,297	750,297
Advances to suppliers	52,000	52,000
	₱2,204,716	₱1,758,125

Refundable deposit pertains to deposits to utility companies.

Computer software includes the Club's in-house developed intangible assets.

Advances to suppliers relate to the installation of new pump and purchase of various equipment. The movement of computer software is as follows:

	2022	2021
Cost:		
Balance at beginning and end of year	₱3,545,646	₱2,860,952
Additions	642,857	684,694
Balance at end of year	4,188,503	3,545,646
Accumulated amortization:		
Balance at beginning of year	2,589,818	2,563,685
Amortization (Notes 19 and 20)	195,266	26,133
Balance at end of year	2,785,084	2,589,818
Net book value	₱1,403,419	₱955,828

11. Trade and Other Payables

	2022	2021
Trade	₱6,403,255	₱3,227,664
Accrued expenses	5,349,972	5,110,740
Organizations and cooperative	7,467,580	5,096,455
Concessionaires	2,503,394	1,412,377
VAT payable	821,765	391,212
Others	1,246,589	768,411
	₱23,792,555	₱16,006,859

Trade payables are unsecured, noninterest-bearing and are payable to suppliers within 30 days.

Accrued expenses are obligations on the basis of normal credit terms and do not bear interest. These pertain to accruals made for outside services, utilities and other various accruals. These are normally settled within the next financial year.



Organizations and cooperative include payments for loans and advances by the employees to be remitted to the association, and payables to golf associations and other organizations. These are normally settled within the next financial year.

Concessionaires pertains to collections received by the Club for and on behalf of the concessionaires.

Other payables mainly consist of withholding tax payables and tournament deposits.

12. Members' Deposits and Others

	2022	2021
Cash deposits	₱10,330,000	₱9,145,000
Due to former members	7,642,338	7,477,891
Security deposit	265,365	266,060
	₱18,237,703	₱16,888,951

Cash deposit pertains to deposits made by playing guests. Any unpaid liabilities will be deducted from this account and the excess will be refunded upon resignation of the playing guest.

Due to former members consist mainly of proceeds from auction sale of shares, payable to former members and other advance payments made by them.

Security deposit pertains to various deposits received by the Club from its concessionaires and lessee and is to be refunded at the end of their respective agreements.

13. Contract Liabilities

	2022	2021
Membership dues paid in advance (Note 16)	₱9,950,500	₱6,331,200
Green fee coupons	1,246,664	1,254,788
Tournament deposit	160,009	139,009
Others	49,412	84,774
	₱11,406,585	₱7,809,771

Membership dues paid in advance represents advance collection of monthly membership dues which are applied in the next financial year.

Green fee coupons are issued to Freeport Elite Resorts, Inc. which operates a driving range facility within the Club at a discounted price. The coupons are issued at different prices. These coupons are then sold to Korean guests of the Club also at a discounted price.

Tournament deposits pertains to advance payments of the Club's members made for an upcoming golf tournament.

Others pertains to the advance payments of the members for dues and fees, and for golf cart storage and locker rentals.



14. Provision for Probable Claims

Movements in this account are as follows:

	2022	2021
Balances at beginning of year	₱5,668,575	₱5,810,669
Reversals	-	(142,094)
Balances at end of year	₱5,668,575	₱5,668,575

Provision for probable claims pertains to the estimated liability to resolve various probable claims against the Club. The information usually required by PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, is not disclosed on the grounds that it can be expected to prejudice the outcome of these claims.

15. Members' Equity

Capital Stock

Details of the Club's common shares as of June 30, 2022 and 2021 are as follows:

	Shares
Common shares - ₱9,000 par value	
Authorized shares	1,800
Issued	1,594

Accumulated Excess of Revenues Over Expenses

	2022	2021
Accumulated excess of revenues over expenses	₱47,257,893	₱36,903,008
Other comprehensive income (loss) (Note 24):		
<i>Item not to be reclassified into profit or loss in subsequent periods:</i>		
Beginning balance	1,027,482	(741,767)
Re-measurement gains (losses) on defined benefit obligation	(2,692,482)	1,769,249
Ending balance	(1,665,000)	1,027,482
Total	₱45,592,893	₱37,930,490



16. Revenue from Contracts with Customers

The table below presents the disaggregation of the Club's revenue from contracts with customers:

	2022	2021	2020
Nature of services			
Membership dues	₱57,423,318	₱53,934,260	₱52,957,284
Assessment for road maintenance	23,706,765	23,288,728	15,390,417
Corporate services	22,561,454	19,777,872	11,026,339
Sports and recreation	19,459,569	11,358,990	20,965,399
Patronage fees	3,952,245	3,885,024	3,594,094
Concessionaires' fee (Note 17)	3,493,824	2,412,288	4,129,714
Revenue from special events	2,364,767	1,802,900	8,591,704
Surcharge	768,108	729,074	560,172
Sale of properties (Note 7)	371,572	2,250	320,536
Others	7,083,730	4,971,655	6,130,355
	₱141,185,352	₱122,163,041	₱123,666,014
Timing of revenue recognition			
Services transferred overtime	₱132,599,603	₱115,134,405	₱115,061,498
Goods transferred at a point in time	8,585,749	7,028,636	8,604,516
	₱141,185,352	₱122,163,041	₱123,666,014

Membership dues and assessments are collected by the Club from its members primarily to cover expenses related to the maintenance and, for that matter, are utilized for improvements in the Club's facilities. The collection of these dues and assessments does not arise from any sale of goods or services but are imposed to cover and defray necessary expenses related to the maintenance of, and improvements in, the Club's facilities and as such, no part of the Club's income inures to the benefit of any of its members.

