

110102018000978



## SECURITIES AND EXCHANGE COMMISSION

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	1 3 9 5 1 S.E.C. Regist	ration Number
VALLEY GOLF	& COUNT	RY
VALLILIT		*   *
CLUB, INC.		
	(Company's Full Name)	
DON CELSO	S . T U A S O	N A V E .
V I C T O R I A V	A L L E Y , A N	TIPOLQ
R I Z A L (Business	Address: No. Street/City/Province)	
ROSANNA R. ARGUELLES	65	58-4901
Contact Person	Company	relephone Number
0 6 3 0 Annual C	orporate Governance Report	09 4 <sup>th</sup> Sunday
Month Day	FORM TYPE	Month Day
Fiscal Year		· Annual Meeting
Secondar	y License Type, If Applicable	
CGFD		
Dept. Requiring this Doc.	Amended Ar	ticles Number/Section
	Total Amount of Borrov	wings
Total No. of Stockholders Owning at Least One Board Lot	Domestic	Foreign
To be accomp	lished by SEC Personnel concerned	
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## SECURITIES AND EXCHANGE COMMISSION

## SEC FORM - ACGR

## ANNUAL CORPORATE GOVERNANCE REPORT

1.	Report is Filed for the Year 2018	
2.	Exact Name of Registrant as Specified in its Charter <u>VALLEY GO</u>	OLF & COUNTRY CLUB, INC.
3.	Don Celso Tuason Ave., Antipolo City Address of Principal Office	1870 Postal Code
4.	SEC Identification Number 13951 5.	(SEC Use Only) stry Classification Code
6.	BIR Tax Identification Number <u>000-649-197</u>	
7.	(02) 6584901, (02) 6584902, (02) 6584903 Issuer's Telephone number, including area code	
8.	Former name or former address, if changed from the last repo	ort

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#### A. BOARD MATTERS

#### 1) Board of Directors

Number of Directors per Articles of Incorporation 9	
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#### (a) Composition of the Board

Complete the table with information on the Board of Directors:

Director's Name	Type [Executive (ED), Non- Executive (NED) on Independent Director (ID)]	(If nominee). Edentify the 3 principal	Nominator in the last election (frip, state the relationship with the nominator)	Date Silist Celected	Date last elected (if ID, state the number of years served as ID) <sup>1</sup>	Elected when (Annual /Special Meeting)	No. of Years Served as director
Abraham C. dela Cruz	ED	Not Applicable not a Nominee	Sunwed Golfers	9/27/ 2015	9/27/2015	9/27/20 15	3 years
Luis Manuel S. Polintan	ED	Not Applicable not a Nominee	Romeo Rícardo, Jr.	9/27/ 2015	9/27/2015	9/27/20 15	3 years
Wilfredo G. Manahan	ED	Not Applicable not a Nominee	Marcus Antonius Andaya	9/24/ 2017	9/24/2017	9/24/20 17	1 year
Albert DG San Gabriel	ED	Not Applicable not a Nominee	Ramon Abaquin	9/24/ 2017	9/24/2017	9/24/20 17	1 year
Luis G. Quiogue	ID	Not Applicable not a Nominee	Noel Flores No relationship.	9/27/ 2015	9/27/2015 Two (2) years	9/27/20 15	3 years
Virgilio C. Bucat	ED	Not Applicable not a Nominee	Serven Gatapia	9/25/ 2016	9/25/2016	9/25/20 16	2 years
Augusto A. Cruz, Jr.	ED	Not Applicable not a Nominee	Alexander S. Marquez	9/25/ 2016	9/25/2016	9/25/20 16	2 years
Jaime Victor J. Santos *	ID	Not Applicable not a Nominee	Albert San Gabriel. No relationship.	9/25/ 2016	9/25/2016 Two (2) years	9/25/20 16	2 years
Jeremy Z. Parulan*	ID	Not Applicable not a Nominee	Ramon A. Cruz No relationship	9/24/ 2017	9/24/2017 One (1) year	9/24/20 17	1 year

(b) Provide a brief summary of the corporate governance policy that the board of directors has adopted. Please

<sup>&</sup>lt;sup>1</sup> Reckoned from the election immediately following January 2, 2012.

emphasize the policy/ies relative to the treatment of all shareholders, respect for the rights of minority shareholders and of other stakeholders, disclosure duties, and board responsibilities.

- 1. Initially the Club adopted the Corporate Governance Self-Rating System Form.
- Valley Golf has a Business Plan and Annual Budget. Management conducts a monthly review of compliance with the action plan. Every month a Management Report is submitted during the Board Meeting which contains the status report of the business plan and the comparative financial statement against the budget so as to reflect the variances. Included also is a monthly highlight of the financial report with detailed explanations on the variances of the actual figures as compared to the budget.
- 3. The Audit Committee and the Finance Committee meet with the External Auditors regarding the annual examination of the financial statements of the Club and the operations of the Club.
- 4. The Club has a Membership Handbook and a Personnel Manual that contain policies, procedures and implementing guidelines on dealing with members and employees.
- 5. The President submits a monthly Management Report to the Board of Directors.
- 6. The Board of Directors had appointed the members of the Nomination Committee, Compensation and Remuneration Committee and Audit Committee to comply with their respective duties and responsibilities as contained in the Manual of Good Corporate Governance.
- 7. The Board of Directors had appointed an External Auditor and hired an Internal Auditor in compliance with the Manual of Good Corporate Governance.
- 8. The Club's annual report is disseminated to all members to inform them of the results of the operations of the Club and the activities of the Board for the fiscal year.
- 9. The Board of Directors has created several committees to ensure compliance with the Club's Code of Corporate Governance. Among the committees created are the Management Committee, House Committee, Membership Committee, Finance Committee, Sports and Games Committee, Nomination Committee, Grounds & Engineering Committee, Administration Committee, Legal Committee, Real Estate Committee, Security Committee and Election Committee.
- (c) How often does the Board review and approve the Mission and Vision?

The Mission and Vision are usually revisited and reviewed during the Strategic Planning seminar. The last revision of the Vision was on Oct. 9, 2012; the Mission has not been revised.

- (d) Directorship in Other Companies
  - (i) Directorship in the Company's Group<sup>2</sup>

Identify, as and if applicable, the members of the company's Board of Directors who hold the office of director in other companies within its Group:

Se Director's Name	Corporate Name of the Group Company	Type of Directorship (Executive, Non-Executive, Independent). Indicate if director is also the Chairman.
Not Applicable. Valley Golf does not have affiliated companies nor is it a party to any joint venture.	Not Applicable. Valley Golf does not have affiliated companies nor is it a party to any joint venture.	Not Applicable. Valley Golf does not have affiliated companies nor is it a party to any joint venture.

<sup>&</sup>lt;sup>2</sup> The Group is composed of the parent, subsidiaries, associates and joint ventures of the company.

#### (ii) Directorship in Other Listed Companies

Identify, as and if applicable, the members of the company's Board of Directors who are also directors of publicly-listed companies outside of its Group:

Director's Name	Name of Listed Company	Type of Directorship (Executive, Non-Executive, Independent), Indicate if director is also the Chairman.
	Not Applicable. No member of the Board of Directors is a director in any publicly listed company.	Not Applicable. No member of the Board of Directors is a director in any publicly listed company.

#### (iii) Relationship within the Company and its Group

Provide details, as and if applicable, of any relation among the members of the Board of Directors, which links them to significant shareholders in the company and/or in its group:

Director's Name	Name of the Significant Shareholder	Description of the relationship
Not Applicable. There is no	Not Applicable. There is no significant shareholder in the Company.	Not Applicable. There is no

(iv) Has the company set a limit on the number of board seats in other companies (publicly listed, ordinary and companies with secondary license) that an individual director or CEO may hold simultaneously? In particular, is the limit of five board seats in other publicly listed companies imposed and observed? If yes, briefly describe other guidelines:

	Guidelines	Maximum Number of Directorships in other companies
Executive Director	Not Applicable. Valley Golf has no	Not Applicable. Valley Golf has
	policy on the number of board	no policy on the number of
	seats in other companies that a	board seats in other companies
	Director or CEO may hold	that a Director or CEO may hold
	simultaneously.	simultaneously.
Non-Executive Director	Not Applicable. Valley Golf has no	Not Applicable. Valley Golf has
[	policy on the number of board	no policy on the number of
	seats in other companies that a	board seats in other companies
	Director or CEO may hold	that a Director or CEO may hold
	simultaneously.	simultaneously.
CEO	Not Applicable. Valley Golf has no	Not Applicable. Valley Golf has
	policy on the number of board	no policy on the number of
İ	seats in other companies that a	board seats in other companies
	Director or CEO may hold	that a Director or CEO may hold
	simultaneously.	simultaneously.

#### (e) Shareholding in the Company

Complete the following table on the members of the company's Board of Directors who directly and indirectly own shares in the company:

		Number of	∰ % of ∰
Name of Director	Number of Direct shares	Indirect shares / Through	Capital
	<b>一直发现的一种发展</b>	(name of record owner)	Stock
Abraham C. Dela Cruz	1 share	Not applicable. There is no indirect share.	0.06%
Luis Manuel S. Polintan	1 share	Not applicable. There is no indirect share.	0.06%
Wilfredo G. Manahan	1 share	Not applicable. There is no indirect share.	0.06%
Albert DG San Gabriel	1 share	Not applicable. There is no indirect share.	0.06%
Luis G. Quiogue	1 share	Not applicable. There is no indirect share.	0.06%
Virgilio C. Bucat	1 share	Not applicable. There is no indirect share.	0.06%
Augusto A. Cruz, Jr.	1 share	Not applicable. There is no indirect share.	0.06%
Jaime Victor J. Santos	1 share	Not applicable. There is no indirect share.	0.06%
Jeremy z. Parulan	1 share	Not applicable. There is no indirect share.	0.06%
TOTAL	9 shares		0.56%

#### 2) Chairman and CEO

(a)	Do different persons assume the role of Chairman of the Board of Directors and CEO? If no, describe the
	checks and balances laid down to ensure that the Board gets the benefit of independent views.

Yes	No X	]
Identify the Chair and CEO:		
Charles on at the Board	Not applicable. The Preside	

The members of the Board of Directors are free to discuss their opinion and views during the Board Meetings. Each Director is given chairmanship of different committees that submit their respective recommendations and reports during the monthly Board meetings. For every major business decision, each Director is requested to express his views on the matter and if there is any objection the President calls for a division of the house and votes are counted by the Corporate Secretary.

Board Abraham C. dela Cruz

#### (b) Roles, Accountabilities and Deliverables

Define and clarify the roles, accountabilities and deliverables of the Chairman and CEO.

	Chairman	Ghief Executive Officer
Role	Not Applicable. The President/Chief Executive Officer is also the Chairman	The President shall be the Chief Executive Officer of the Club. The President shall preside at all meetings and shall sign the Membership Certificate of the Club.
Accountabilities		The President has general supervision of the business affairs and property of the Club and over its several agent and employees, with authority to hire said

	employee, and dispenses with their services subject to confirmation of the Board of Directors. He shall sign contracts on behalf of the Club and shall see to it that all orders and resolutions of the Board are carried out. He shall do and perform such acts and duties as from time to time maybe assigned to him by the Board of Directors.
Deliverables	Deliverables include the annual and monthly reports of projects and operations of the Club. To conduct at least once a month a regular meeting of the Board of Directors. To oversee the operations of the Club and its financial stability.

3) Explain how the board of directors plan for the succession of the CEO/Managing Director/President and the top key management positions?

The Stockholders elect three (3) members of the nine-member Board of Directors every year during the Annual Stockholders' Meeting who shall serve for a term of three (3) years. No directors can serve consecutively for more than three (3) years. The Board of Directors elect during the first Board Meeting the President, Vice President, Treasurer and Corporate Secretary. The position of the General Manager is covered by an Engagement contract of at least (1) year.

4) Other Executive, Non-Executive and Independent Directors

Does the company have a policy of ensuring diversity of experience and background of directors in the board? Please explain.

The Nomination Committee circularizes yearly before the Election the invitation to submit the names of nominees for the Board of Directors. Stockholders with different educational backgrounds, line of business and expertise are submitted as nominees to ensure diversity of experience and background of directors in the board.

Does it ensure that at least one non-executive director has an experience in the sector or industry the company belongs to? Please explain.

Not applicable. Valley Golf does not have non-executive director.