Member's dues paid in advance by its existing members amounted to ₱9,950,500 and ₱6,331,200 as at June 30, 2022 and 2021, respectively. Members' dues paid in advance is considered as a contract liability of the Club to its members.

Patronage fees are monthly consumables that members are entitled for the consumption of food and beverage provided by the Club's concessionaires that has expired and unconsumed.

Assessment for road maintenance are toll fees charged by the Club to users of the Club's main road, Don Celso S. Tuason Avenue. A specified fix rate is charged for different type of motor vehicles.

Sports and recreation arise from green fees which are generated from the use of the Club's golf courses. The Club has two golf courses: the North and South course. The North course is open to its members, their guests, and walk-in customers while the South course is open to its members and their guests only.



Revenue from special events are fees charged to the Club's members for golf tournaments held at the Club. This also includes assessment fees to the Club's members for Club's social events.

Surcharge are penalties charged to members with delinquent accounts for over 45 days from the statement or cut-off date. A surcharge of 5% shall be imposed on any account that remains delinquent including interest of 1% a month until the account is paid in full.

Others pertains to income earned by the Club from corkage, commission on art display and sale of scraps.

17. Concessionaires' Fees

	2022	2021	2020
Food and beverage services	₱2,266,505	₱1,434,859	₱3,374,760
Retail services	1,227,319	977,429	725,972
Spa and barbershop services	—	—	28,982
	₱3,493,824	₱2,412,288	₱4,129,714

Concession agreements entered into by the Club are shown below:

Food and Beverage Services

- a) Jay-j's Food Management, Inc. (JFMI), a local food concessionaire and the Club entered into a concession agreement whereby JFMI manages the food and beverage operations of the Club located at the North Clubhouse. The agreement also provides that the concessionaire shall pay a fee of 7% plus VAT of the monthly gross sales including special functions contracted for the members and guest and to purchase one (1) share of stock. The share of stock is pledged to the Club which serves as a security deposit to answer for any damages or expenses incurred. The agreement is for a period of three (3) years from August 1, 2016 up to July 31, 2019. On June 15, 2019, the contract was extended for a period of three (3) months, starting from August 1, 2019 up to October 31, 2019. The contract was further extended for short-term periods until July 31, 2020. On July 18, 2020, the BOD approved the contract extension for three (3) months after the end of the community quarantine. In December 2020, the contract was expanded, on a temporary basis, to include the main clubhouse starting January 1, 2021 until such time a new concessionaire for the main clubhouse is engaged. On May 28, 2022, the BOD approved the recommendation of the House Committee for the non-renewal of JFMI's contract as a concessionaire at the North Clubhouse. On May 31, 2022, the BOD released a formal notice of termination for the main clubhouse concession effective July 31, 2022.

The concessionaire fee recognized from JFMI amounted to ₱984,740, ₱760,125 and ₱1,073,659 in 2022, 2021 and 2020, respectively.

- b) Anix's House of Kare-kare (AHK), a local food concessionaire, and the Club entered into a concession agreement whereby AHK manages the food and beverage operations of the Club at the Main Clubhouse. The agreement also provides that the concessionaire shall pay a fee of 7% plus VAT of the monthly gross sales for the first six (6) months of operations and 10% plus VAT of the monthly gross sales for the succeeding months or ₱100,000 whichever is higher including catering services contracted for the members and guest and to purchase one (1) share of stock. The share of stock is pledged to the Club which serves as a security deposit to answer for any damages or expenses incurred. The agreement is for a period of three (3) years from January 20, 2017 up to January 19, 2020, subject to renewal at the option of the Club under such terms and conditions to



be mutually agreed by the parties. The agreement was extended on January 20, 2020 until June 30, 2020. On July 18, 2020, the BOD approved the contract extension for three (3) months after the end of the community quarantine. The contract was further extended to last until December 22, 2020 and was not renewed subsequently. This extension revised the concessionaire fee to 7% plus VAT of the monthly gross sales.

The concessionaire fee recognized from AHK amounted to nil, ₱445,272 and ₱2,301,102 in 2022, 2021 and 2020, respectively.

- c) Doturak International Group, Inc. (DIGI), a local food concessionaire, and the Club entered into a concession agreement whereby DIGI manages the food and beverage operations of the Club at the Tee House. The agreement provides that the concessionaire shall pay a basic minimum rental of ₱40,000 or 5% of the gross sales per month inclusive of VAT for the duration of the COVID pandemic situation, whichever is higher. Beginning on the first day of the month following the government announcement of the liftings of all alert levels in Rizal province or the gross sale reaching ₱2,000,000 a month whichever comes first, DIGI shall pay a concession fee of 10% plus VAT or ₱40,000, whichever is higher. The agreement is for a period of five (5) years starting January 1, 2021 (the "Initial Term") renewable for another two (2) years at the option of DIGI (the "Extended Term"). The agreement may be renewed or extended at the end of the initial and extended terms as the parties may mutually agree upon. Upon execution of the agreement, DIGI agrees to provide for a ₱240,000 refundable security deposit.

The concessionaire fee recognized from DIGI amounted to ₱501,191 and ₱229,462 in 2022 and 2021, respectively.

- d) Golf Kitchen OPC (GKO), a local food concessionaire, and the Club entered into a concession agreement whereby GKO manages the food and beverage operations of the Club located at the Main Clubhouse. The agreement also provides that the concessionaire shall pay a fee of 5% of its monthly gross sales exclusive of VAT during the period of pandemic. After the COVID-19 pandemic, once the gross sale reaches ₱2,000,000, GKO shall pay 10% of the gross sales per month exclusive of VAT. Upon signing of the contract, GKO shall be required to remit refundable security deposit in the amount of ₱500,000. The agreement is for a period of three (3) years from November 1, 2021 until October 31, 2024 subject to renewal upon mutual agreement of both parties.

The concessionaire fee recognized from GKO amounted to ₱780,574 in 2022.

Retail Shop

Pacspport Phils, Inc. was awarded the concession to operate a retail sales outlet, inside the Clubhouse to serve the members, guests and dependents, exclusively. In consideration for operating the outlet, the Club charges a basic minimum monthly concession fee of ₱65,000 or 15% of their gross sales per month inclusive of VAT, whichever is higher. The agreement is for a period of two (2) years from March 15, 2016 up to May 14, 2018.

On July 9, 2018, the contract was renewed and shall be effective for a period of two (2) years, starting from March 15, 2018 up to May 14, 2020. The contract provides that the concessionaire shall pay a fee of ₱70,000 or 15% of their gross sales per month inclusive of value added tax, whichever is higher. The agreement was extended on January 1, 2021 until December 31, 2023 with the same terms, subject to renewal upon mutual agreement of both parties.

The concessionaire fees from Pacspport Phils, Inc. amounted to ₱1,227,319, ₱977,429 and ₱725,972 in 2022, 2021 and 2020, respectively.



18. Rentals

	2022	2021	2020
Golf cart rental	₱14,900,957	₱13,720,361	₱8,843,670
Golf cart storage	3,789,831	3,220,457	3,139,648
Locker rental	920,084	891,391	946,098
Driving range	505,961	505,961	432,119
Venue and room fee	414,361	–	942,009
Communication cell site (Note 8)	305,404	305,404	305,404
Pull-cart rental	385	1,540	591,150
Others	150,000	–	143,394
	₱20,986,983	₱18,645,114	₱15,343,492

Golf carts, pull carts, and lockers pertain to rental fees charged to members and guests. The Club provides for pull carts to its members and guests in exchange for a rental fee for every play of golf. However, the players may opt to rent a golf cart instead, thus, the pull cart fee will be waived. Rentals of golf carts and lockers are for the use of the golf carts provided by the Club for its members. Rentals of lockers are for the use of the Club's locker rooms.

Golf cart storage pertains to rental fees charged to members for keeping the golf carts in reserve within the Club's premises.

On September 16, 2016, the Club entered into a Build-Lease-Transfer agreement with a third party to construct a Double Deck Driving Range with amenities located at the north course. The agreement includes a lease term of fifteen (15) years which commenced on July 8, 2017. The lessee shall pay a monthly lease of ₱25,000, inclusive of VAT, subject to a 10% escalation starting on the third (3rd) year. As part of the agreement, the lessee shall pay ₱450,000 representing one (1) year advance rental and six (6) months security deposits.

The future minimum rental commitment under this operating lease as at June 30, 2022, 2021 and 2020 are as follows:

	2022	2021	2020
Within one (1) year	₱451,670	₱457,612	₱463,014
More than one (1) year but not more than five (5) years	2,587,999	2,586,579	2,586,579
More than five (5) years	2,079,490	2,597,942	3,114,974
	₱5,119,159	₱5,642,133	₱6,164,567

The excess of principal amount of the refundable security deposits over its fair value, at inception date of operating lease, is presented under "Other noncurrent liabilities" amounting to ₱123,528 and ₱137,253 as at June 30, 2022 and 2021, respectively. The current portion under "Trade and other payables" amounted to ₱68,625 and ₱54,952 as of June 30, 2022 and 2021, respectively. Straight-line amortization of deferred rent amounted to ₱13,725 for the years ended June 30, 2022 and 2021.

The Club leases the north clubhouse's rooftop to a local telecommunications company to be used as a cell site under certain conditions. Monthly rental amounts to ₱15,000, subject to a 4.5% escalation starting on the fourth (4) year. The lease period is from October 1, 2007 to September 30, 2017, renewable for a period to be mutually agreed upon by the parties. The contract was renewed in 2017 for a period of 10 years which took effectivity on October 1, 2017 and expiring on September 30, 2027.



The lessee shall pay ₱23,197, inclusive of VAT, subject to a 4.5% escalation starting on the second year of the new lease period.

The future minimum lease commitment under this operating lease as at June 30, 2022, 2021 and 2020 are as follows:

	2022	2021	2020
Within one (1) year	₱305,404	₱305,404	₱305,404
More than one (1) year but not more than five (5) years	1,297,967	1,527,020	1,527,020
More than five (5) years	–	76,351	381,755
	₱1,603,371	₱1,908,775	₱2,214,179

Others pertain to rental fees from the Club’s housing and employee’s canteen.

On March 31, 2022, the Club entered into a memorandum of conformity (MOC) with Globe Telecom Inc for the lease of Club’s premises to be used as a cell sit under certain conditions. Monthly rental amounts to ₱25,000. The lease period is for a period of 10 years from January 1, 2022 to December 31, 2032 renewable for another 10 years.

The future minimum lease commitment under this operating lease as at June 30, 2022 are as follows:

	2022
Within one (1) year	₱300,000
More than one (1) year but not more than five (5) years	1,500,000
More than five (5) years	1,050,000
	₱2,850,000

19. Cost of Services

	2022	2021	2020
Outside services	₱43,131,926	₱37,054,304	₱37,925,988
Depreciation and amortization (Notes 7, 8, and 10)	23,061,566	23,177,151	24,748,395
Personnel cost (Note 21)	21,289,117	20,859,157	22,479,363
Supplies	19,027,951	8,645,016	9,868,403
Utilities	12,809,010	8,332,710	14,068,617
Repairs and maintenance	4,236,571	9,028,382	7,551,955
Club events	1,394,951	1,802,900	6,090,755
Others	4,632,847	2,694,641	8,278,463
	₱129,583,939	₱111,594,261	₱131,011,939

Outside services pertains to retainer fees, legal fees, maintenance crews, and audit fees.