Define and clarify the roles, accountabilities and deliverables of the Executive, Non-Executive and Independent Directors:

	Executive	Non-Executive	Independent Director
Role	The Business and property of the Club shall be managed by a Board of nine (9) directors.	Not applicable. Valley Golf does not have non-executive director.	To protect the stockholders from any abuse of authority or discretion on the part of the Board of Directors and Officers of the Club.
Accountabilities	The Board of Directors shall act only as a Board and no power is vested in the individual director as	Not applicable. Valley Golf does not have non-executive director	The Chairman of the Audit Committee should be an independent director.

	such. A majority of the Board shall constitute a quorum for the transaction of business, except for the filling of vacancies in the Board, in which case majority of the remaining Directors shall constitute a quorum. It shall be the Board's responsibility to foster the long-term success of Valley Golf & Country Club, Inc. and secure its sustained competitiveness in a manner consistent with its fiduciary responsibility, which it shall exercise in the best interest of Valley Golf & Country Club, Inc., its shareholders and other stakeholders.		The Audit committee shall assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations;  The Independent Directors shall be members of the Nomination Committee. The said Nomination Committee shall prepare, sign and post at least fifteen (15) days before the annual meeting, a list of not less than four (4) nor more than six (6) candidates for the Board of Directors for the ensuing year.
Deliverables	To insure a high standard of best practice for Valley Golf & Country Club, Inc. and its shareholders, the Board shall:  a. Install a process of selection to ensure a mix of competent directors and officers.  b. Determine Valley Golf & Country Club, Inc.'s purpose, its vision and mission and strategies to carry out its objectives.  c. Ensure that Valley Golf & Country Club, Inc. complies with all relevant laws, regulations and codes of best business practice.  d. Identify Valley Golf & Country Club, Inc.'s major and other	Not applicable. Valley Golf does not have non-executive director.	The Independent Director as Chairman of the Audit Committee is responsible for the following:  a) Review the Annual internal audit plan to ensure its conformity with the objectives of the corporation. b) The plan shall include the audit scope, resources and budget necessary to implement it;  c) Organize an internal audit department, and consider the appointment of an independent internal auditor and the terms and conditions of its engagement and removal;  d) Review the reports submitted by the

<u> </u>		· · · · · · · · · · · · · · · · · · ·	
	stockholders and		internal and external
	formulate a clear		auditors;
	policy on		) n 1 11 1 1 1
	communicating or	İ	e) Review the quarterly,
	relating with them		half-year and annual
	through an effective		financial statements
	investor relations		before their submission
	program.		to the Board.
	e. Adopt a system of		The Independent
i	internal checks and		Director as Member of
	balances.	!	the Nomination
			Committee shall
	f. Identify key risk		prepare, sign and post a
	areas and key		list of not less than four
	performance		(4) nor more than six (6)
	indicators and		candidates for the
	monitor these factors		Board of Directors for
	with due diligence.		the ensuing year.
	<del>-</del>		
	g. Properly discharge		
ļ	Board functions by		
1	meeting at least once a		
	month. Independent		
	views during Board		·
	meetings shall be given		
	due consideration and		
	all such meetings shall		
	be duly minuted; and		
	h. Keep Board		
	authority within the		
	powers of the		
	<b>F</b>		
	institution as		
	prescribed in the		
	Articles of		
	Incorporation, By-Laws		
	and in existing laws,		
	rules and regulation.		

Provide the company's definition of "independence" and describe the company's compliance to the definition.

"Independent Directors" as they are independent of management and free from any business or other relationship which could, or could reasonably be perceived to materially interfere with their exercise of independent judgment in carrying out their responsibilities as directors

Does the company have a term limit of five consecutive years for independent directors? If after two years, the company wishes to bring back an independent director who had served for five years, does it limit the term for no more than four additional years? Please explain.

Valley Golf does not have a term limit of five consecutive years for independent directors. The term of the Independent Director is three (3) years from the time he was elected unless the Independent Director becomes an officer or employee of the Club he shall be automatically disqualified from being an independent director.

- 5) Changes in the Board of Directors (Executive, Non-Executive and Independent Directors)
  - (a) Resignation/Death/Removal

Indicate any changes in the composition of the Board of Directors that happened during the period:

Name ""	Position	Date of Cessation	Reason
Isauro V. San Pedro, Jr.	President	September 24, 2017	Expiration of term of office.
Alexander S. Marquez	Asst. Treasurer	September 24, 2017	Expiration of term of office.
Lakan D. Fonacier	Director	September 24, 2017	Expiration of term of office.

(b) Selection/Appointment, Re-election, Disqualification, Removal, Reinstatement and Suspension

Describe the procedures for the selection/appointment, re-election, disqualification, removal, reinstatement and suspension of the members of the Board of Directors. Provide details of the processes adopted (including the frequency of election) and the criteria employed in each procedure:

Procedure a. Selection/Appointment	Process Adopted	Criferia (1971)
(i) Executive Directors	The Stockholders elect three (3) members of the Board of Directors every year during the Annual Stockholders' Meeting who shall serve for a term of three (3) years. No directors can serve consecutively for more than three (3) years. The Board of Directors elect during the first Board Meeting the President, Vice President, Treasurer and Corporate Secretary.	<ul> <li>a. Must have at least one (1) share recorded in his name during his term of office.</li> <li>b. He shall be at least a college graduate or have sufficient experience in managing the business to substitute for such formal education.</li> <li>c. He shall be at least twenty one (21) years old.</li> <li>d. An active Proprietary member of good standing.</li> <li>e. Must be willing to solicit proxies.</li> <li>f. Must have sufficient time to share his/her professional and executive expertise.</li> <li>g. Said member has no official record of grave misconduct.</li> <li>h. He shall have proven to possess integrity and probity.</li> <li>i. He shall be assiduous.</li> </ul>
(ii) Non-Executive Directors	Not Applicable. Valley Golf does not have Non-Executive Directors.	Not Applicable. Valley Golf does not have Non-Executive Directors.
(iii) Independent Directors	The Stockholders elect three (3) members of the Board of Directors every year during the Annual	a) Must have at least one (1) share recorded in his name during his term of office.

	Stockholders' Meeting who shall serve for a term of three (3) years.  No directors can serve consecutively for more than three (3) years.	<ul> <li>b) He shall be at least a college graduate or have sufficient experience in managing the business to substitute for such formal education.</li> <li>c) He shall be at least twenty one (21) years old.</li> <li>d) An active Proprietary member of good standing.</li> <li>e) Must be willing to solicit proxies.</li> <li>f) Must have sufficient time to share his/her professional and executive expertise.</li> <li>g) Said member has no official record of grave misconduct.</li> <li>h) He shall have proven to possess integrity and probity.</li> <li>i) He shall be assiduous.</li> </ul>
1 F R		
b. Re-appointment	Not applicable. Valley Golf does	Not applicable. Valley Golf does not have re-
(i) Executive Directors	not have re-appointment process.	appointment process.
(ii) Non-Executive Directors	Not Applicable. Valley Golf does not have Non-Executive Directors.	Not Applicable. Valley Golf does not have Non-Executive Directors.
(iii) Independent	Not applicable. Valley Golf does	Not applicable. Valley Golf does not have re-
Directors	not have re-appointment process.	appointment process.
c-Permanent Disqualificati	on ever	
(i) Executive Directors	Disqualified candidates are not included in the List of Candidates for the Board of Directors	The following persons shall be permanently disqualified from being elected/appointed or holding the position of a director:  a. Any person convicted by final judgment or order by a competent judicial or administrative body of any crime that (a) involves the purchase or sale of securities, as defined in the Securities Regulation Code; (b) arises out of the person's conduct as an underwriter, broker, dealer, investment adviser, principal, distributor, mutual fund dealer, futures commission merchant, commodity trading advisor, or floor broker; or (c) arises out of his fiduciary relationship with a bank, quasibank, trust company, investment house or as an affiliated person of any of them;  b. Any person who, by reason of misconduct, after hearing, is permanently enjoined by a final judgment or order of the Commission or any court or administrative body of competent jurisdiction from: (a) acting as underwriter, broker, dealer, investment

adviser, principal distributor, mutual fund dealer, futures commission merchant, commodity trading advisor, or floor broker; (b) acting as director or officer of a bank, quasi-bank, trust company, investment house, or investment company; (c) engaging in or continuing any conduct or practice in any of the capacities mentioned in sub-paragraphs (a) and (b) above, or willfully violating the laws that govern securities and banking activities.

The disqualification shall also apply if such person is currently the subject of an order of the Commission or any court or administrative body denying, revoking or suspending any registration, license or permit issued to him under the Corporate Code, Securities Regulation Code or any other law administered by the Commission or Bangko Sentral ng Pilipinas (BSP), or under any rule or regulation issued by the Commission or BSP, or has otherwise been restrained to engage in any activity involving securities and banking; or such person is currently the subject of an effective order of a self-regulatory organization suspending or expelling him from membership, participation association with a member or participant of the organization;

- c. Any person convicted by final judgment or order by a court or competent administrative body of an offense involving moral turpitude, fraud, embezzlement, theft, estafa, counterfeiting, misappropriation, forgery, bribery, false affirmation, perjury or other fraudulent acts;
- d. Any person who has been adjudged by final judgment or order of the Commission, court, or competent administrative body to have willfully violated, or willfully aided, abetted, counseled, induced or procured the violation of any provision of the Corporate Code, Securities Regulation Code or any other law administered by the Commission or BSP, or any of its rule, regulation or order;
- e. Any person earlier elected as independent director who becomes an officer, employee or consultant of the same corporation;
- f. Any person judicially declared as insolvent;

	or order of a foreign court or equivalent financial regulatory authority of acts, violations or misconduct similar to any of the acts, violations or misconduct enumerated in sub-paragraphs (a) to (e) above;  h. Any person convicted by final judgment of an offense punishable by imprisonment for more than six (6) years, or a violation of the Corporation Code committed within five (5)
Not Applicable Valley Golf does	years prior to the date of his election or appointment.  Not Applicable. Valley Golf does not have
	Non-Executive Directors.
not have Non-Executive Directors.	The following persons shall be permanently disqualified from being elected/appointed or holding the position of a director:
•	a) Any person convicted by final judgment or order by a competent judicial or administrative body of any crime that (a) involves the purchase or sale of securities, as defined in the Securities Regulation Code; (b) arises out of the person's conduct as an underwriter, broker, dealer, investment adviser, principal, distributor, mutual fund dealer, futures commission merchant, commodity trading advisor, or floor broker; or (c) arises out of his fiduciary relationship with a bank, quasibank, trust company, investment house or as an affiliated person of any of them;
Disqualified candidates are not included in the List of Candidates for the Board of Directors	b) Any person who, by reason of misconduct, after hearing, is permanently enjoined by a final judgment or order of the Commission or any court or administrative body of competent jurisdiction from: (a) acting as underwriter, broker, dealer, investment adviser, principal distributor, mutual fund dealer, futures commission merchant, commodity trading advisor, or floor broker; (b) acting as director or officer of a bank, quasi-bank, trust company, investment house, or investment company; (c) engaging in or continuing any conduct or practice in any of the capacities mentioned in sub-paragraphs (a) and (b) above, or willfully violating the laws that govern securities and banking activities.  The disqualification shall also apply if such person is currently the subject of an order of the Commission or any court or
	Disqualified candidates are not included in the List of Candidates

suspending any registration, license or permit issued to him under the Corporate Code, Securities Regulation Code or any other law administered by the Commission or Bangko Sentral ng Pilipinas (BSP), or under any rule or regulation issued by the Commission or BSP, or has otherwise been restrained to engage in any activity involving securities and banking; or such person is currently the subject of an effective order of a self-regulatory organization suspending or expelling him participation from membership, or association with a member or participant of the organization;

- c) Any person convicted by final judgment or order by a court or competent administrative body of an offense involving moral turpitude, fraud, embezzlement, theft, estafa, counterfeiting, misappropriation, forgery, bribery, false affirmation, perjury or other fraudulent acts;
- d) Any person who has been adjudged by final judgment or order of the Commission, court, or competent administrative body to have willfully violated, or willfully aided, abetted, counseled, induced or procured the violation of any provision of the Corporate Code, Securities Regulation Code or any other law administered by the Commission or BSP, or any of its rule, regulation or order;
- e) Any person earlier elected as independent director who becomes an officer, employee or consultant of the same corporation;
- f) Any person judicially declared as insolvent;
- g) Any person found guilty by final judgment or order of a foreign court or equivalent financial regulatory authority of acts, violations or misconduct similar to any of the acts, violations or misconduct enumerated in sub-paragraphs (a) to (e) above;
- h) Any person convicted by final judgment of an offense punishable by imprisonment for more than six (6) years, or a violation of the Corporation Code committed within five (5) years prior to the date of his election or appointment.

The Board may provide for the temporary the Board may provide for the temporary disqualification of a director for any of the following reasons:  a) Refusal to comply with the disclosure requirements of the Securities Regulation Code and its Implementing Rules and Regulations. The disqualification shall be in effect as long as the refusal persists.  b) Absence in more than fifty (50) percent of all regular and special meetings of the Board during his incumbency, or any twelve (12) month period during the said incumbency, unless the absence is due to illness, death in the immediate family or serious accident. The disqualification shall be in effect until he has cleared himself from any involvement in the cause that gave for purposes of the succeeding election.  c) Dismissal or termination for cause as director of any corporation covered by this Code. The disqualification shall be in effect until he has cleared himself from any involvement in the cause that gave rise to his dismissal or termination.  d) If the beneficial equity ownership of an independent director in the corporation or its subsidiaries and affiliates exceeds two percent of its subscribed capital stock. The disqualification shall be lifted if the limit is later complied with.  If any of the judgments or orders cited in the grounds for permanent disqualification has not yet become final.  f) If the lindependent director becomes an officer or employee of the same corporation has hall be automatically disqualification from being an independent director;  A temporary disqualified director shall, within sixty (60) business days from such disqualification, it set the appropriate action to remedy or correct the disqualification is the fails or refuses to do so for unjustified reasons, the disqualification is the fails or refuses to do so for unjustified reasons, the disqualification is the fails or refuses to do so for how the proper of the same corporation of the fails or refuses to do so for not have Non-Executive Directors.			
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The Board may provide for the temporary

		absences be excused by reason of sickness, physical disability or other justifiable reasons acceptable to the Board of Directors.
(ii) Non-Executive Directors	Not Applicable. Valley Golf does not have Non-Executive Directors.	Not Applicable. Valley Golf does not have Non-Executive Directors.
(iii) Independent Directors	The Stockholders holding 2/3 of the outstanding capital stock in the books of the corporation may remove a director.	The Stockholders holding 2/3 of the outstanding capital stock in the books of the corporation may remove a director who has absented himself for three (3) consecutive regular meetings of the Board unless such absences be excused by reason of sickness, physical disability or other justifiable reasons acceptable to the Board of Directors.
f." Re-instatement		
(i) Executive Directors	Not Applicable. Valley Golf does not have a policy on re- instatement	Not Applicable. Valley Golf does not have a policy on re-instatement
(ii) Non-Executive Directors	Not Applicable. Valley Golf does not have Non-Executive Directors.	Not Applicable. Valley Golf does not have Non-Executive Directors.
(iii) Independent Directors	Not Applicable. Valley Golf does not have a policy on re- instatement	Not Applicable. Valley Golf does not have a policy on re-instatement
g. Suspension		
(i) Executive Directors	1. Violations of the General Rules and Regulations as per Members' Handbook are stated in an Incident Report to be submitted to the General Manager.  2. The member is given a written Notice to Explain the violation.  3. The report and the reply of the member is submitted to the Membership Committee.  4. The Membership Committee conducts an investigation and deliberates on the reports submitted.  5. The Membership Committee prepares the recommendation to the Board of Directors.  6. The Board of Directors shall discuss the recommendation of the Membership Committee and shall decide on the penalty for the violation.	<ol> <li>A. CODE OF CONDUCT &amp; BEHAVIOR         <ol> <li>Any form of cheating.</li> <li>Unruly behavior; and/or physical or verbal abuse on any member, guest, or club personnel.</li> <li>Sexual harassment.</li> <li>Disregarding instruction(s) of starter/marshal.</li> <li>Intentionally making a shot with players in front who are still within range.</li> <li>Cutting in front of a flight in any hole without permission from the following flight or starter.</li> <li>Overtaking of flight after 9 holes without asking permission.</li> <li>Crisscrossing fairways in a golf cart, driving in prohibited areas, and/or allowing minors (below 18 yrs. old) to drive golf cart.</li> <li>Failure to replace divots or repair divots with sand, rake bunkers, repair ball marks by the player or his/her caddie.</li> <li>Smoking in designated no smoking areas.</li> <li>Rampant littering.</li> <li>Failure to submit scorecards.</li> <li>Tolerating caddies and/or umbrella girls who break their code of conduct.</li> <li>"Indecent exposure" in the golf course; i.e. urinating in full view of</li> </ol> </li> </ol>