Others pertain to provision for tournament expenses, insurance, ads and publication, promotional and industrial expenses, parking fee, and other miscellaneous expenses.



20. General and Administrative Expenses

	2022	2021	2020
Personnel costs (Note 21)	₱8,738,334	₱6,818,086	₱6,855,334
Taxes and licenses	4,938,961	5,312,964	5,861,950
Outside services	2,328,376	3,011,566	4,451,897
Supplies	1,014,950	1,129,130	925,054
Board members' meetings	829,297	684,297	857,520
Bank charges	756,105	999,930	1,160,939
Utilities	615,451	349,824	604,711
Provision for ECL (Note 5)	614,492	–	243,212
Depreciation and amortization (Notes 7, 8, and 10)	356,299	277,995	292,169
Others	1,701,856	1,036,497	2,718,905
	₱21,894,121	₱19,620,289	₱23,971,691

Other expenses consist mainly of advertising expenses, prompt payment discounts, insurance and net expenses incurred during tournaments.

21. Personnel Costs

	2022	2021	2020
Cost of services (Note 19):			
Salaries and wages	₱16,146,963	₱15,628,063	₱17,220,703
Employee benefits	3,967,935	3,989,911	4,230,384
Retirement benefit expense (Note 24)	1,174,219	1,241,183	1,028,276
	21,289,117	20,859,157	22,479,363
General and administrative (Note 20):			
Salaries and wages	6,843,837	5,171,193	5,196,329
Employee benefits	1,594,974	1,332,233	1,387,281
Retirement benefit expense (Note 24)	299,523	314,660	271,724
	8,738,334	6,818,086	6,855,334
	₱30,027,451	₱27,677,243	₱29,334,697

22. Income Taxes

The composition of provision for income taxes is:

	2022	2021	2020
Current	₱170,312	₱188,131	₱55,090
Deferred	403,681	140,521	1,853,545
	₱573,993	₱328,652	₱1,908,635



- a. The Club's provision for current income tax pertains to MCIT in 2022, 2021, and 2020.
- b. The reconciliation of income computed at the statutory tax rates to provision for income tax as shown in the statements of income is as follows:

	2022	2021	2020
Income tax at the statutory rate	₱2,732,220	₱2,437,711	(₱4,586,913)
Income tax effects of:			
Nondeductible expenses	16,909,614	17,175,421	21,243,136
Nontaxable revenues	(19,215,588)	(17,978,816)	(19,379,290)
Movement of unrecognized deferred tax assets	211,854	(1,267,012)	3,006,141
Interest income subject to final tax	(64,107)	(38,652)	(204,379)
Derecognition of advance payments of membership dues	-	-	1,829,940
	₱573,993	₱328,652	₱1,908,635

- c. The components of the recognized net deferred tax assets are as follows:

	2022	2021
Deferred tax assets:		
Allowance for ECL	₱153,623	₱507,528
Advanced payments from members for other dues	12,353	21,194
	165,976	528,722
Deferred tax liabilities:		
Rent receivable	(339,178)	(298,766)
Interest income from accretion	(3,909)	(3,386)
	(343,087)	(302,152)
	(₱177,111)	₱226,570

The reconciliation of the net deferred tax assets (liabilities) is as follows:

	2022	2021
Balances at beginning of year	₱226,570	₱684,991
Provision for deferred tax during the year recognized in:		
Profit or loss	(403,681)	(140,521)
OCI	-	(317,900)
Balances at end of year	(₱177,111)	₱226,570



No deferred tax assets from the following deductible temporary difference were recognized as it is not probable that sufficient taxable profit will be available to allow the benefit of the deferred tax assets to be utilized:

	2022	2021
NOLCO	₱1,159,065	₱3,535,815
Retirement benefit obligation	7,614,418	5,446,848
Unrecognized past service cost	2,139,063	2,124,100
MCIT	413,533	243,221
	₱11,326,079	₱11,349,984

d. Bayanihan to Recover as One Act

On September 11, 2020, President Rodrigo R. Duterte signed into law RA No. 11494, *An Act Providing for COVID-19 Response and Recovery Interventions and Providing Mechanisms to Accelerate the Recovery and Bolster the Resiliency of the Philippine Economy, Providing Funds therefor, and for Other Purposes*, which shall be known and cited as “Bayanihan to Recover As One Act”.

On September 30, 2020, the BIR issued Revenue Regulations No. 25-2020 implementing Section 4(bbbb) of “Bayanihan to Recover As One Act” which states that the NOLCO incurred for taxable years 2020 and 2021 can be carried over and claimed as a deduction from gross income for the next five (5) consecutive taxable years immediately following the year of such loss.

As at June 30, 2022, the Club has incurred NOLCO before taxable year 2021 which can be claimed as deduction from the regular taxable income for the next three (3) consecutive taxable years, as follows:

Year Incurred	Availment Period	NOLCO Applied Previous Year/s	NOLCO Expired	NOLCO Applied Current year	NOLCO Unapplied
2020	2021-2023	₱10,390,337	(₱6,854,522)	₱-	(₱2,376,750)
					₱1,159,065

e. As at June 30, 2022, the Club has available MCIT that can be claimed as deductions from future taxable liabilities, movement in excess of MCIT over RCIT are as follows:

Year Incurred	Availment Period	As at June 30, 2021	Addition	Expired	As at June 30, 2022
2022	2023-2025	₱-	₱170,312	₱-	₱170,312
2021	2022-2024	188,131	-	-	188,131
2020	2021-2023	55,090	-	-	55,090
		₱243,221	₱170,312	₱-	₱413,533

23. Related Party Transactions

Related parties include members of key management personnel including directors and officers of the Club and close members of the family and companies associated with these individuals. In considering each possible related entity relationship, attention is directed to the substance of the relationship and not merely the legal form. Parties are considered to be related if one party has the ability to control, directly or indirectly, the other party or exercise significant influence over the other party in making



financial and operating decisions. Parties are also considered to be related if they are subject to common control. Related parties may be individuals or corporate entities.

A summary of major account balances with related parties follows:

Key Management Personnel Compensation

Compensation of key management personnel amounted to ₱3,226,557, ₱2,104,188 and ₱2,083,175 in 2022, 2021 and 2020, respectively, which represent short-term benefits.

Complimentary Club Coupons and House Guests Privileges

Complimentary green fee coupons are given to the BOD and certain officers for distribution to prospective members and certain guests and friends of the Club. The outstanding green fee coupons for each fiscal year are as follows:

	2022	2021	2020
Beginning balance	120	46	365
Additions during the year	4,440	2,720	2,000
Issuances during the year	(2,460)	(2,646)	(2,319)
Ending balance	2,100	120	46

On March 1, 2020 these green fee rates are ranging from ₱1,421 to ₱2,221. On January 16, 2021, these green fee rates are changed ranging from ₱1,700 to ₱2,500.

The Club also authorizes certain Club officers to entertain houseguests and use the Club's facilities free-of-charge.

24. Retirement Benefit Obligation

The Club has a funded, non-contributory, defined benefit retirement plan covering all its qualified officers and employees. Under the plan, qualified officers and employees are entitled to receive pension benefits on a lump sum basis when they reach the retirement age of 60. With the consent of the Club, an employee may elect to retire early provided he has rendered at least 20 years of credited service or at least 15 years of credited service and at least 50 years old. The projected unit credit cost method was used to determine the retirement benefit costs and obligation. The Club's retirement fund is being held in trust by a trustee bank.

The following tables summarize the components of the retirement benefit cost recognized in the statement of income and the retirement benefit obligation recognized in the statement of financial position for the retirement plan.

Retirement benefits expense recognized in the statements of income:

	2022	2021	2020
Service cost	₱1,192,627	₱1,300,611	₱1,131,772
Net interest cost:			
Interest cost on benefit obligation	1,144,456	928,724	1,158,222
Interest income on plan assets	(863,341)	(673,492)	(989,994)
Retirement benefit expense	₱1,473,742	₱1,555,843	₱1,300,000



Re-measurement losses (gains) on defined benefit obligation recognized under OCI in the statements of comprehensive income:

	2022	2021	2020
Actuarial losses (gains):			
Changes in financial assumptions	(P2,128,165)	(P1,517,134)	P3,290,567
Experience adjustments	2,489,236	(513,168)	356,365
Changes in demographic assumptions	744,246	-	1,058,641
	1,105,317	(2,030,302)	4,705,573
Return on plan assets excluding the amount included in net interest cost	1,587,165	(56,847)	490,865
Re-measurement losses (gains) on defined benefit obligation	P2,692,482	(P2,087,149)	P5,196,438

Cumulative re-measurement effect recognized in OCI included in the accumulated excess of revenues over expenses:

	2022	2021
Balances at beginning of year	(P1,027,482)	P1,059,667
Actuarial loss (gain)	1,105,317	(2,030,302)
Return on assets excluding amount included in net interest cost	1,587,165	(56,847)
Total amount recognized in OCI	P1,665,000	(P1,027,482)

Movements in retirement benefit obligation in 2022 and 2021 are as follows:

	2022	2021
Balances at beginning of year	P5,446,848	P7,976,808
Retirement benefit expense	1,473,742	1,555,843
Contributions paid	(1,998,654)	(1,998,654)
Remeasurement losses (gains) recognized in OCI	2,692,482	(2,087,149)
Balance at end of year	P7,614,418	P5,446,848

Changes in the present value of defined benefit obligation as follows:

	2022	2021
Balances at beginning of year	P26,492,044	P27,395,976
Current service cost	1,192,627	1,300,611
Interest cost	1,144,456	928,724
Net actuarial loss (gain) due to:		
Changes in demographic assumptions	2,489,236	(513,168)
Changes in financial assumptions	(2,128,165)	(1,517,134)
Experience adjustments on plan liabilities	744,246	-
Benefits paid from plan assets	(4,119,553)	(1,102,965)
Balances at end of year	P25,814,891	P26,492,044



Changes in the fair value of plan assets are as follows:

	2022	2021
Balances at beginning of year	₱21,045,196	₱19,419,168
Interest income on retirement plan assets	863,341	673,492
Actual contributions	1,998,654	1,998,654
Actual return excluding amount included in net interest cost	(1,587,165)	56,847
Benefits paid	(4,119,553)	(1,102,965)
Balances at end of year	₱18,200,473	₱21,045,196

Retirement obligation as reported in the statement of financial position:

	2022	2021
Present value of benefit obligation	₱25,814,891	₱26,492,044
Fair value of retirement plan assets at end of year	(18,200,473)	(21,045,196)
	₱7,614,418	₱5,446,848

The major categories of plan assets are as follows:

	2022	2021
Deposit in banks	₱1,258,859	₱4,827,592
Investment in government securities	8,671,714	11,494,165
Other securities and debt instruments	3,812,561	803,344
Investment in trust fund	982,174	150,000
Investment in shares of stock	3,287,598	3,679,680
Accrued interest receivable	109,493	174,544
Other receivables	198,814	107,391
Accrued trust fees and other payables	(120,741)	(191,520)
	₱18,200,472	₱21,045,196

Deposit in banks includes regular savings.