- held liable, for the misconduct of their guests.
- Proposers and seconders are accountable for the misconduct of the erring members.
- 17. Wearing improper golf attire or insisting to be served at the restaurant wearing improper Club attire.
- 18. Playing without caddie.
- Renting of privately owned golf carts without coursing through Valley management.
- 20. Practicing pitching on the regular green of the course.
- 21. Joining the group (flight) in the middle of holes of the course without the approval of the starter or marshal.

#### **B. PROTECTION OF PROPERTY**

- Destroying club furniture, fixtures, etc.; chopping or defacing fairway, trees & other natural habitat.
- 2. Damaging the greens in any way or form.
- Unauthorized use of company property.

# C.GENERAL MEMBERSHIP RULES & REGULATIONS

- Bringing armed escorts to off-limits areas and/or bringing firearms inside Club premises.
- Bringing non-playing individuals on the course without paying gallery fees.
- 3. Falsifying company records.
- Non-registration and/or payment of green fees of guests.
- 5. Giving false or misleading information in the membership records.
- Unauthorized use of the services of outsiders as caddies, umbrella girls.
- 7. Availment of privileges of unqualified dependents.
- 8. Playing or using club's facilities without pass card.

		Registering suspended or expelled members as guests.
(ii) Non-Executive Directors	Not Applicable. Valley Golf does not have Non-Executive Directors.	Not Applicable. Valley Golf does not have Non-Executive Directors.  A. <u>CODE OF CONDUCT &amp; BEHAVIOR</u> 1. Any form of cheating. 2. Unruly behavior; and/or physical or verbal abuse on any member, guest,
(iii)Independent Directors	1. Violations of the General Rules and Regulations as per Members' Handbook are stated in an Incident Report to be submitted to the General Manager.  2. The member is given a written Notice to Explain the violation.  3. The report and the reply of the member is submitted to the Membership Committee.  4. The Membership Committee conducts an investigation and deliberates on the reports submitted.  5. The Membership Committee prepares the recommendation to the Board of Directors.  6. The Board of Directors shall discuss the recommendation of the Membership Committee and shall decide on the penalty for the violation.	or club personnel.  3. Sexual harassment.  4. Disregarding instruction(s) of starter/marshal.  5. Intentionally making a shot with players in front who are still within range.  6. Cutting in front of a flight in any hole without permission from the following flight or starter.  7. Overtaking of flight after 9 holes without asking permission.  8. Crisscrossing fairways in a golf cart, driving in prohibited areas, and/or allowing minors (below 18 yrs. old) to drive golf cart.  9. Failure to replace divots or repair divots with sand, rake bunkers, repair ball marks by the player or his/her caddie.  10. Smoking in designated no smoking areas.  11. Rampant littering.  12. Failure to submit scorecards.  13. Tolerating caddies and/or umbrella girls who break their code of conduct.  14. "Indecent exposure" in the golf course; i.e. urinating in full view of others.  15. Members are accountable, and will be held liable, for the misconduct of their guests.  16. Proposers and seconders are accountable for the misconduct of the erring members.  17. Wearing improper golf attire or insisting to be served at the restaurant wearing improper Club attire.  18. Playing without caddie.  19. Renting of privately owned golf carts without coursing through Valley management.  20. Practicing pitching on the regular green of the course.  21. Joining the group (flight) in the middle of holes of the course.

without the approval of the starter or marshal.

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- 7. Availment of privileges of unqualified dependents.
- 8. Playing or using club's facilities without pass card.
- 9. Registering suspended or expelled members as guests.

#### Voting Result of the last Annual General Meeting

Name of Director	Votes Received
Wilfredo G. Manahan	939 votes
Jeremy Z. Parulan	848 votes
Albert DG San Gabriel	735 votes
Donald Joseph Macomb	1 vote

- 6) Orientation and Education Program
  - (a) Disclose details of the company's orientation program for new directors, if any.

New members of the Board of Directors are required to attend the Seminar on Good Corporate Governance conducted by a duly recognized private or government institute.

(b) State any in-house training and external courses attended by Directors and Senior Management<sup>3</sup> for the past three (3) years:

The following Members and Officers of the Board of Directors attended the Seminar on Good Corporate Governance on January 21, 2016 at the Eugenio Lopez Center, Sumulong Hi-way, Antipolo City. The resource speaker was Atty. Pedro H. Maniego, Jr., Fellow and Trustee of Institute of Corporate Directors.

- 1. Pres. Jaime F. Panganiban
- 2. Treas. Alexander S. Marquez
- 3. Dir. Abraham C. dela Cruz
- 4. Dir. Lakan D. Fonacier

The following Members of the Board of Directors attended the Seminar on Professionalism, Ethics and Good Corporate Governance conducted by the Philippine Institute of Certified Public Accountants.

- 1. Dir. Augusto A. Cruz, Jr. January 24, 2017
- 2. Dir. Virgilio C. Bucat May 12, 2017
- 3. Dir. Jaime Victor J. Santos May 12, 2017
- (c) Continuing education programs for directors: programs and seminars and roundtables attended during the year.

Name of Director/Officer	Date of Training	Program =	Name of Institu	Training
Dir. Albert DG San Gabriel	March 7, 2018	Seminar Corporate Governance Orientation Program	Institute of Directors, Primea, Maka	Corporate Discovery ti City

#### **B. CODE OF BUSINESS CONDUCT & ETHICS**

1) Discuss briefly the company's policies on the following business conduct or ethics affecting directors, senior management and employees:

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<sup>&</sup>lt;sup>3</sup> Senior Management refers to the CEO and other persons having authority and responsibility for planning, directing and controlling the activities of the company.

In line with the policy of Valley Golf of and transparency avoidance of conflict of interest situations by directors/officers Committee members as provided in the By-laws, the Board of Directors has required the execution Disclosure of а Statement bv directors/officers and Committee members who directly indirectly through their relatives up to the 4th civil degree of either In line with the policy of consanguinity Golf Valley affinity, have business transparency relations with Valley avoidance of conflict of Golf & Country Club, interest situations by its Inc. directors/officers Committee members as Conflict of Interest - In provided in the By-laws, The Valley Golf Personnel line with their duty and the Board of Directors has Manual contains polices on loyalty towards the required the execution of prohibition against Club, the directors and (a) Conflict of Interest a Disclosure Statement by nepotism and employment officers of the Club are directors/officers and of husband and wife in the obligated to act solely Committee members who same office. for the benefit of the indirectly directly or Club at all times. through their relatives up they Accordingly, to the 4th civil degree of should exercise utmost either consanguinity or good faith and integrity affinity, have business in dealing with the relations with Valley Golf They should Club. & Country Club, Inc. avoid any legal, financial and ethical conflict of interest and should ensure that their activities and interest do not adversely affect those of the Club's. same ethical standards shall be imposed on all committee the chairmen their members respective committees. conflict-of-interest situation with the Club may include, but shall

not be limited to, approval or entering

into anv contracts, business dealings, sales or purchases or other related similar or the transactions for gain or personal of the advantage director, officer and committee chairman/member concerned or of his family or non-club member friends and the associates to prejudice or at the expense of the Club.

conflict-ofany interest situations, whether direct or indirect, actual potential, the director, officer or committee chairman/member concerned must make full prior disclosure of the same in writing to the Board. They should likewise desist from performing any action or engaging in any activity, which might give the appearance or impression а disinterested or objective person of any conflict-ofsuch situation interest without the prior consent of the Club.

Upon such disclosure, the Club may nonetheless pass upon and approve the proposed transaction with the director, officer or committee chairman/member involved in the conflictof-interest situation if the contract is fair and reasonable, provided that the presence of such director or officer is not necessary to constitute a quorum in

	the meeting where any such contract or transaction would be passed upon and approved, and provided further that the director or officer concerned should not vote in such meeting.		
(b) Conduct of Business and Fair Dealings	The Bids and Awards Committee is responsible in the implementation of the Rules and Regulation on procurement in line with Valley Golf's commitment to adhere to the Principles of Transparency, Competitiveness, Streamlined procurement, System of accountability and Monitoring.	The Bids and Awards Committee is responsible in the implementation of the Rules and Regulation on procurement in line with Valley Golf's commitment to adhere to the Principles of Transparency, Competitiveness, Streamlined procurement, System of accountability and Monitoring.	The Personnel Manual contains policies on Recruitment and Selection procedure, Grievance Procedure and table of disciplinary action.
(c) Receipt of gifts for third parties	Valley Golf does not have a policy on receipt of gifts from third parties but as a practice the Board does not accept gifts that will affect their judgment and decision.	Valley Golf does not have a policy on receipt of gifts from third parties but as a practice the Board does not accept gifts that will affect their judgment and decision.	No tipping of any form shall be allowed. Any employee accepting tips shall be suspended or dismissed and the member shall be subject to appropriate disciplinary action.
(d) Compliance with Laws & Regulation		The By-laws of Valley Golf contains Rules and Regulations governing the conduct of the Board of Directors.	The Valley Golf Personnel Manual contains polices on limitations of employment and as a general rule, the Club shall refuse employment to a person who advocates and engages in activities and beliefs that are contrary to law.
(e) Respect for Trad Secrets/Use of N public Information	on- are confidential	All corporate records are confidential	All employee records are confidential
(f) Use of Company Funds, Assets an Information	availability of funds and approval of the Board	The Board approves a Financial and Business Plan. Disbursements for capex are subject to availability of funds and approval of the Board	The Board approves a Financial and Business Plan. Disbursements for capex are subject to availability of funds and approval of the Board
(g) Employment & Labor Laws & Policies	The Personnel Manual contains policies on Recruitment and	The Personnel Manual contains policies on Recruitment and	The Personnel Manual contains policies on Recruitment and Selection

	Selection procedure, Grievance Procedure and table of disciplinary action. The rank and file employees are covered by a Union Samahang Gabay ng Manggagawa sa Valley Golf.	Selection procedure, Grievance Procedure and table of disciplinary action. The rank and file employees are covered by a Union Samahang Gabay ng Manggagawa sa Valley Golf.	procedure, Grievance Procedure and table of disciplinary action. The rank and file employees are covered by a Union Samahang Gabay ng Manggagawa sa Valley Golf.
(h) Disciplinary action	The Members' Handbook contains Penal Provision for violations of the General Rules and Regulations of the Club.	The Members' Handbook contains Penal Provision for violations of the General Rules and Regulations of the Club.	The Personnel Manual contains policies on Recruitment and Selection procedure, Grievance Procedure and table of disciplinary action.
(i) Whistle Blower	Violations are reported by means of Incident Report. The reports are discussed by the Membership Committee	Violations are reported bey means of Incident Report. The reports are discussed by the Membership Committee	Violations are reported to the HR/Admin. The reports are discussed with the General Manager
(j) Conflict Resolution	The resolution of conflict is discussed by the Board of Directors	The resolution of conflict is discussed by the Board of Directors	The Personnel Manual and the CBA contains policies on Grievance Procedure

2) Has the code of ethics or conduct been disseminated to all directors, senior management and employees?

Yes, the Code of Ethics had been disseminated to all directors, senior management and employees

3) Discuss how the company implements and monitors compliance with the code of ethics or conduct.

The Code of Ethics is included in the Member's Handbook and any violation is reported to Management and the Membership Committee. The Audit Committee conducts regular meetings and discusses compliance on the code of ethics.

#### 4) Related Party Transactions

#### (a) Policies and Procedures

Describe the company's policies and procedures for the review, approval or ratification, monitoring and recording of related party transactions between and among the company and its parent, joint ventures, subsidiaries, associates, affiliates, substantial stockholders, officers and directors, including their spouses, children and dependent siblings and parents and of interlocking director relationships of members of the Board.

Related Party Transactions	Policies and Procedures 📆
(1) Parent Company	Not Applicable. Valley Golf does not have a parent company.
(2) Joint Ventures	Not Applicable. Valley Golf does not have joint ventures.
(3) Subsidiaries	Not Applicable. Valley Golf does not have subsidiaries.
(4) Entities Under Common Control	Not Applicable. Valley Golf does not have entities under common control.
(5) Substantial Stockholders	Not Applicable. Valley Golf does not have substantial stockholders.
(6) Officers including spouse/children/siblings/parents	In line with the policy of Valley Golf of transparency and avoidance of conflict of interest situations by its

	directors/officers and Committee members as provided in the By-laws, the Board of Directors has required the execution of a Disclosure Statement by directors/officers and Committee members who, directly or indirectly through their relatives up to the 4 <sup>th</sup> civil degree of either consanguinity or affinity, have business relations with Valley Golf & Country Club, Inc.	
(7) Directors including spouse/children/siblings/parents	In line with the policy of Valley Golf of transparency and avoidance of conflict of interest situations by its directors/officers and Committee members as provided in the By-laws, the Board of Directors has required the execution of a Disclosure Statement by directors/officers and Committee members who, directly or indirectly through their relatives up to the 4 <sup>th</sup> civil degree of either consanguinity or affinity, have business relations with Valley Golf & Country Club, Inc.	
(8) Interlocking director relationship	Not applicable. Valley Golf does not have interlocking	
of Board of Directors	directors.	

#### (b) Conflict of Interest

(i) Directors/Officers and 5% or more Shareholders

Identify any actual or probable conflict of interest to which directors/officers/5% or more shareholders may be involved.

	Details of Conflict of Interest (Actual or Probable)
Name of Director/s	Not Applicable. No conflict of interest.
Name of Officer/s	Not Applicable. No conflict of interest.
Name of Significant Shareholders	Not Applicable. No conflict of interest and no significant shareholders.

#### (ii) Mechanism

Describe the mechanism laid down to detect, determine and resolve any possible conflict of interest between the company and/or its group and their directors, officers and significant shareholders.

	Directors/Officers/Significant Shareholders
Company	Not applicable. Valley Golf has no group of companies and no significant shareholders.
Group	Not applicable. Valley Golf has no group of companies and no significant shareholders.

#### 5) Family, Commercial and Contractual Relations

(a) Indicate, if applicable, any relation of a family,<sup>4</sup> commercial, contractual or business nature that exists between the holders of significant equity (5% or more), to the extent that they are known to the company:

<sup>&</sup>lt;sup>4</sup> Family relationship up to the fourth civil degree either by consanguinity or affinity.

Names of Related	Type of Relationship	Brief Description of the Relationship
Not applicable. Valley Golf does not have holders of significant equity.	Not applicable. Valley Golf does not have holders of significant equity.	Not applicable. Valley Golf does not have holders of significant equity.

(b) Indicate, if applicable, any relation of a commercial, contractual or business nature that exists between the holders of significant equity (5% or more) and the company:

Names of Related. / Significant Shareholders	Type of Relationship.	Brief Description
Not applicable. Valley Golf does not have holders of significant equity.	Not applicable. Valley Golf does not have holders of significant equity.	Not applicable. Valley Golf does not have holders of significant equity.

(c) Indicate any shareholder agreements that may impact on the control, ownership and strategic direction of the company:

Name of Shareholders	% of Capital Stock affected (Parties)	E Brief Description of the Fransaction
Not Applicable. Valley Golf	Not Applicable. Valley Golf	Not Applicable. Valley Golf
does not have a shareholder	does not have a shareholder	does not have a shareholder
agreement.	agreement.	agreement.

#### 6) Alternative Dispute Resolution

Describe the alternative dispute resolution system adopted by the company for the last three (3) years in amicably settling conflicts or differences between the corporation and its stockholders, and the corporation and third parties, including regulatory authorities.

	Alternative Dispute Resolution System	
	Not applicable. There have been no	
Corporation & Stockholders	conflicts or differences for settlement.	
	Not applicable. There have been no	
Corporation & Third Parties	conflicts or differences for settlement.	
C D D D D D D D D D D D D D D D D D D D	Not applicable. There have been no	
Corporation & Regulatory Authorities	conflicts or differences for settlement.	

#### C. BOARD MEETINGS & ATTENDANCE

- 1) Are Board of Directors' meetings scheduled before or at the beginning of the year?
  The meetings of the Board of Directors are scheduled at the beginning of the year.
- 2) Attendance of Directors

Board 2	Name		• Meetings Held »	No. of Meetings Artended	
Chairman	Abraham C. dela Cruz	9/27/2015	19	19	100%
Member	Luis Manuel S. Polintan	9/27/2015	19	17	89%
Member	Wilfredo G. Manahan	9/24/2017	15	15	100%
Member	Albert DG San Gabriel	9/24/2017	15	11	73%
Independent	Luis G. Quiogue	9/27/2015	19	12	63%
Member	Virgilio C. Bucat	9/25/2016	19	17	89%
Member	Augusto A. Cruz, Jr.	9/25/2016	19	15	79%
Independent	Jaime Victor J. Santos	9/25/2016	19	14	74%
Independent	Jeremy Z. Parulan	9/24/2017	15	12	80%

3) Do non-executive directors have a separate meeting during the year without the presence of any executive? If yes, how many times?

Not applicable. Valley Golf does not have non-executive directors.

4) Is the minimum quorum requirement for Board decisions set at two-thirds of board members? Please explain.

A majority of the Board shall constitute a quorum for the transaction of business, except for the filling of vacancies in the board, in which case majority of the remaining Directors shall constitute a quorum.

- 5) Access to Information
  - (a) How many days in advance are board papers<sup>5</sup> for board of directors meetings provided to the board?

    The Board papers for meeting of the Board of Directors are sent at least one day before the meeting.
  - (b) Do board members have independent access to Management and the Corporate Secretary?

Yes the board members have independent access to Management and the Corporate Secretary.

(c) State the policy of the role of the company secretary. Does such role include assisting the Chairman in preparing the board agenda, facilitating training of directors, keeping directors updated regarding any relevant statutory and regulatory changes, etc?

The Corporate Secretary informs the members of the Board, in accordance with the by-laws, of the agenda of their meetings and ensures that the members have before them accurate information that will enable them to arrive at intelligent decisions on matters that require their approval.

The Corporate Secretary shall issue notices of all meetings, shall keep their minutes, shall have charge of the seal and corporate books; shall countersign the certificate of stock and sign such other instruments as required such signature, and shall make such reports and perform such other duties as are incident to his office or are properly required of him by the Board of Directors.

(d) Is the company secretary trained in legal, accountancy or company secretarial practices? Please explain should the answer be in the negative.

The Corporate Secretary is a lawyer.

(e) Committee Procedures

<sup>&</sup>lt;sup>5</sup> Board papers consist of complete and adequate information about the matters to be taken in the board meeting. Information includes the background or explanation on matters brought before the Board, disclosures, budgets, forecasts and internal financial documents.

Disclose whether there is a procedure that Directors can avail of to enable them to get information necessary to be able to prepare in advance for the meetings of different committees:

Ves	 No	Х	
162	140		

Committee	Details of the procedures 💢 🛫
Executive	Not applicable. Valley Golf does not have an Executive Committee
Audît	There is no procedure but the agenda and documents for discussion are sent at least one (1) day before the meeting.
Nomination	There is no procedure but the agenda and documents for discussion are sent at least one (1) day before the meeting.
Remuneration	There is no procedure but the agenda and documents for discussion are sent at least one (1) day before the meeting.
Others (specify)	

#### 6) External Advice

Indicate whether or not a procedure exists whereby directors can receive external advice and, if so, provide details:

To The Land of the Land	Proced	ures		Arty	Details 1
Not Applicable. external advice.	There	is n	o procedu	re for	Not Applicable. There is no procedure for external advice.

#### 7) Change/s in existing policies

Indicate, if applicable, any change/s introduced by the Board of Directors (during its most recent term) on existing policies that may have an effect on the business of the company and the reason/s for the change:

Existing Policies	Changes	Reason
The President with the approval of the Board of Directors, shall appoint the chairman and members (who must all be non-delinquent members) of the different standing committees of the Club.	Additional qualification for committee membership- Has no official record of grave and serious misconduct that merited Club membership committee suspension and has not been convicted in any criminal case.	To ensure transparency and fairness in the selection of membership in the committees. To properly screen the committee members.
Rejected applicants or expelled members may not be introduced as guests.	Expelled members may not be introduced as guests.	To allow rejected applicants to still play as guests of members.

#### D. REMUNERATION MATTERS

#### 1) Remuneration Process

Disclose the process used for determining the remuneration of the CEO and the four (4) most highly compensated management officers:

Process	CEO ::	Top 4 Highest Paid Sea
(1) Fixed remuneration	Not applicable. The CEO does not receive salary	Fixed remuneration as per Contract.
(2) Variable remuneration	Not applicable. The CEO does not receive salary	Not applicable. Contract of is for fixed remuneration
(3) Per diem allowance	Not applicable. The CEO does not receive salary	Not applicable. Not included in the contract.
(4) Bonus	Not applicable. The CEO does not receive salary	Bonus as per Labor Laws – 13 <sup>th</sup> month pay and as per practice- 31% of salary
(5) Stock Options and other financial instruments	Not applicable. The CEO does not receive stock option	Not applicable. Not included in the contract.
(6) Others (specify)		

## 2) Remuneration Policy and Structure for Executive and Non-Executive Directors

Disclose the company's policy on remuneration and the structure of its compensation package. Explain how the compensation of Executive and Non-Executive Directors is calculated.

	Rémuneration Policy	Structure of Compensation Packages	How Compensation is Calculated
Executive Directors	Not applicable. The directors do not receive salary.	Not applicable. The directors do not receive salary.	Not applicable. The directors do not receive salary.
Non-Executive Directors	Not applicable. Valley Golf does not have non-executive directors	Not applicable. Valley Golf does not have non- executive directors	Not applicable. Valley Golf does not have non- executive directors

Do stockholders have the opportunity to approve the decision on total remuneration (fees, allowances, benefits-in-kind and other emoluments) of board of directors? Provide details for the last three (3) years.

Remunération Scheme	Date of Stockholders' Approval
Not applicable. The directors do not receive salary.	Not applicable. The directors do not receive salary.

#### 3) Aggregate Remuneration

Complete the following table on the aggregate remuneration accrued during the most recent year:

Remuneration (tem	Executive	Non-Executive Directors (other than independent directors)	Independent Directors
(a) Fixed Remuneration	Not applicable. The directors do not receive salary.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive salary.

(b)	Variable Remuneration	Not applicable. The directors do not receive salary.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive salary.
(c)	Per diem Allowance	Not applicable. The directors do not receive per diem.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive per diem.
(d)	Bonuses	Not applicable. The directors do not receive bonuses.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive bonuses.
(e)	Stock Options and/or other financial instruments	Not applicable. The directors do not receive stock options	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive stock options
(f)	Others (Specify)			
	Total (2)			

	Other Benefits	Executive :	Non-Executive Director (other than independent directors)	Independent Directors
1)	Advances	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
2)	Credit granted	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
3)	Pension Plan/s Contributions	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
(d)	Pension Plans, Obligations incurred	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
(e)	Life Insurance Premium	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
(f)	Hospitalization Plan	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
(g)	Car Plan	Not applicable. The directors do not receive any benefits.	Not applicable. Valley Golf does not have non- executive directors	Not applicable. The directors do not receive any benefits.
(h)	Others (Specify)			

## 4) Stock Rights, Options and Warrants

#### (a) Board of Directors

Complete the following table, on the members of the company's Board of Directors who own or are entitled to stock rights, options or warrants over the company's shares:

Director(s Name	Number of Direct Option/Rights/ Warrants	Number of Indirect Option/Rights/L Warrants	Number of Eguivalent Shares	Total % from Capital Stock
Not applicable. Valley Golf does not issue stock rights, options or warrants to the Directors.	Not applicable. Valley Golf does not issue stock rights, options or warrants to the Directors.	Not applicable. Valley Golf does not issue stock rights, options or warrants to the Directors.	Not applicable. Valley Golf does not issue stock rights, options or warrants to the Directors.	Not applicable. Valley Golf does not issue stock rights, options or warrants to the Directors.

## (b) Amendments of Incentive Programs

Indicate any amendments and discontinuation of any incentive programs introduced, including the criteria used in the creation of the program. Disclose whether these are subject to approval during the Annual Stockholders' Meeting:

Incentive Program	Amendments 3	Date of
Not applicable. There are no incentive programs.	Not applicable. There are no incentive programs.	Not applicable. There are no incentive programs.

#### 5) Remuneration of Management

Identify the five (5) members of management who are <u>not</u> at the same time executive directors and indicate the total remuneration received during the financial year:

Name of Officer/Position	Total Remuneration
Not applicable. There is no General Manager for	Not applicable. There is no General Manager
Fiscal Year ending June 30, 2018	for Fiscal Year ending June 30, 2018

#### E. BOARD COMMITTEES

#### 1) Number of Members, Functions and Responsibilities

Provide details on the number of members of each committee, its functions, key responsibilities and the power/authority delegated to it by the Board:

Committee	Executiv e Director (ED)	lo: of Memb Non: executiv = e Director = (NED)	Ers Independe nt Director (ID)	Committee Charter	Functions	Key Responsibiliti es	Pswer
Executive	Not applica ble. There is no Executi ve com	Not applica ble. There is no Executi ve com	Not applicabl e. There is no Executiv e com	Not applicable. There is no Executive com	Not applicable. There is no Executive com	Not applicable. There is no Executive com	Not applicable. There is no Executive com
Audit	0	0	2	Manual of Corporate Governance	The Audit committee shall assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations;	a) Review the Annual internal audit plan to ensure its conformity with the objectives of the corporation. b) The plan shall include the audit scope, resources and budget necessary to implement it; c) Organize an internal audit department, and consider the appointment of an independent internal auditor and the terms and conditions of its engagement and removal; d) Review the reports submitted by the internal auditors; e) Review the quarterly, half-year and	The Audit Committee is independent, has access to all records and is free from interference by outside parties

						annual financial statements before their submission to the Board.	
Nomination	1	0	1	Manual of Corporate Governance and By-laws	The Nomination Committee shall prepare, sign and post at least fifteen (15) days before the annual meeting, a list of not less than four (4) nor more than six (6) candidates for the Board of Directors for the ensuing year.	It shall pre- screen and shortlist all candidates nominated to become a member of the Board of Directors	The Nomination Committee has the power to reject nominees to the Board. Identify qualified candidates to become Board of Directors.
Remunerati	1	0	0	Manual of Corporate Governance	Establish a formal and transparent procedure for developing a policy on executive remuneration and for fixing the remuneration packages of corporate officers, and provide oversight over remuneration of senior management and other key personnel ensuring that compensation is consistent with the Corporation's culture, strategy and control environment.	Designate amount of remuneration , which shall be in a sufficient level to attract and retain officers who are needed to run the company successfully.	The Remuneration Committee has the power to evaluate and recommend compensation packages for the employees.