Investments in government securities consist of retail treasury bonds that bear interest ranging from 2.375% to 6.125% in 2022 and 5.0% to 11.1% in 2021 and will mature on various dates starting July 2013 to October 2037.

Other securities and debt instruments pertains to ‘due from Bangko Sentral ng Pilipinas’ and ‘time certificate of deposit’.

Miscellaneous receivable pertains to ‘dividends receivable’ and ‘due from brokers’.

The principal actuarial assumptions used in determining retirement benefit obligations for the Club’s retirement plan are as follows:

	2022	2021
Discount rate	6.59%	4.32%
Future salary increases	4.00%	3.00%



The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the defined benefit obligation as at the end of the reporting period, assuming all other assumptions were held constant:

	Increase (decrease)	Effect on defined benefit obligation
2022		
Discount rates	+1%	(₱1,490,704)
	-1%	1,667,364
Salary increase rate	+1%	₱1,694,113
	-1%	(1,539,778)
2021		
Discount rates	+1%	(₱1,460,955)
	-1%	1,638,188
Salary increase rate	+1%	₱1,643,537
	-1%	(1,492,337)

Shown below is the maturity profile of the undiscounted benefit payments:

	2022	2021
Year 1	₱2,602,193	₱4,360,138
Year 2	6,608,833	2,623,365
Year 3	1,722,953	5,860,924
Year 4	3,218,591	1,663,429
Year 5	2,447,066	2,910,090
Year 6 - 10	13,797,716	10,928,507

The average duration of the defined benefit obligation is 6.1 years and 5.8 years as at June 30, 2022 and 2021, respectively.

The Club's latest actuarial valuation report was as of June 30, 2022.

25. Financial Instruments

Financial Risk Management Objectives and Policies

The Club's principal financial liabilities comprise of trade and other payables, members' deposit and others, and short-term borrowing. The main purpose of these financial liabilities is to raise finance for the Club's operations. The Club has various financial assets such as cash and cash equivalents and trade and other receivables, which arise directly from its operations. The Club also has investments in debt instruments at FVTPL and trust fund.

The main risks arising from the Club's financial instruments are credit risk and liquidity risk. The BOD reviews and approves the policies for managing each of these risks and they are summarized below.



Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Club manages credit risk by establishing credit limits at the level of the individual borrower, corporate relationship and industry sector. Also, the Club transacts only with recognized third parties.

In addition, receivables balances are monitored on an ongoing basis with the result that the Club's exposure to bad debts is not significant. Provision for ECL/impairment losses on receivables will also be made if the situation so warrants subject to the BOD's review and approval.

The following table represents the Club's maximum exposure to credit risk:

	2022	2021
Cash in banks and cash equivalents	₱51,027,281	₱51,595,093
Trade and other receivables	13,861,275	13,731,908
Debt instrument at FVTPL	10,120,765	10,024,917
Trust fund	4,856,245	4,811,529
	₱79,865,566	₱80,163,447

Impairment of financial assets

The Club's financial assets that are subject to the ECL model consists of cash and cash equivalents and trade and other receivables.

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due of trade and other receivables. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

With respect to credit risk for these financial assets, the Club's maximum exposure equals to the carrying amount of these instruments. The Club has impaired financial assets amounting to ₱1,725,845 and ₱2,030,111 as at June 30, 2022 and 2021, respectively (see Note 5).

Trade and other receivables

Below is the information about the credit risk exposure on the Club's trade and other receivables using a provision matrix:

2022	Days past due						Total
	Current	< 30 days	30-60 days	61-90 days	91-120 days	>120 days	
Expected credit loss rate	0.2600%	0.4400%	0.9671%	2.0291%	4.7943%	100%	
Estimated total gross carrying amount at default	₱2,560,510	₱3,829,104	₱488,819	₱509,386	₱6,839,952	₱1,359,349	₱15,587,120
Expected credit loss	₱6,657	₱16,848	₱4,727	₱10,336	₱327,928	₱1,359,349	₱1,725,845

2021	Days past due						Total
	Current	< 30 days	30-60 days	61-90 days	91-120 days	>120 days	
Expected credit loss rate	0.3832%	0.6439%	1.4045%	2.9061%	6.3405%	100%	
Estimated total gross carrying amount at default	₱3,190,879	₱3,770,276	₱1,879,172	₱1,852,557	₱3,369,394	₱1,699,741	₱15,762,019
Expected credit loss	₱12,227	₱24,277	₱26,393	₱53,837	₱213,636	₱1,699,741	₱2,030,111



Liquidity risk

Liquidity risk is defined as the risk that the Club may not be able to settle or meet its obligations as they fall due. The Club monitors and maintains a level of cash deemed adequate by the management to finance the Club's operations and mitigate the effects of fluctuations in cash flows.

The table below summarizes the maturity profile of the Club's financial liabilities as at June 30, 2022 and 2021, based on contractual undiscounted cash flows. The table also analyses the maturity profile of the Club's financial assets in order to provide a complete view of the Club's contractual commitments. The analysis into relevant maturity groupings is based on the remaining period at the end of the reporting period to the contractual maturity dates.