	 	 ···	 	
Others				
(specify)		 	 	

## 2) Committee Members

## (a) Executive Committee

Office	Name (Name	Date of Appointment	No of Meetings	No. of Meetings.  Attended	% Service in the Committee
Chairman	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.
Member (ED)	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.
Member (NED)	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.
Member (ID)	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.
Member	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.	Not applicable. There is no Executive committee.

## (b) Audit Committee

ers Office.	Name	Date of Appointments	No. of Meetings Held	No. of 6 Meetings Attended	<b>%</b> (1)	Length of Service in the Committee
Chairman (ID)	Jeremy Z. Parulan	Dec. 9, 2017	4	4	100%	1 yr.
Member (ID)	Jaime Victor J. Santos	Nov. 22,2017	4	2	50%	2 yrs.
Member (ED)	Virgilio Bucat	Nov. 22,2017	4	3	75%	1 yr.
Member	Joaquin Tolentino	Nov. 22,2017	4	3	75%	1 yr.
Member	Eric Tan	Nov. 22,2017	4	4	100%	1 yr.
Member	Adolfo Aguilar, Jr.	Nov. 22,2017	4	2	50%	1 yr.
Member	Wynston Wycoco	Nov. 22,2017	4	0	0%	1 yr.
Adviser (ED)	Luis Manuel S. Polintan	Nov. 22,2017	4	2	50%	1 yr.

Disclose the profile or qualifications of the Audit Committee members.

Atty. Jeremy Z. Parulan is an Attorney by profession. He has been a member of the Club since August 1997 as Playing Guest and become a Proprietary Member in August 2006. He is the Managing Partner – Parulan Soncuya & Trinidad Law Offices and President – Magistech Business Solutions Inc. He is currently the Chairman of the Legal and Audit Committees

Mr. Jaime Victor J. Santos is a Club Member as Proprietary Member since Nov. 10, 2007. He is the Managing Director of Jamar Development and Realty Corporation, Dahilayan Agri Development Corporation and Belen & Sons Commodities Inc. He is also a Director of Association of Fresh Fish Traders of the Philippines, Inc. He is currently the Chairman of the Sports & Games Committee.

Mr. Virgilio C. Bucat is a Club member since Oct. 2005 as Playing Guest and became a Proprietary Member on Nov. 19, 2005. He is the President of SAGADA Builders. A member of the Real Estate Committee in 2014-2015 and currently the Chairman of the Grounds and Engineering Committee and Marketing and Reciprocity Committee.

Mr. Joaquin Tolentino is a member of the Club since May 2005. He is a Partner of JP Tolentino & Co., CPA's.

Mr. Eric Tan is a member of the Club since February 1997. He is a Mutual Fund Representative of Sun Life Asset Management Co., Inc.

Mr. Adolfo Aguilar, Jr. is a member of the Club since September 2011. He is an Associate Director of ICAP.

Mr. Wynston Wycoco is a member of the Club since October 2003. He is the Head of Sales of McKenzie Distribution Co., Inc.

Mr. Luis Manuel S. Polintan has been a member of the Club since June, 1999 as Playing Guest and became a Proprietary Member in September, 2010. He is the President/Owner of Interworld Security Agency and Emples Commercial. He is currently the Chairman of the Security Committee and Bids & Awards Committee.

Describe the Audit Committee's responsibility relative to the external auditor.

- a) Perform oversight functions over the corporation's internal and external auditors. It should ensure that the
  internal and external auditors act independently from each other, and that both auditors are given
  unrestricted access to all records, properties and personnel to enable them to perform their respective audit
  functions;
- b) Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage and minimize duplication of efforts;
- c) Review the reports submitted by the internal and external auditors;
- d) Evaluate and determine the non-audit work, if any, of the external auditor, and review periodically the non-audit fees paid to the external auditor in relation to their significance to the total annual income of the external auditor and to the corporation's overall consultancy expenses. The committee shall disallow any non-audit work that will conflict with his duties as an external auditor or may pose a threat to his independence. The non-audit work, if allowed, should be disclosed in the corporation's annual report.

Officent	Name	"Date of Appointment	No. of — Meetings Held	No. of. Meetings Attended	9692 3692	Length of Service in the Committee
Chairman	Mr. Jose B. Cruz	June 30,2018	2	2	100%	5 yrs.
Member (ED)	Dir. Virgilio Bucat	June 30,2018	2	2	100%	2 yrs.
Member	Atty. Pablo Gancayco	June 30,2018	2	2	100%	2 yrs.
Member	Engr. Rafael Estanislao	June 30,2018	2	2	100%	5 yrs.
Member (ID)	Dir. Jaime Victor J. Santos	June 30,2018	2	2	100%	1 yrs.

## (d) Remuneration Committee

	Name	Date of Appointment	No. of Meetings Held	No. of Meetings Attended		Length of Service in the Commit tee
Chairman (ED)	Dir. Augusto A. Cruz, Jr.	Oct. 28, 2017	10	10	100%	2 yrs.
Member	Mr. Michael Raymund Liamzon	Oct. 28, 2017	10	8	80%	1 yr.
Member	Mr. Jose Antonio Borromeo	Oct. 28, 2017	10	5	50%	2 yrs.
Member	Mr. Igor Adamovitch	Oct. 28, 2017	10	7	70%	2 yrs.
Member	Mr. Emerito Ramos III	Oct. 28, 2017	10	8	80%	2 yrs.
Member	Mr. Teddy Tan	Oct. 28, 2017	10	7	70%	1 yr.
Member	Dr. Luis Valencia	Oct. 28, 2017	10	7	70%	1 yr.
Adviser	Mr. Errol Collado	Oct. 28, 2017	10	9	90%	3 yrs.

## (e) Others (Specify)

Provide the same information on all other committees constituted by the Board of Directors:

### Finance Committee

使压力 医多种毒素	Name	Date of Appointment	Ng. of Meetings Held	No. of Meetings Attended	***************************************	Length of Service in the Committe e
Chairman (ED)	Dir. Wilfredo G. Manahan	Oct. 28, 2017	9	9	100%	1 yr.
Member	Mr. Jose B. Cruz	Oct. 28, 2017	9	8	89%	2 yrs.
Member	Mr. Gerard Ceballos	Oct. 28, 2017	9	1	11%	2 yrs.
Member	Mr. Albert Pascual	Oct. 28, 2017	9	6	67%	2 yrs.
Member	Mr. Eric Illescas	Oct. 28, 2017	9	6	67%	1 yr.
Member	Mr. Donald Joseph Macomb	Oct. 28, 2017	9	6	67%	2 yrs.
Member	Mr. Michael Raymund Liamzon	Oct. 28, 2017	9	5	56%	2 yrs.

## **Grounds Committee**

Office	. Name	- Date of Appointment	/Na. of Meeting S Held	No. of Meetings Attended	26	Length of Service in the Commit
Chairman (ED)	Dir. Virgilio C. Bucat	Oct. 28, 2017	10	8	80%	2 yrs.

Member	Mr. Rafael Estanislao	Oct. 28, 2017	10	8	80%	1 yr.
Member	Mr. Marcelino de Guzman	Oct. 28, 2017	10	7	70%	2 yrs.
Member	Mr. Albert Que	Oct. 28, 2017	10	5	50%	1 yr.
Member	Mr. Noel Flores	Oct. 28, 2017	10	1	10%	1 yr.
Member	Mr. Jan Erwin Menguito	Oct. 28, 2017	10	1	10%	1 yr.
Member	Mr. Leopoldo Garcia	Oct. 28, 2017	10	6	60%	1 yr.
Member	Mr. Willie Cuaresma	Oct. 28, 2017	10	4	40%	1 yr.

## **Engineering Committee**

Office	Name	Date of Appointment	No. of Meeting s Held	No. of Meetings Attended	200	Length of Service, in the Commit tee
Chairman (ED)	Dir. Virgilio C. Bucat	Oct. 28, 2017	10	8	80%	2 yrs.
Member	Mr. Reynaldo Regino	Oct. 28, 2017	10	8	80%	4 yrs.
Member	Mr. Domingo Brion	Oct. 28, 2017	10	6	60%	3 yrs.
Member	Mr. Rustico Nero	Oct. 28, 2017	10	9	90%	2 yrs.
Member	Mr. Edwin Yutuc	Oct. 28, 2017	10	8	80%	3 yrs.
Member	Mr. Ruperto Kapunan	Oct. 28, 2017	10	5	50%	1 yr.
Member	Mr. Nestor Mendoza	Oct. 28, 2017	10	6	60%	1 yr.
Member	Mr. Leslie Agoncilio	Oct. 28, 2017	10	8	80%	2 yrs.

## Membership Committee

	Name - Na	Date of Appointment	No. of Meetings Held	No. of Meetings Attended	*** **********************************	Length of a Service in the Commit stee
Chairman (ED)	Dir. Wilfredo G. Manahan	Oct. 28, 2017	11	11	100%	2 yrs.
Member	Mr. Joseph Ramoso	Oct. 28, 2017	11	7	64%	1 yr.
Member	Mr. Jose Antonio Borromeo	Oct. 28, 2017	11	9	82%	4 yrs.
Member	Mr. Jose B. Cruz	Oct. 28, 2017	11	8	73%	3 yrs.
Member	Mr. Ernesto Severino	Oct. 28, 2017	11	5	45%	1 yr.
Member	Atty.Marcus Antonius Andaya	Oct. 28, 2017	11	8	73%	1 yr.
Member	Mr. John Vincent Sicat	Oct. 28, 2017	11	5	45%	1 yr.
Adviser	Ms. Jocelyn Sevilla	Oct. 28, 2017	11	5	45%	4 yrs.
Adviser	Mr. Isauro San Pedro, Jr.	Oct. 28, 2017	11	1	9%	1 yr.

## **Sports & Games Committee**

Office	Name	Date of Appointment	No. of	No. of Meetings Attended	%	Length of Service in the Committee
Chairman (ID)	Dir. Jaime Victor Santos	Oct. 28, 2017	9	9	100%	2 yrs.
Member	Mr.MichaelRaymund Liamzon	Oct. 28, 2017	9	2	22%	2 yrs.
Member	Mr. Winston Wycoco	Oct. 28, 2017	9	2	22%	2 yrs.
Member	Mr. Carlo Carpio	Oct. 28, 2017	9	4	44%	2 yrs.
Member	Ms. Michelle del Rosario	Oct. 28, 2017	9	5	55%	2 yrs.

Member (ED)	Dir. Albert San Gabriel	Oct. 28, 2017	9	7	77%	2 yrs.
Member	Mr. Andy Hirang	Oct. 28, 2017	9	9	100%	2 yrs.
Member	Mr. Anil Sehwani	Oct. 28, 2017	9	9	100%	2 yrs.
Member	Mr. Takahide Hatcho	Oct. 28, 2017	9	4	44%	2 yrs.

**House Committee** 

Office	Name	Date of Appointment	No. of Meeting s Held	No. of Meetings Aftended	% ************************************	Length of Service in the Committe
Chairman (ED)	Dir. Albert San Gabriel	Oct. 28, 2017	10	10	100%	1 yr.
Member	Mr. Ronaldo Liamzon	Oct. 28, 2017	10	7	70%	2 yrs.
Member	Mr. Jose Antonio Borromeo	Oct. 28, 2017	10	7	70%	1 yr.
Member	Ms. Michelle del Rosario	Oct. 28, 2017	10	4	40%	1 yr.
Member	Mr. Buenaventura Fulgencio	Oct. 28, 2017	10	9	90%	1 yr.
Member	Mr. Pablito Gregore	Oct. 28, 2017	10	9	90%	1 yr.
Member	Mr. Anil Sehwani	Oct. 28, 2017	10	9	90%	1 yr.
Member	Ms. Sylvia Carpio	Oct. 28, 2017	10	0	0%	2 yrs.

### 3) Changes in Committee Members

Indicate any changes in committee membership that occurred during the year and the reason for the changes:

Name of Committee	Name: Name:	Reason
Executive	Not applicable. There is no	Not applicable. There is no
	Executive Committee	Executive Committee
Audit	Change in the Chairmanship of the Audit Committee to Dir. Jeremy Parulan.	As per Resolution of the Board of Directors last Dec. 9, 2017 in the interest of transparency and to preserve the check and balance prescribed in the Manual of Corporate Governance.
Nomination	Not applicable. There are no changes in the committee membership.	Not applicable. There are no changes in the committee membership.
Remuneration	Not applicable. There are no changes in the committee membership.	Not applicable. There are no changes in the committee membership.
Others (specify)	Not applicable. There are no changes in the committee membership.	Not applicable. There are no changes in the committee membership.

## 4) Work Done and Issues Addressed

Describe the work done by each committee and the significant issues addressed during the year.

Name of Committee Work Done	

Executive	Not applicable. There is no Executive Committee	Not applicable. There is no Executive Committee
Audit	Review all sales and payables, inventory of all assets and supplies, spot cash count for cashiers, daily sales audit and other important issues of Valley Golf as required by the Board.	Discrepancy on the remittances made by collectors and absence of Purchase Order but delivered and received by unauthorized person.
Nomination	Screening and Posting of the candidates for the election of the Board of Directors.	There were no issues addressed.
Remuneration	Approval of the Organizational Improvement Program. Conclusion of the CBA. Seminar on Supervisory Development Program.	There were no issues addressed.
Finance	Implementation of promo rates, Financial and Budget Plan and investment strategies of excess funds of the Club.	There were no issues addressed.
Grounds	Bunker renovation, desilting and repair of tees.	There were no issues addressed.
Engineering & Construction	Lighting of the golf course, repair of turbine pumps, additional perimeter fence, riprap	There were no issues addressed.
Membership	Interview and screening of applicants for membership and acted on several complaints of members.	There were no issues addressed.
Sports & Games	Don Celso Tuason Tournament, several in-house and outside tournaments and private tournaments.	There were no issues addressed.
House	May and December Bingo and raffle, new F & B concessionaire for the Main Clubhouse and Replacement of roof, gutters and eves of the Main Clubhouse.	There were no issues addressed.

## 5) Committee Program

Provide a list of programs that each committee plans to undertake to address relevant issues in the improvement or enforcement of effective governance for the coming year.

Name of Committee	Planned Programs	Issues to be Addressed
Executive	Not applicable. There is no Executive Committee	Not applicable. There is no Executive Committee
Audit	Operations Manual for the Departments and the Board	None
Nomination	Not applicable. No planned program.	None
Remuneration	Review of the new findings on shortage of Toll Fee collection. Safety and Disaster preparedness seminar.	None
Finance	Implementation of the Financial and Business Plan, Increase in the market	None

:		value of shares of stock and auction of delinquent shares of stock. Tax compliance review by SGV.	
Grounds		Construction of Nursery for Zoysia Matrella turf and renovation of putting green.	None
Engineering Construction	&	DCTA Road Reblocking and Drainage Improvement, Upgrade of Pump house, irrigation system and cistern. Dredging works in the South Course.	None
Membership		Increase in the market value of shares of stock and updating of membership profile	None
Sports & Games	- "	Increase participation in in-house tournaments and increase in green fee income.	None
House		Repair of roof of the locker section of the main clubhouse, renovation of Ladies' locker room and Rehabilitation of the adult and kiddle swimming pools.	None

#### F. RISK MANAGEMENT SYSTEM

#### 1) Disclose the following:

(a) Overall risk management philosophy of the company;

Identify and assess the business risks as early as possible, prioritize and control the probability and/or impact of the event.

(b) A statement that the directors have reviewed the effectiveness of the risk management system and commenting on the adequacy thereof;

The effectiveness of the risk management system of the Club is usually reviewed at the beginning of the term of the Board of Directors in the month of Sept. The risk management system is adequate.

(c) Period covered by the review;

The period covered is for a period of twelve (12) months from Sept. 2017.

(d) How often the risk management system is reviewed and the directors' criteria for assessing its effectiveness; and

The risk management system is reviewed regularly by the Audit Committee with the Internal Auditors. The assessment on its effectiveness is upon evaluation and recommendation of the Audit Committee

(e) Where no review was conducted during the year, an explanation why not.

Not applicable. There is regular review.

#### 2) Risk Policy

(a) Company

Give a general description of the company's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each kind

Risk Exposure	Risk Management Policy	Objective 💯 🥦
Fire	Assets are covered by Fire Insurance.	To mitigate the impact of losses.
Typhoon damage	The Financial and Budget Plan provides for a yearly calamity fund.	To ensure funds are available in case of damage by typhoon.
Theft	Security guards are posted in strategic areas and CCTV cameras are installed. Insurance coverage for money, payroll and robbery.	Deterrent for theft and safeguard of assets.

## (b) Group

Give a general description of the Group's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each kind of risk:

Risk Exposure	Risk Management Policy Objective
Golf related injuries	The Club is covered by comprehensive general liability To mitigate the impact of losses. insurance.

### (c) Minority Shareholders

Indicate the principal risk of the exercise of controlling shareholders' voting power.

Risk to Winority Shareholders			
Not applicable. There are no minority shareholders and no controlling shareholders.			

### 3) Control System Set Up

#### (a) Company

Briefly describe the control systems set up to assess, manage and control the main issue/s faced by the company:

Risk Exposure	Risk Assessment [Monitoring and Measurement Process)	Risk Management and Control (Structures, Procedures, Actions Taken)
Fire	Fire insurance is updated and coverage regularly reviewed.	The coverage of the fire insurance is inspected and assessed by the insurance company
Typhoon damage	Calamity fund is provided in the budget and readily available.	The amount of Php 5 Million is allocated in the Budget for the Calamity Fund.
Theft	The deployment of the security guards are reviewed regularly,	The Security Committee meets every month to assess the effectiveness of

CCTV cameras are working and insurance is updated.	the security
 insurance is updated.	

## (b) Group

Briefly describe the control systems set up to assess, manage and control the main issue/s faced by the company:

Risk Exposure	Risk Assessment (Monitoring and Measurement		Risk Management and Control (Structures, Procedures, Actions Taken)
Golf related injuries	Comprehensive general insurance is updated.	liability	Documentary requirements on claiming for reimbursement should be complied with.

## (c) Committee

Identify the committee or any other body of corporate governance in charge of laying down and supervising these control mechanisms, and give details of its functions:

Committee/Unit	Control Mechanism	Details of its Functions,
Audit Committee	The Audit Committee reviews the Internal controls of the Club and assesses the improvements that need to be imposed.	Provide oversight over Management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities;
Security Committee	The Security committee reviews the adequacy of the security guards deployed in the premises and the security procedure.	<ul> <li>a. Oversees the protection of all Members, Employees and Guests.</li> <li>b. Ensures protection of all company assets</li> <li>c. Ensures implementation of all traffic and security rules.</li> <li>d. Recommends approval of Security contract.</li> </ul>

## G. INTERNAL AUDIT AND CONTROL

#### 1) Internal Control System

Disclose the following information pertaining to the internal control system of the company:

(a) Explain how the internal control system is defined for the company;

Auditing activities play an essential and useful role in the conduct of successful operations. These activities serve to examine and evaluate financial, administrative, and operational activities of the enterprise, supplying management personnel at all levels with information to assist in their control of the assets and operations and their attainment of objectives for which they are responsible.

Valley Golf has contracted with Cubacub Law and Accounting Office as an outsourced firm which will perform the internal audit functions of the Club. Although a service or function is moved outside the organization, full responsibility for management, accountability, risk, and control remains with the Club.

(b) A statement that the directors have reviewed the effectiveness of the internal control system and whether they consider them effective and adequate;

As mandated by the Manual of Corporate Governance, the Board of Directors appointed the members of the Audit Committee for the fiscal year 2018. The Audit Committee is primarily responsible in assisting the Board in the performance of its oversight responsibility and monitors compliance with the system of internal controls and policies of the Club. Through the assistance of the Internal Audit Department (outsourced), the Board of Directors through the Audit Committee ensures the effectiveness and adequacy of the internal control system.

(c) Period covered by the review;

Fiscal year June 30, 2018

(d) How often internal controls are reviewed and the directors' criteria for assessing the effectiveness of the internal control system; and

In order to achieve the effectiveness of the internal control system, the Audit Committee regularly meets to review and evaluate the audit and financial reports as well as the over-all operations of the Club. The report of the Audit Committee is discussed, reviewed and evaluated in the Board meeting.

(e) Where no review was conducted during the year, an explanation why not.

Not applicable. There is regular review of internal controls.

### 2) Internal Audit

(a) Role, Scope and Internal Audit Function

Give a general description of the role, scope of internal audit work and other details of the internal audit function.

Role		Scope	Indicate whether In-house or Outsource Internal Audit Function	Name of Chief Internal Auditor/Auditing Firm	Reporting process
Chief Executive	Audit	Responsible for the administration of the internal audit activity	Outsourced	Cubacub Law and Accounting Office – Atty. Aleth Cubacub	Reporting directly to Audit Committee
Internal Manager	Audit	Responsible for the internal audit plans,	Outsourced	Cubacub Law and Accounting Office	Reporting directly to Audit

	the conduct of internal audits, and the internal audit reports issued within the segment(s) where responsibility has been assigned.		Staff	Committee
Internal Audit Staff	Performs routine to complex internal audit work.	Outsourced	Cubacub Law and Accounting Office Staff	Reporting directly to Audit Committee

(b) Do the appointment and/or removal of the Internal Auditor or the accounting /auditing firm or corporation to which the internal audit function is outsourced require the approval of the audit committee?

Yes.

(c) Discuss the internal auditor's reporting relationship with the audit committee. Does the internal auditor have direct and unfettered access to the board of directors and the audit committee and to all records, properties and personnel?

The Chief Audit Executive (together with her team) reports periodically to the Audit Committee on the internal audit activity's purpose, authority, responsibility, and performance relative to its plan. Reporting also includes significant risk exposures and control issues, items related to management's process of risk management, control and governance, management's progress in addressing the issues, any areas where management has accepted a level of residual risk that may be unacceptable to the organization, and other matters needed or requested by the board.

All concerns and correspondences of the Internal Audit Department are coursed through initially to the Audit Committee and will be eventually elevated to the board of directors. Yes, the Internal Audit Department has a direct and unfettered access to the board of directors (which will be coursed through first to the Audit Committee) and to all records, properties and personnel.

(d) Resignation, Re-assignment and Reasons

Disclose any resignation/s or re-assignment of the internal audit staff (including those employed by the third-party auditing firm) and the reason/s for them.

Name of Audit Staff  Cafirma, Ong and Co., CPAs	Reason  Resignation effective June 30, 2017. The reason is lack of manpower to provide the Internal Audit Services. To retain the services without the required manpower and supervision may result in poor service quality to the detriment of Valley Golf.

(e) Progress against Plans, Issues, Findings and Examination Trends

State the internal audit's progress against plans, significant issues, significant findings and examination trends.

The Land Control of the Control of t	The Internal Audit Department (outsourced) was
	done already with the pre-assessment review of
	the Club's overall structure and operations. With
Progress Against Plans	the goal of establishing a formal Operations
	Manual, the progress of the internal audit
PATE CONTRACTOR CONTRA	activities is still on-going.

	<ul> <li>Lack of Club's core values, goals and objectives, operating manual and operating guidelines;</li> </ul>	
	<ul> <li>Misaligned department's and employees' objectives;</li> </ul>	
Issues <sup>by</sup>	<ul> <li>Lack of department's key result areas (KRA) and key performance indicators (KPI);</li> </ul>	
	<ul> <li>Inappropriate functions and level of reporting in the Club's organizational structure;</li> </ul>	
	Absence of centralized records management system;	
Findings <sup>7</sup>	Not applicable. The Club has yet to formalize its Operating Guidelines and Operations Manual	
Examination Trends	Regular. Monthly reviews are being implemented	

[The relationship among progress, plans, issues and findings should be viewed as an internal control review cycle which involves the following step-by-step activities:

- 1) Preparation of an audit plan inclusive of a timeline and milestones;
- 2) Conduct of examination based on the plan;
- 3) Evaluation of the progress in the implementation of the plan;
- 4) Documentation of issues and findings as a result of the examination;
- 5) Determination of the pervasive issues and findings ("examination trends") based on single year result and/or year-to-year results;
- 6) Conduct of the foregoing procedures on a regular basis.]

#### (f) Audit Control Policies and Procedures

Disclose all internal audit controls, policies and procedures that have been established by the company and the result of an assessment as to whether the established controls, policies and procedures have been implemented under the column "Implementation."

Policies & Procedures	implementation
Development of Internal Audit Operations Manual	Implemented
Development of Internal Audit Operating Guidelines	Implemented
Establishment of Departmental Standard Operating Procedures	In-progress
Refinement of Club's Corporate Structure	In-progress

### (g) Mechanisms and Safeguards

State the mechanism established by the company to safeguard the independence of the auditors, financial analysts, investment banks and rating agencies (example, restrictions on trading in the company's shares and imposition of internal approval procedures for these transactions, limitation on the non-audit services that an external auditor may provide to the company):

Auditors (Internal)	Financial Analysts	investment Banks	Rating Agencies
Internal Audit	Not applicable	Not applicable	Not applicable

 $<sup>^{\</sup>rm 6}$  "Issues" are compliance matters that arise from adopting different interpretations.

 $<sup>^{7}</sup>$  "Findings" are those with concrete basis under the company's policies and rules.

are expected to abide by The Institute of Internal Auditors' Code of Ethics, specifically including the four principles of Integrity, Objectivity, Confidentiality, and Competency as set out in the Code.  In the course of the assignments, internal auditors will be in contact with personnel at all levels of authority and position. At all times independence in mental attitude is to be maintained. Reports resulting from their efforts should always contain full and unbiased disclosure of all but minor audit findings.  - they should guard against any conduct or mannerisms that present an impression that they consider themselves a "home office expert" sent to check on employees in the field.			<u></u>	<del></del>
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	office expert" sent to	,		
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	the field.			
1 1				

(h) State the officers (preferably the Chairman and the CEO) who will have to attest to the company's full compliance with the SEC Code of Corporate Governance. Such confirmation must state that all directors, officers and employees of the company have been given proper instruction on their respective duties as mandated by the Code and that internal mechanisms are in place to ensure that compliance.