As at June 30, 2022

	On demand	Less than 30 Days	30 to 60 days	61 to 90 days	More than 91 Days	Total
<i>Financial liabilities</i>						
At amortized cost:						
Trade and other payables:						
Trade payables	₱2,451,433	₱3,951,822	₱-	₱-	₱-	₱6,403,255
Accrued expenses	2,769,964	857,066	207,136	240,636	1,275,170	5,349,972
Others*	3,865,150	725,521	463,622	185,984	5,214,113	10,454,390
Members deposits and others	18,237,703	-	-	-	-	18,237,703
Short-term borrowing	-	-	-	-	236,946	236,946
Refundable deposits under "Other noncurrent liabilities"	-	-	-	-	740,000	740,000
	₱27,324,250	₱5,534,409	₱670,758	₱426,620	₱7,466,229	₱41,422,266
<i>Financial assets</i>						
At amortized cost:						
Cash and cash equivalents	₱28,654,761	10,712,715	₱-	₱11,779,805	₱-	₱51,147,281
Trade and other receivables:						
Trade receivables	2,622,287	6,072,891	-	-	-	8,695,178
Others	4,872,879	293,218	-	-	-	5,166,097
Debt instrument at FVTPL	10,120,765	-	-	-	-	10,120,765
Trust fund	-	-	-	-	4,856,245	4,856,245
	₱46,270,692	₱17,078,824	₱-	₱11,779,805	₱4,856,245	₱79,985,566

*Excludes statutory liabilities amounting to ₱1,584,938

As at June 30, 2021

	On demand	Less than 30 Days	30 to 60 days	61 to 90 days	More than 91 Days	Total
<i>Financial liabilities</i>						
At amortized cost:						
Trade and other payables:						
Trade payables	₱2,411,796	₱815,868	₱-	₱-	₱-	₱3,227,664
Accrued expenses	4,432,988	136,878	133,174	135,900	271,800	5,110,740
Others*	1,146,497	244,254	96,603	328,252	5,067,329	6,882,935
Members deposits and others	16,888,951	-	-	-	-	16,888,951
	₱24,880,232	₱1,197,000	₱229,777	₱464,152	₱5,339,129	₱32,110,290
<i>Financial assets</i>						
At amortized cost:						
Cash and cash equivalents	₱27,258,925	₱-	₱-	₱24,456,168	₱-	₱51,715,093
Trade and other receivables:						
Trade receivables	2,713,983	6,796,064	-	-	-	9,510,047
Others	4,093,274	128,587	-	-	-	4,221,861
Debt instrument at FVTPL	10,024,917	-	-	-	-	10,024,917
Trust fund	-	-	-	-	4,811,529	4,811,529
	₱44,091,099	₱6,924,651	₱-	₱24,456,168	₱4,811,529	₱80,283,447

*Excludes statutory liabilities amounting to ₱785,520

In November 2021, the Club entered into a one year Loan Agreement with Metrobank Trust Company with a principal amount of ₱694,400 for the acquisition of a transportation equipment for use as shuttle and emergence vehicle of the Club. The loan bears an interest of 7.27% per annum.



Fair Value Measurements

The following provides the fair value measurement hierarchy of the Club's assets and liabilities as at June 30, 2022 and 2021:

	Date of Valuation	Fair Value Measurement			
		Total	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets for which fair values are disclosed					
<i>Investment Properties</i>					
(Note 8)	2022	₱171,753,700	₱-	₱-	₱171,753,700
	2021	₱129,731,800	₱-	₱-	₱129,731,800
Assets measured at fair value					
<i>Debt instrument at FVTPL</i>					
(Note 9)	2022	₱10,120,765	₱10,120,765	₱-	₱-
	2021	₱10,024,917	₱10,024,917	₱-	-
<i>Trust Fund (Note 9)</i>					
	2022	₱4,856,245	₱4,856,245	₱-	₱-
	2021	₱4,811,529	₱4,811,529	₱-	₱-

Significant unobservable inputs for fair value measurement of the Club's investment properties include sales listing of currently executed transactions involving similar items within the immediate vicinity of the property. The fair value of the investment properties is adjusted considering the location, size and physical attributes of the property.

Description of significant unobservable inputs to valuation:

Assets	Valuation Technique	Significant Unobservable Input	Range of Input	Sensitivity of the Input to Fair Value
Investment properties	Market approach and cost approach	Price per area	Various	Increase (decrease) in price per area would increase (decrease) the fair value

There are no changes in the valuation techniques used for assets classified under Level 3 category. During the years ended June 30, 2022 and 2021, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements.

Cash and cash equivalents, trade and other receivables, trade and other payables, and members' deposit and others

The carrying values of cash and cash equivalents, trade and other receivables, trade and other payables, and members' deposit and others, and short-term borrowing, approximate their fair values due to the relatively short-term maturity of these financial instruments.

Debt instruments at FVTPL and Trust Fund

The carrying values of debt instruments at FVTPL and trust fund are measured at fair value and is computed based on net asset value per unit.

Capital Management

The primary objective of the Club's capital management policy is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize members' value. The club manages its capital structure and makes adjustments to it, in light of changes in economic conditions. The Club is not subject to externally imposed capital requirements. The Club considers total member's equity as capital.



	2022	2021
Capital stock	₱14,346,000	₱14,346,000
Contributions in excess of par value	201,627,772	201,627,772
Accumulated excess of revenues over costs and expenses	45,592,893	37,930,490
	₱261,566,665	₱253,904,262

No changes were made in the objectives, policies or processes for the years ended June 30, 2022 and 2021.

26. Supplementary Information under Revenue Regulations (RR) 34-2020 and 15-2010

RR 34-2020

The Club is not covered by the requirements and procedures for related party transactions provided by RR 34-2020 which prescribes the guidelines and procedures for the submission of BIR Form 1709 Related Party Transactions Form, transfer pricing documentation and other supporting documents.