#### **Board of Directors**

Chairman	Abraham C. dela Cruz	
Member	Luis Manuel S. Polintan	
Member	Wilfredo G. Manahan	
Member	Albert DG San Gabriel	
Independent	Luis G. Quiogue	
Member	Virgilio C. Bucat	
Member	Augusto A. Cruz, Jr.	
Independent	Jaime Victor J. Santos	
Independent	Jeremy Z. Parulan	

#### **Audit Committee**

Jeremy Z. Parulan Chairman (ID) Jaime Victor J. Santos Member (ID) Virgilio Bucat Member (ED) Joaquin Tolentino Member Eric Tan Member Adolfo Aguilar, Jr. Member Wynston Wycoco Member Luis Manuel S. Polintan Adviser (ED)

## H. ROLE OF STAKEHOLDERS

1) Disclose the company's policy and activities relative to the following:

Shell the state of	Policy	Activities
Customers' welfare	The Vision of the Club – Valley Golf, the premier golf and country club providing unparalleled recreational experience to our members their families and guests.	Golf tournaments among members and various clubs within Valley Golf, Bingo social and raffle, Members and Guests tournament (Don Celso and Founders' Cup Tournament) and participation in Outside tournaments. Providing variety of menu from our F &B Concessionaires.
Supplier/contractor selection practice	The Bids and Awards Committee is in charge of awarding major contracts. Other suppliers are accredited and regular canvass is conducted.	Bidding, Announcement thru publication and circulars and canvassing.
Environmentally friendly value- chain	All supplies are non-toxic and environmentally friendly.	Elimination of the use of plastic, styrofor, harsh chemicals, use of materials recovery facility and segregation of waste materials.
Community interaction	Part of the proceeds from the Bingo/Raffle is donated to charitable institutions designated by DSWD of Antipolo City.	School supplies, toiletries, food stuff and clothes are donated to Children in conflict with the law, Kanlungan ng Kabataan Village, Bahay Kalinga and Senior Citizen/PWD
Anti-corruption programmes and procedures?	The Club has Internal Control policies that strictly safeguard company assets against corruption. There is check and balance in the operating procedures. We have an Independent Internal and External Auditors.	The Internal Controls and Operating Procedures are regularly reviewed by the Internal and External Auditors.  Modifications and improvement are adopted to safeguard the assets.
Safeguarding creditors' rights	Valley Golf complies with the credit terms of the suppliers and other creditors.	The accounting operational procedure provides for the aging and subsidiary ledgers of the creditors for proper monitoring of credit terms and schedule of payment.

<sup>2)</sup> Does the company have a separate corporate responsibility (CR) report/section or sustainability report/section?
Not applicable. Valley Golf does not have a separate corporate responsibility (CR) report/section or sustainability

report/section.

- Performance-enhancing mechanisms for employee participation.
  - (a) What are the company's policy for its employees' safety, health, and welfare?

Valley Golf provides for the health card (HMO) of the employees with a maximum limit of P90,000 per year, Annual medical checkup, a Clinic with a full time Nurse and available Physician once a week. The employees are covered by a group life insurance. The employees assigned to the Engineering Dept. are provided with safety gears, safety shoes and rain coats and boots.

(b) Show data relating to health, safety and welfare of its employees.

There was no work related accident during the fiscal year 2018.

(c) State the company's training and development programmes for its employees. Show the data.

The following Valley Golf employees attended the Seminar on Supervisory Development Program last July 9 and 16, 2018 conducted by Ms. Raquel Rebutar of the Meralco Foundation, Inc. The seminar was conducted in the Board Room of Valley Golf & Country Club, Inc. The attendees are as follows:

1.	Ms. Ma. Zarina Manzano	-	Executive Secretary/Membership Supervisor
2.	Ms. Rosanna Arguelles	-	Head Controllers' Division
3.	Mr. Donato Garcia	-	Credit & Collection Supervisor
4.	Ms. Elda Jugo	-	Finance & Acctg. Manager
5.	Ms. Lani Layco	-	MIS Specialist
6.	Mr. Alberto Tomenes	-	Logistics Supervisor
7.	Ms. Catalina Vidallon	-	Accounting Supervisor
8.	Mr. Sigfried Arguelles	-	Clubhouse and External Affairs Manager
9.	Ms. Rosemarie Victor	-	F & B Supervisor/Clubhouse Affairs Asst.
10.	Ms. Mary Ann Veraque	-	Membership Affairs Coordinator
11.	Ms. Mellanie Aycardo	-	Promotions/Golf Secretary
12.	Mr. Jonathan Lumagbas	-	Golf Manager OIC
13.	Ms. Elenie Lopez	-	HR/Admin OIC
14.	Mr. Reynaldo Torrefiel	-	Golf Cart Supervisor
<b>15</b> .	Mr. Alexander Lopez	-	OIC Engineering/Chief Mechanic
16.	Ms. Ruth Villanueva	-	HR Staff

For the Controllers' Division, Rosanna Arguelles and Elda Jugo attended the following Seminars:

- 1. TRAIN Tax Reform for Acceleration and Inclusion conducted by SGV on Feb. 13, 2018.
- 2. Effective Conversation Fluency conducted by PICPA on Apr. 20, 2018.
- 3. Code of Professional Ethics conducted by PICPA on May 8, 2018.
- 4. Financial Statement Analysis conducted by PICPA on May 17, 2018.
- Individual Taxation and Corporate Income Tax Issues (with impact of Tax Reform conducted by PICPA on June 19, 2018.
- 6. The TRAIN Law Series: Taxpayer's Onboarding Checklist conducted by PICPA on June 26, 2018.

For the MIS, Lani Layco attended the  $1^{st}$  National Data Privacy Conference conducted by National Privacy Commission on May 28-29, 2018

For the Clubhouse Affairs Sigfried Arguelles and Rosemarie Victor attended the ServSafe Training and Certification Course at Enderun College last May 24 – 25, 2018.

For the HR/Administration Elenie Lopez and Ruth Villanueva attended the seminar on Labor Law and Social Legislation conducted by Dbertshian Training Services on July 25, 2018.

The following employees attended the Standard First Aid and Basic Life Support CPR and AED Training Course on December 4-7, 2018

- 1. Elmer Saguisa Marshal
- 2. Marissa Francisco Housekeeping
- 3. Reggie Caponpon Caddiemaster
- 4. Rey Torrefiel Golf Cart
- 5. RJ Joseph Celestial Securty
- 6. Dennis Villacorte Bagdrop
- 7. Joel del Rosario Logsitics Dept.
- 8. Ruth Villanueva HR Staff
- 9. Buddy Benlayo Men's Locker Attendant
- 10. Baby Bartolay Ladies Locker Attendant
- 11. Lanie Aycardo S&G Dept.
- 12. DominadorBunyi Swimming Pool Attendant
- 13. Jovel Fulgar Registration
- 14. Trifon Bagres Electrician
- (d) State the company's reward/compensation policy that accounts for the performance of the company beyond short-term financial measures

The rank and file employees are covered by CBA. The Supervisors are subject to annual performance evaluation that is the basis of the salary increase. The Club recently approved Organizational Improvement Program that covers the salary administration guidelines, job evaluation and classification and performance appraisal.

4) What are the company's procedures for handling complaints by employees concerning illegal (including corruption) and unethical behaviour? Explain how employees are protected from retaliation.

Complaints of employees covered by the CBA concerning Management and other employees are submitted to the HR/Admin. The process stated in the Grievance procedure of the CBA is being followed. Complaints against club members are submitted to the General Manager wherein the member is given the chance to reply in writing regarding the incident. The documents are submitted to the Membership Committee for discussion and recommendation to the Board of Directors for proper action. Management makes sure that employees are protected from retaliation.

### I. DISCLOSURE AND TRANSPARENCY

- 1) Ownership Structure
  - (a) Holding 5% shareholding or more

Shareholder Shareholder	Number of Shares	Percent	Beneficial Owner
is no shareholder	is no shareholder	Not applicable. There is no shareholder holding 5% or more shares.	is no shareholder

Name of Senior	Number of Dyrect shares	Number of	.‰Gi Capital ⊕Stock
Not applicable. There is no shareholder holding 5% or more shares.	Not applicable. There is no shareholder holding 5% or more shares.	Not applicable. There is no shareholder holding 5% or more shares.	

TOTAL	
IOIAL	

## 2) Does the Annual Report disclose the following:

Key risks	Yes
Corporate objectives	Yes
Financial performance indicators	Yes
Non-financial performance indicators	Yes
Dividend policy	Not applicable. Valley Golf does not issue dividends.
Details of whistle-blowing policy	Not applicable. Valley Golf does not have a whistle- blowing policy.
Biographical details (at least age, qualifications, date of first appointment, relevant experience, and any other directorships of listed companies) of directors/commissioners	Yes
Training and/or continuing education programme attended by each director/commissioner	Yes
Number of board of directors/commissioners meetings held during the year	Yes
Attendance details of each director/commissioner in respect of meetings held	Yes
Details of remuneration of the CEO and each member of the board of directors/commissioners	Not applicable. The CEO and the Board of Directors does not receive remuneration

Should the Annual Report not disclose any of the above, please indicate the reason for the non-disclosure.

## 3) External Auditor's fee

Name of auditor	Audit Fee	Non-auc	it Fee
Sycip Gorres Velayo & Co.	P300,000 plus vat and out of pocket expenses	Not applicable. non-audit fee.	There is no

## 4) Medium of Communication

List down the mode/s of communication that the company is using for disseminating information.

- a. Website
- b. Short Messaging System (SMS)
- c. Email
- d. Circulars
- e. Announcement in the Bulletin Boards
- f. Tarpaulin
- g. TV Monitors
- h. Personal Calls
- 5) Date of release of audited financial report:

Sept. 14, 2018

6) Company Website

Does the company have a website disclosing up-to-date information about the following?

Business operations	Yes
Financial statements/reports (current and prior years)	Yes
Materials provided in briefings to analysts and media	Yes
Shareholding structure	Yes
Group corporate structure	Yes
Downloadable annual report	Yes
Notice of AGM and/or EGM	Yes
Company's constitution (company's by-laws, memorandum and articles of association)	Yes

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

#### 7) Disclosure of RPT

RPT	Relationship	Nature .	7. Value ∞%
Not applicable, Valley Golf does not have RPT			
GON GOES HOUTE STATE			

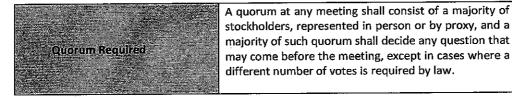
When RPTs are involved, what processes are in place to address them in the manner that will safeguard the interest of the company and in particular of its minority shareholders and other stakeholders?

### J. RIGHTS OF STOCKHOLDERS

1) Right to participate effectively in and vote in Annual/Special Stockholders' Meetings

#### (a) Quorum

Give details on the quorum required to convene the Annual/Special Stockholders' Meeting as set forth in its By-laws.



(b) System Used to Approve Corporate Acts

Explain the system used to approve corporate acts.

System Used	Procurement, Bids And Awards Policy
	The Implementing Rules and Regulation on procurement is in line with Valley Golf's commitment to adhere to the Principles of Transparency, Competitiveness, Streamlined procurement, System of accountability and Monitoring.

#### (c) Stockholders' Rights

List any Stockholders' Rights concerning Annual/Special Stockholders' Meeting that differ from those laid down in the Corporation Code.

Stockholders' Rights under The Corporation Code	Stockholders' Rights not in The Corporation Code
Not applicable. The Stockholders rights are consistent with the Corporation Code.	Not applicable. The Stockholders rights are consistent with the Corporation Code.

#### Dividends

Declaration Date 2	Record Date.	Payment Date 200
Not applicable. Valley Golf does	Not applicable. Valley Golf does	Not applicable. Valley Golf does
not issue dividends.	not issue dividends.	not issue dividends.

## (d) Stockholders' Participation

 State, if any, the measures adopted to promote stockholder participation in the Annual/Special Stockholders' Meeting, including the procedure on how stockholders and other parties interested may communicate directly with the Chairman of the Board, individual directors or board committees. Include in the discussion the steps the Board has taken to solicit and understand the views of the stockholders as well as procedures for putting forward proposals at stockholders' meetings.

,
s containing the documents were courier and mail. Notices of the ders' Meeting were posted in the Bulletin Board and Tarpaulin.

- 2. State the company policy of asking shareholders to actively participate in corporate decisions regarding:
  - a. Amendments to the company's constitution

The proposed amendments in the By-laws and the explanations are circularized to the Stockholders and posted in the Bulletin Board, Website and TV Monitor. In order participate in corporate decisions, proposed amendments are included in the ballots distributed during the Stockholders' Meeting for the stockholders to vote.

Authorization of additional shares
 Not applicable, no request for authorization for additional shares.

- Transfer of all or substantially all assets, which in effect results in the sale of the company
   Not applicable. There is no transfer of all or substantially all assets of the Club.
- 3. Does the company observe a minimum of 21 business days for giving out of notices to the AGM where items to be resolved by shareholders are taken up?

a. Date of sending out notices:

August 31, 2017

- b. Date of the Annual/Special Stockholders' Meeting: September 24, 2017
- 4. State, if any, questions and answers during the Annual/Special Stockholders' Meeting.

Mr. Jose Ferlu Sudario raised two concerns. First, he asked why the Annual Stockholders' Meeting is being held late and second, the Annual Report was also distributed late. According to him, it was his first time to experience this kind of delay in the stockholders meeting.

The Chairman apologized and explained the cause of delay. The Board wanted to make sure the members of the Board of Directors are in complete attendance before the meeting started. A member of the Board happened to represent the Club in a golf tournament that was held almost at the same time. For the betterment of the Club and pursuant to Mr. Sudario's request, the Board noted and put on record his two concerns.

Past President Sierra raised two questions. First is on re-blocking of the Don Celso Tuason Avenue (DCTA). He is wondering why the third phase of the re-blocking plan has not been implemented since it has been previously approved by the past board. Second was the need to close the road in front of Valley View Royale as squatters are using the same to gain access to Valley Golf. The Chairman informed Mr. Sierra that the road has been closed. As to his second query, budget has already been set aside for the project. Dir. Bucat added that the Club is trying to address the flooding problem first along DCTA before resuming road reblocking. In line with this, they have already constructed a trench canal in front of Igorot Village to catch the big run of rain water along Don Celso.

5. Result of Annual/Special Stockholders' Meeting's Resolutions

Resolution (1997)	Approving	Dissenting	Abstaining A
Approval of the Minutes of the Annual Meeting Held on 25 September 2016	Approved	None	None
Chairman's and Treasurer's Report	Approved	. None	None
Ratification of Prior Acts of the Board of Directors and Management	Approved	None	None
Appointment of External Auditor Sycip Gorres Velayo & Co.	Approved	None	, None

6. Date of publishing of the result of the votes taken during the most recent AGM for all resolutions: September 23, 2018

### (e) Modifications

State, if any, the modifications made in the Annual/Special Stockholders' Meeting regulations during the most recent year and the reason for such modification:

Modifications 2 1200	Reason for Modification
Not applicable, there is no modification of the regulations.	Not applicable, there is no modification of the regulations.

## (f) Stockholders' Attendance

(i) Details of Attendance in the Annual/Special Stockholders' Meeting Held:

Type of Meeting	Names of Board members / Officers present	Date of Meeting	Voting Procedure (by poll, show of hands, etc.)	% of SH Attending in Person	% of SH in Proxy	Total % of SH attendance
Annual	Isauro V. San Pedro, Jr.	Sept. 24, 2017	By poll	1.38%	56.18%	57.56%
	Luis Manuel S. Polintan					· 
	Abraham C. dela Cruz					
	Alexander S. Marquez					
	Lakan D. Fonacier *					
	Luis G. Quiogue *	,				
	Virgilio C. Bucat					
	Augusto A. Cruz, Jr.					
	Jaime Victor J. Santos *					. A C. (17 - 17 - 17

(ii) Does the company appoint an independent party (inspectors) to count and/or validate the votes at the ASM/SSMs?

Valley Golf appoints the Internal Auditors to count the votes and with the External Auditors as observers.

(iii) Do the company's common shares carry one vote for one share? If not, disclose and give reasons for any divergence to this standard. Where the company has more than one class of shares, describe the voting rights attached to each class of shares.

Each common share carries three (3) votes in the election of directors since every year there are three (3) directors to be elected. In the voting for the amendment of the Articles and By-laws, one (1) common share is entitled to one (1) vote. Valley Golf has common shares only.

## (g) Proxy Voting Policies

State the policies followed by the company regarding proxy voting in the Annual/Special Stockholders' Meeting.

	Company's Policies 4
Execution and acceptance of proxies	Every stockholder is entitled to vote at any meeting of stockholders and may so vote by proxy, provided that the proxy shall have been appointed by the stockholder himself or by his duly authorized attorney-in-fact in an official numbered proxy form issued by the Club. No other proxy form shall be recognized by the Club." (Section 58 of the Corporation Code and Article III, Section 5 of our Club's By-Laws);
Notary	Proxies are not required to be notarized.
Submission of Proxy	Stockholders of good standing who wish to be represented by an attorney-in-fact must submit their duly notarized General Power of Attorney (GPA) on or before 5 p.m. of August 26, 2017. No cancellation or revocation of the GPA or substitution of the attorney-in-fact can be done after 5 p.m. of August 26, 2017.
Submission of Proxy	Stockholders who are not represented by an attorney-in-fact must submit their proxies on or before 5 p.m. of September 16, 2016. No cancellation or revocation or replacement of proxies shall be allowed after September 16, 2016.
Several Proxies	The latest proxy submitted is considered valid.
Validity of Proxy	All previous proxies are invalid and of no force and effect for the 2017elections (SEC Memorandum Circular No. 5, Series of 1996, dated August 6, 1996);
Proxies executed abroad	Original copies of the proxy must be submitted.
Invalidated Proxy	Invalidated proxies are not entitled to vote.
Validation of Proxy	Proxies submitted and on file with the COMELEC may be verified by any stockholder, and any objection to said proxies must be registered with the COMELEC within the verification period.
Violation of Proxy	Violation of proxy is subject to resolution of the Comelec.

## (h) Sending of Notices

State the company's policies and procedure on the sending of notices of Annual/Special Stockholders' Meeting.

Ž Policies —	Procedure SA
Notices of the Annual Stockholders' Meeting must be sent to the Stockholders at least 30 days before the Stockholders' meeting.	The Club complies with the policy and sends the hard copies of the Notices thru courier services, mail and messengers at least 30 days before the Stockholders' meeting.

## (i) Definitive Information Statements and Management Report

Number of Stockholders entitled to receive Definitive Information Statements and Management Report and Other Materials	1,593
Date of Actual Distribution of Definitive Information Statement and Management Report and Other Materials held by market participants/certain beneficial owners	Not applicable. There is no market participants/certain beneficial owners
Date of Actual Distribution of Definitive Information Statement and Management Report and Other Materials held by stockholders	August 28, 2017
State whether CD format or hard copies were distributed	Distribution is thru email, website and hard copies.
If yes, indicate whether requesting stockholders— were provided hard copies	Yes requesting stockholders were provided with hard copies.

## (j) Does the Notice of Annual/Special Stockholders' Meeting include the following:

Each resolution to be taken up deals with only one item.	Yes	
Profiles of directors (at least age, qualification, date of first appointment, experience, and directorships in other listed companies) nominated for election/re-election.	No. The names of the nominees for directors are included. The profiles of the Nominees for the election are posted in the bulletin board.	
The auditors to be appointed or re-appointed.	Yes	
An explanation of the dividend policy, if any dividend is to be declared.	Not applicable. Valley Golf does not issue dividends	
The amount payable for final dividends.	Not applicable. Valley Golf does not issue dividends	
Documents required for proxy vote.	Yes	

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

#### 2) Treatment of Minority Stockholders

(a) State the company's policies with respect to the treatment of minority stockholders.

	Polici	es						mplemer	itatio	1		- 18 - 18
Not applicable. minority stockhold		Golf	does	not	have	Not mine	applicable. ority stockhol	Valley ders.	Golf	does	not	have
				<u>-</u>								

(b) Do minority stockholders have a right to nominate candidates for board of directors?

Not applicable. Valley Golf does not have minority stockholders.

#### K. INVESTORS RELATIONS PROGRAM

Discuss the company's external and internal communications policies and how frequently they are reviewed.
 Disclose who reviews and approves major company announcements. Identify the committee with this responsibility, if it has been assigned to a committee.

The communication policies are reviewed by Management and the Board of Directors. Major company announcements are approved by the Board of Directors.

2) Describe the company's investor relations program including its communications strategy to promote effective communication with its stockholders, other stakeholders and the public in general. Disclose the contact details (e.g. telephone, fax and email) of the officer responsible for investor relations.

	Details: 25 Page 1997
(1) Objectives	To facilitate the most efficient mode of communication
(2) Principles	Transparency and Services to Members
(3) Modes of Communications	Website, circulars, announcements and posters
(4) Investors Relations Officer	The Membership Staff handles investor relations.

3) What are the company's rules and procedures governing the acquisition of corporate control in the capital markets, and extraordinary transactions such as mergers, and sales of substantial portions of corporate assets?

Not applicable. Valley Golf does not engage in acquisition of corporate control in the capital markets, and has no extraordinary transactions such as mergers, and sales of substantial portions of corporate assets.

Name of the independent party the board of directors of the company appointed to evaluate the fairness of the transaction price.

Not applicable. Valley Golf does not engage in acquisition of corporate control in the capital markets, and has no extraordinary transactions such as mergers, and sales of substantial portions of corporate assets.

#### L. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

Discuss any initiative undertaken or proposed to be undertaken by the company.

Page 1 Pa

Not applicable there are no proposals.		Not applicable there are no proposals.		
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# M. BOARD, DIRECTOR, COMMITTEE AND CEO APPRAISAL

Disclose the process followed and criteria used in assessing the annual performance of the board and its committees, individual director, and the CEO/President.

	Process		Criteria -
		а)	Knowledge of the business: Does this director have an adequate understanding of the company's strategies, industries, markets, competitors, financials, operating issues, regulatory concerns, technology and general trends?
Board of Directors	President's Report, Treasurer's Report and Audited Financial Reports to the Stockholders.	b)	Initiative: Whenever appropriate, does this director take the initiative to obtain relevant information on boardroom issues? When absent from meetings, do they make sure they are brought upto-date on discussions they have missed? Do they initiate contact with the board chair or committee
		с)	chairs when appropriate? Preparation: Do directors come fully prepared to meetings having read advance materials and completed pre-meeting assignments? Do they spend an appropriate amount of time learning about company issues to
		d) e)	make informed decisions? Time: Do directors attend a sufficient number of board and assigned committee meetings for consultation or special situations? Judgment and candor: Is a director able to speak his

		f)	mind constructively even if his views differ from others at a meeting? Is he an effective contributor to discussions? Does he offer innovative ideas and solutions? Integrity: Is the director able to keep the information he receives confidential? Does he demonstrate objective, fair and ethical behaviour?
		(a)	Knowledge of the business:  Does this committee member have an adequate understanding of the company's strategies, industries, markets, competitors, financials, operating issues, regulatory concerns, technology and general trends?
	·	b)	Initiative: Whenever appropriate, does this committee member take the initiative to obtain relevant information on committee issues? When absent from meetings, do they make sure they are brought up-to-date on discussions they have missed? Do they initiate
Board Committees	Committee Reports to the Stockholders	с)	contact with the board chair or committee chairs when appropriate? Preparation: Do committee members come fully prepared to meetings having read advance materials and completed pre-meeting assignments? Do they spend an appropriate amount of time learning about company issues to make
		d) e)	members attend a sufficient number of committee meetings for consultation or special situations?

		f)	speak his mind constructively even if his views differ from others at a meeting? Is he an effective contributor to discussions? Does he offer innovative ideas and solutions? Integrity: Is the committee member able to keep the information he receives confidential? Does he demonstrate objective, fair and ethical behaviour?
Individual Directors	Committee Reports to the Stockholders	a) b) c)	Knowledge of the business: Does this director have an adequate understanding of the company's strategies, industries, markets, competitors, financials, operating issues, regulatory concerns, technology and general trends? Initiative: Whenever appropriate, does this director take the initiative to obtain relevant information on boardroom issues? When absent from meetings, do they make sure they are brought upto-date on discussions they have missed? Do they initiate contact with the board chair or committee chairs when appropriate? Preparation: Do directors come fully prepared to meetings having read advance materials and completed pre-meeting assignments? Do they spend an appropriate amount of time learning about company issues to make informed decisions? Time: Do directors attend a sufficient number of board and assigned committee meetings for consultation or special situations? Judgment and candor: Is a director able to speak his mind constructively even if his views differ from others at a meeting? Is he an

		f)	effective contributor to discussions? Does he offer innovative ideas and solutions? Integrity: Is the director able to keep the information he receives confidential? Does he demonstrate objective, fair and ethical behaviour?
CEO/President	President's Report to the Stockholders.	a) b)	Knowledge of the business: Does this CEO/President have an adequate understanding of the company's strategies, industries, markets, competitors, financials, operating issues, regulatory concerns, technology and general trends? Initiative: Whenever appropriate, does this CEO/President take the initiative to obtain relevant information on boardroom issues? When absent from meetings, do they make sure they are brought up- to-date on discussions they have missed? Do they initiate contact with the board chair or committee chairs when appropriate? Preparation: Does the CEO/President come fully prepared to meetings having read advance materials and completed pre-meeting assignments? Do they spend an appropriate amount of time learning about company issues to make informed decisions? Time: Does the CEO/President attend a sufficient number of board and assigned committee meetings for consultation or special situations? Judgment and candor: Is the CEO/President able to speak his mind constructively even if his views differ from others at a meeting? Is he an

	effective contributor to discussions? Does he offer innovative ideas and solutions?
f)	Integrity: Is the CEO/President able to keep the information he receives confidential? Does he demonstrate objective, fair and ethical behaviour?

## N. INTERNAL BREACHES AND SANCTIONS

Discuss the internal policies on sanctions imposed for any violation or breach of the corporate governance manual involving directors, officers, management and employees

	Violations	Sanctions
the r pena on th	rictly observe and implement the provisions of manual of corporate governance, the following lities shall be imposed, after notice and hearing, ne company's directors, officers, staff in case of tion of any of the provision of this Manual:	
a.	In case of <b>first violation</b> , the subject person shall be reprimanded.	
b.	Suspension from office shall be imposed in case of <b>second violation</b> . The duration of the suspension shall depend on the gravity of the violation.	The Compliance Officer shall be responsible for determining violation/s through notice and hearing and shall recommend to the Chairman of the Board the imposable penalty for such violation, for further review and approval of the Board.
c.	<b>For third violation,</b> the maximum penalty of removal from office shall be imposed.	
	The commission of a third violation of this manual by any member of the board of Valley Golf & Country Club, Inc. shall be a sufficient cause for removal from directorship.	

Pursuant to the requirement of the Securities and Exchange Commission, this Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of ABUNINACITY **SIGNATURES** ABRAHAM C. DELA CRUZ <u>ICTOR</u> ), SANTOS JAIME Chief Executive Officer/President **Independent Director** Chairman of the Board Y Z. PARULAN ependent Director DAN L. SALVADOR III RIO SESINANDO E. VENTURANZA **COMPLIANCE OFFICER / GENERAL MANAGER** CORPORATE SECRETARY 20\_\_\_ affiant(s) exhibiting to me SUBSCRIBED AND SWORN to before me this \_\_\_ TIN# NAME/NO. 106-571-989 **ABRAHAM C. DELA CRUZ** JEREMY Z. PARULAN 148-785-144 **LUIS G. QUIOGUE** 906-869-978 JAIME VICTOR J. SANTOS 183-903-577 **RIO SESINANDO E. VENTURANZA** 100-699-738 106-096-608 DAN L. SALVADOR III NOTARY PUBLIC PT Doc No. 02100/75-34-20**19** Page No.\_ - Accide, Guoring Street, Book No. Midtown Say Frague, Marikina City

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