RR 15-2010

On November 25, 2010, the BIR issued RR 15-2010 prescribing the manner of compliance in connection with the preparation and submission of financial statements accompanying the tax returns. It includes provisions for additional disclosure requirements in the notes to the financial statements, particularly on taxes, duties and licenses paid or accrued during the year. The Club reported and/or paid the following types of taxes in 2022:

a. VAT

The NIRC of 1997 provides for the imposition of VAT on sales of goods and services. Accordingly, the Club's sales are subject to output VAT while its purchases from other VAT-registered individuals or corporations are subject to input VAT.

Details of the Club's net sales/receipts, output VAT and input VAT accounts are as follows:

i. Net Sales/Receipts and Output VAT declared in the Club's VAT returns

	Net Sales/ Receipts	Output VAT
Taxable sales:		
Sales of services	₱90,113,940	₱10,813,673
Exempt sales	23,151,730	-
	₱113,265,670	10,813,673

ii. Input VAT

Balance at July 1, 2021	₱-
Current year's domestic purchases/payments for:	
Domestic purchases of services	3,534,756
Goods other than for resale or manufacture	672,530
Capital goods exceeding ₱1,000,000	-
	4,207,286
Applied against output tax	(4,207,286)
Balance at June 30, 2022	₱-



b. Withholding Taxes

Expanded withholding taxes	₱2,396,180
Withholding taxes on compensation and benefits	185,668
	<hr/>
	₱2,581,848
	<hr/>

c. Other Taxes and Licenses

Real estate taxes	₱3,922,565
Local business tax	1,016,396
	<hr/>
	₱4,938,961
	<hr/>

d. Tax Assessments

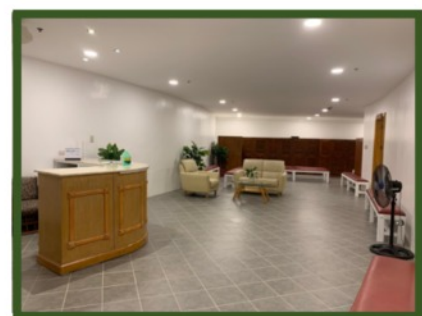
The Club did not receive any final tax assessments in 2022, nor did it have tax cases under preliminary investigation, litigation and/or prosecution in courts or bodies outside the administration of BIR.



Swimming Pool and Cabanas



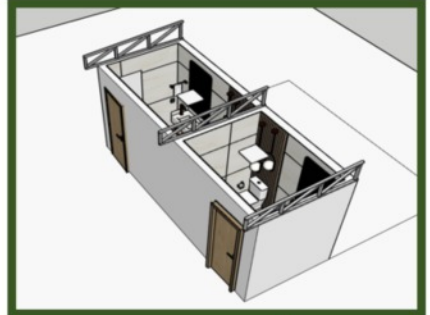
Ladies Locker



Sauna Ladies Locker



Lower Veranda Toilet



Lower Veranda Kitchen Renovation



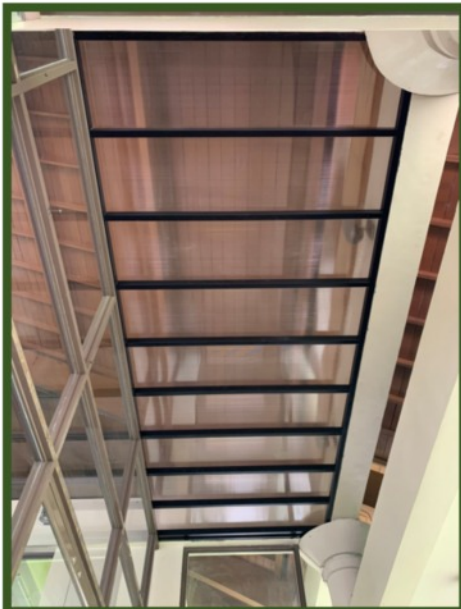
Two Storey Golf Cart Parking



Rehabilitation of South and North Pumping Station



Repair and Maintenance Works at North Clubhouse



Concreting Works near Two Storey Golf Cart Parking



Drainage/Canal



Battery Charger Frame Bracket



Soil Protection Works



LED Fairway Lights



Road Repair Works



Wall Fence Maintenance/Repair



Installation of Handrails



Gabion and Dredging Maintenance Works



Employees Parking

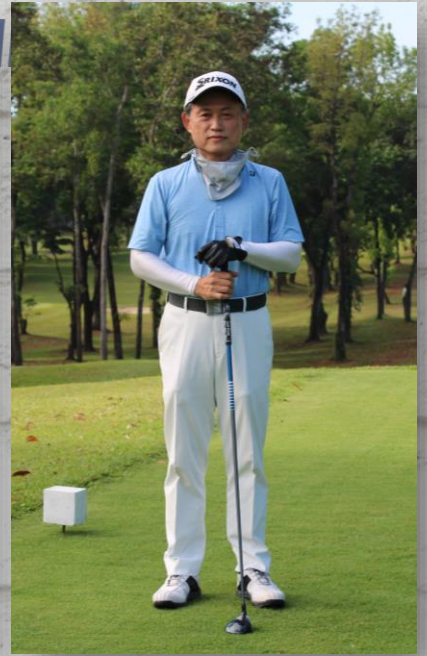


North Clubhouse Repair and Maintenance Works





Barkadahan 2022



Club Championship



2-Level Golf Cart Garage



Pro-shop, Locker Rooms & Swimming Pool



2022 Presidents' & Directors Cup



CBA Signing, Sunday Holy Mass & Seminar Of Managers & Supervisors